

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Craxi sets a record for survival, Page 18

## World news

## Business summary

### GE may sell South African operations

General Electric, the big US electrical manufacturing group, is negotiating the sale of its South African subsidiary to local employees.

The company is joining the growing number of US companies, including Coca-Cola, International Harvester, Ford Motor and Pan Am, which are either withdrawing or cutting back investment in the country.

General Electric said the decision was motivated by business, not political considerations. Page 18

Meanwhile, production was halted of the Kruggerand because of a decline in international demand for the South African coin.

### Pretoria ban

South Africa freed five anti-apartheid dissidents, but barred them from leaving Johannesburg or taking part in politics.

### Doe claims victory

Liberia's leader Gen Samuel Doe said government troops were mopping-up rebel resistance after an attempted coup led by Gen Thomas Quiwonkpa.

### Dutch 'yes' to cruise

Dutch parliament approved in principle a government plan to deploy US cruise missiles in the Netherlands by 1988.

### Progress on N Ireland

The British and Irish governments appear to have made progress towards an agreement on the future of Northern Ireland and a summit is expected to take place tomorrow. Page 12

### Soares resigns post

Former Portuguese Prime Minister Mario Soares resigned his post as secretary general of the Socialist Party to run in the presidential elections next January. Page 2

### Talks at Lufthansa

Lufthansa management met union leaders in a bid to end the three-day strike by ground staff. In Spain, the 48-hour strike by air traffic controllers yesterday grounded 80 flights at Madrid and Las Palmas. Page 2

### Hijackers on trial

An Italian magistrate said the four men who hijacked the Italian cruise liner Achille Lauro and a fifth man would stand trial on Monday charged with possessing weapons and explosives.

### London arrests

London police investigating the planting of bombs at the Chelsea barracks on Monday night arrested six people under the Prevention of Terrorism Act.

### Soviet minister dies

Soviet Finance Minister Vasily Garbuzov, 74, who had held the post for the past 25 years, died on Tuesday, official Tass news agency said.

### Elysée conference

President François Mitterrand is to hold his fourth press conference in five years next week in a bid to boost the French Socialist Party's image. He is to visit London next Monday for talks with British Prime Minister Margaret Thatcher. Page 3

### French drug raids

French police arrested 35 people in Paris and Marseilles, cracking a major drug trafficking ring, according to a senior detective.

### Lusitania dispute

A British engineer who masterminded the recovery of £3.5m (£3.5m) worth of cargo from the German liner Lusitania, sunk by a German U-boat in 1915, is asking the Admiralty Court to rule that the Government has no claim on it.

### CBS loss of \$114m in third quarter

CBS, the US television network, suffered a third-quarter net loss of \$114m on revenues of \$1.12bn compared with profit of \$48.6m on \$1.09bn. The nine-month loss stands at \$28.1m against profits of \$176.3m. Page 18

WALL STREET: The Dow Jones industrial average closed 5.85 down at 1,427.75. Page 38

TOKYO lost ground for the fifth day with a 12.79 fall in the Nikkei average to 12,716.29. Page 38

LONDON equities surged on the Chancellor of the Exchequer's autumn economic statement. The FT Ordinary index rose 14.2 to a record 1,088.8 and the FT-SE 100 gained 15.3 to 1,396.9. Giltis firmed by up to 1/2. Page 38

DOLLARS closed in New York at DM 2.8223, SF 2.1505, FF 7.989 and ¥204.85. It was weaker in London, closing at DM 2.815 (DM 2.822), SF 2.144 (SF 2.152), FF 7.975 (FF 7.982) and ¥203.95 (¥205.6). On Bank of England figures the dollar's index fell to 128.3 from 129.3. Page 31

STERLING closed in New York at \$1.419. It gained 1.15 cents against the dollar in London to \$1.424. It also advanced to DM 3.725 (DM 3.702), SF 3.0525 (SF 3.04), FF 11.945 (FF 11.92) but was unchanged at ¥290.5. The pound's exchange rate index rose 0.2 to 79.5. Page 31

GOLD gained \$2.75 on the London bullion market to \$328.50 and rose \$1.70 in Zurich to \$325.25. In New York the COMEX December settlement was \$328.20. Page 36

SELENIA, the Italian state-owned maker of radar, missiles and other electronic equipment, is to provide the Spanish Government with £200m (£142m) worth of ground-to-air Aspidex Spiguard missiles.

VOLKSWAGEN, West Germany's biggest car maker, announced a strong recovery in net profits for the first nine months. Earnings totalled DM 424m (£161.5m) compared with a loss of DM 47m in the previous corresponding term. Page 19

FIAT of Italy and Allis-Chalmers of the US have settled their long-running dispute over their ill-fated East-Africa, with full control going to Fiat. Page 19

BELL AND HOWELL, the US communications equipment and services group agreed to acquire Xerox's University Microfilms International subsidiary for \$100m in cash. Page 19

MAN, engine and truck manufacturing subsidiary of the West German GHH group, celebrated its return to financial health by announcing a dividend of DM 2 - its first payout for three years. Page 19

SIEMENS, West German electronics company, sold 7m of its 8.4m shares in France, the Japanese robotics concern. Siemens said the sale would not affect a joint venture in the US between Famic and Siemens.

COMMODORE, the troubled US home computer company, suffered a \$30.2m net loss in the first quarter, compared with a \$21.7m profit in the year ago period. For the year ended June 30, the company reported a \$113.9m loss.

GATES LEARNET, US business jet maker, is to close its main manufacturing plant in Tucson, Arizona, and lay off a quarter of its workforce. Page 19

COMMERCIAL Union and General Accident, leading UK composite insurers reported returns to profit in the third quarter. CU made £3.2m (£11.5m) before tax and GA £12.7m. Page 22

JAPAN'S five major steelmakers reported poor results for the September half. Page 20

## Reagan delivers ultimatum on US debt ceiling

BY REGINALD DALE, US EDITOR, IN WASHINGTON

PRESIDENT Ronald Reagan yesterday turned up the heat on Congress on the eve of his departure for the Geneva summit, ordering the government to stop paying its bills tomorrow if the national debt ceiling was not raised in the next 24 hours.

"We are not going to issue cheques that bounce," said Mr Larry Speakes, the White House spokesman.

Warning of the dire consequences of a government default, the White House said that it would nevertheless oppose a stop-gap measure - to raise the debt ceiling for a month, by \$80bn - that was adopted by the Democratically-controlled House of Representatives yesterday.

The White House, however, stopped short of threatening to veto the stop-gap measure, suggesting that Mr Reagan might finally settle for it if his brinkmanship failed to produce a more lasting solution.

Mr James Baker, the Treasury Secretary, said that Congress would be "shirking its responsibilities" if it passed a short-term extension of the limit without simultaneously acting on companion legislation to the so-called Gramm-Rudman amendment.

Mr Tip O'Neill, the Democratic Speaker of the House, said he wanted

the stop-gap measure to allow more time for a Senate-House conference committee to resolve differences between the two chambers on the budget plan.

The White House, however, said that Congress had had plenty of time to consider both the debt ceiling increase and the budget plan, which aims to eliminate the deficit by the early 1990s.

With Mr Reagan due to leave for Geneva on Saturday morning, Mr Speakes called for action on both fronts before the government ran out of funds tonight. The Treasury, which has already reached its \$1,824bn borrowing limit, needs more cash by tomorrow.

Failure to raise the debt ceiling would not prevent the government from functioning, Mr Speakes said. But it would stop paying its suppliers' bills and wages to its employees, including the military. Government benefits and transfers to state and local authorities would be halted.

Mr Baker said that the US would be forced to renege on payments of principal and interest on government securities held by both domestic and international investors. That would "destroy the confidence of the markets," and possibly result in an increase in interest rates "across the board." The federal deficit,

which the Gramm-Rudman proposal was meant to reduce, would instead increase, he said.

A federal default would destroy one of the principles "that separates this country from other nations," Mr Baker told a White House briefing. In contrast to a number of other countries, the US had always honoured its debts. "This is not a minor economic event," he said.

"This is not the usual shutdown exercise," said Mr James Miller, the Budget Director, in reference to previous debt limit crises when the government has temporarily sent employees home without pay.

Asked whether the government might be "crying wolf" and still have some sources of cash, Mr Baker adamantly insisted that "we have run out of string." He said that the only alternative left would be to sell the country's gold reserves, an option that Mr Reagan has already ruled out.

Mr O'Neill, however, predicted that Congress would pass legislation raising the debt ceiling before Mr Reagan left for the summit. Mr Reagan was in no position to refuse the short-term extension. "We don't want to be a defaulting nation when he goes to Geneva," Mr O'Neill said.

The fate of the stop-gap measure was still uncertain in the Republican-controlled Senate last night.

## LME may delay plan to resume tin trading

BY STEFAN WAGSTYL AND DAVID LASCELLES IN LONDON

THE LONDON Metal Exchange (LME) is set to postpone next Monday's planned reopening of tin trading to give the International Tin Council more time to solve the crisis that has crippled the market for the last three weeks.

Its expected decision follows the announcement of a £900m (£1.27bn) plan - backed by threats of legal action - to refinance the tin market, put forward by the LME's 18 creditor banks, with the support of some 20 other banks that have lent money to the LME, and of LME brokers.

The banks' plan assumes, for the first time, that the tin council, which has administered a price pact for nearly 30 years, will wind itself down.

The LME, the world's leading metal market, has changed its mind reluctantly in the face of intense pressure from the council's creditors, who argued against imposing such a tight deadline on the LME.

The tin council, which has run up huge debts in administering a price pact between consumer and producer countries, will consider the banks' proposal at its emergency meeting today.

Sir Adam Ridley, the director of Hambros Bank, who is acting as spokesman for the creditor banks, said that governments must accept their responsibilities and that speed was now needed. "The banks do not believe in false deadlines." The threat of legal action from

the banks will concentrate delegates' minds. For the first time, the banks have given warning that they might call the LME in default and also possibly its 22 member governments. That in turn might trigger cross-defaults on other international loans.

The banks assume the tin council is ready to end its price-support operations in an orderly way. They are said to be ready to extend finance for up to three years. But in return they want guarantees from the tin council's member states - a condition some LME delegates have

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Editorial comment, Page 16; Feature, Page 10

## Paris prepared to match US on terms of export finance

BY DAVID MARSH AND DAVID HOUSEGO IN PARIS

THE FRENCH Government said yesterday that it would match any concessionary finance offered by the US if this was necessary to secure key Third World export contracts.

But Mrs Edith Cresson, the French Minister of Industry and External Trade, played down the US Export Import Bank's announcement on Tuesday of \$200m worth of fresh concessionary financing to back US exporters in competition with France as a measure aimed at appeasing US protectionist lobbies. Leaving little doubt that France was anxious to avoid a fresh battle over export credits, Mrs Cresson described the move as "speculative rather than operational" and said that it should be treated calmly.

Replying to questions on the US announcement, Mrs Cresson put the move in the context of a long series of US protectionist measures that included action against imports of EEC steel and Italian pasta. She said that similar US threats to subsidise US wheat exporters in competition with France had not prevented France from recently

selling 200,000 tonnes of wheat to Algeria.

The French Government, given its current budgetary problems, would in any case find it difficult to match the \$80m grant element in the US offer. Mrs Cresson said that there were other means of aiding exports apart from mixed credits. In the case of the Algerian metro, she said that the French offer was the more attractive in terms of quality and price.

The American step is the latest move in long-running wrangling between the US, the EEC and Japan over the proportion of world trade being financed by "mixed credits" in which commercial export loans are linked with aid funding.

The overall amount of mixed credit business has declined during the last two years, according to figures from the Organisation for Economic Co-operation and Development. But France provides the largest quantity of mixed credits of any OECD country as part of a policy which first started 20 years ago and now benefits about 40 developing nations.

Officials flatly reject US suggestions that the minimum percentage of aid in mixed credits should be increased to 30 per cent from 25 per cent in order to make such deals too costly for exporting countries.

France says that such a measure would end up reducing overall development aid and would be contradictory to the US ideal of reducing, rather than increasing the aid element in commercial loan packages.

French mixed credits have been roughly stable at around FF 5bn to FF 7bn (\$825m to \$875m) a year over the last four years, in terms of loans paid out, officials say. The credits are made up of 30 to 50 per cent low-cost, long maturity loans from the Treasury and 50 to 70 per cent of export credit funds made at rates in line with the OECD's Consensus rules.

The overall amount works out at least more than 1 per cent of total French exports, and 5 to 10 per cent of total public French export finance.

"The Americans are making us

Continued on Page 18

## Thatcher insists UK is not reflating economy

By Peter Riddell in London

THE BRITISH Government is not moving in a reflationary direction and financial policy will continue to be "very conservative," Mrs Margaret Thatcher claimed yesterday in an interview with the Financial Times.

During a wide-ranging, hour-long interview in Downing Street, the UK Prime Minister said she needed another five years to entrench changes in the country's political attitudes, which would kill socialism in Britain.

She also discussed her unfinished agenda, including sale of state assets, and did not disguise her irritation with recent criticisms of Government policy by Lord Stockton, the former Conservative Prime Minister, Mr Harold Macmillan.

Mrs Thatcher was characteristically blunt in denying that the increase in spending in some programmes and the expanded privatisation announced in Tuesday's economic statement represented a change in policy.

In face of criticism by financial analysts and the press, she said that even if the proceeds from asset sales were added to public borrowing, policy would still be tight.

She also confirmed that Britain was not about to join the exchange rate mechanism of the European Monetary System. She said the UK would join the EMS when the time was ripe, but that was not yet. Sterling was still sufficiently different from other European currencies to be buffered about by some things that would not affect them. But, "we will go in one day," she said.

Mrs Thatcher said that Britain still "had far too much in the public sector." The electricity industry was earmarked for privatisation, but she conceded that coal was fairly far down the list. She could not think that British Rail would ever leave the public sector.

She expressed concern about the more rapid rise in unit labour costs in Britain than in other countries.

Mrs Thatcher presented the political choices facing Britain in stark moral terms, a theme taken up in a major lecture last night by Mr Norman Tebbit, the Conservative Party chairman, who warned that the British electorate could not relax.

It still had to be vigilant at the next election in choosing between freedom and the drift to serfdom under the opposition parties, he said.

Interview, Page 16; Interest rates to stay high, Page 18

## Israeli rift as Peres plans to sack Sharon

BY WALTER ELLIS IN TEL AVIV

ISRAEL'S coalition Government was in jeopardy last night after Prime Minister Shimon Peres said he intended to fire Mr Ariel Sharon, the outspoken Trade and Industry Minister, for remarks critical of him.

Mr Peres rejected a partial apology from the right-wing former general, saying that only a public expression of confidence in his leadership from Mr Sharon would save the minister's job.

Failure to patch up the quarrel would almost certainly lead to the collapse of the Government and, in this event, Mr Peres might seek parliamentary support for a minority administration. He could also opt for a snap general election if he gauged that public opinion was behind his efforts to reach a comprehensive Middle East settlement.

Mr Sharon is the foremost critic among rival Likud ministers of the Prime Minister's current initiative on peace with Jordan and this week said Mr Peres had allowed Israel to sacrifice its self-respect. He also characterised King Hussein as "the hyena in Amman" this week and spoke of President Hosni Mubarak as "the Egyptian evildoer."

Mr Peres denounced Mr Sharon's remarks on Tuesday as "foreign to Israel" and said they would not be tolerated in any democratic government in the world.

Under the terms of the coalition accord between Mr Peres' Labour

Party and Likud, no minister can be dismissed without the consent of both party leaders. But because Mr Yitzhak Shamir, the Foreign Minister, and Likud leader, would not agree to Mr Sharon's dismissal, Mr Peres yesterday invoked his powers as Prime Minister to perform the task on his own.

An extraordinary session of the Cabinet was held last night in Jerusalem in an attempt to resolve the situation.

Just before the meeting convened, Mr Sharon announced on Israel army radio that if comments of his had been construed as a direct insult to the Prime Minister, then he apologised. The unity Government was important to him, he said. But he refused to retract the substance of his remarks.

Acceptance by Mr Peres of Mr Sharon's part apology was obviously one way out of the crisis. Acceptance by the Likud of the Trade Minister's dismissal would strengthen Mr Peres' position immeasurably. A Cabinet communique issued after nearly 3 hours of discussions confirmed that a dismissal letter had been laid on the table by Mr Peres. However, it was also made clear that the letter remained pending, and that the possibility was still there for Mr Sharon to apologise more forcefully and thus retain his post.

Jordan and Syria near accord, Page 18

## Blaupunkt to buy 20% of Grundig

BY JOHN DAVIES IN FRANKFURT

BLAUPUNKT, the West German audio-video group, is to take a 20 per cent stake in its rival, Grundig, as part of a wide-ranging co-operation agreement aimed at reducing over-capacity in the western European consumer electronics industry and strengthening its competitiveness against Japan.

Under the deal, Blaupunkt, controlled by Robert Bosch, the West German electronics and automotive parts group, will cease production of colour televisions. Instead, it will be supplied by Grundig, which is controlled by Philips, the Dutch electrical group. In turn, Grundig will phase out car radio manufacture and be supplied by Blaupunkt.

To underline their co-operation, Blaupunkt is to take a 20 per cent stake in Grundig within about two

years, probably from the bank consortium which is now among Grundig's owners.

The two companies will continue to compete with each other on sales.

The link-up forms part of general European efforts to strengthen the consumer electronics sector in the face of tough price competition. Mr Hermanns Koning, Grundig's Dutch chief executive, has been urging cuts in European production capacity, which has been growing because of improved techniques.

The transfer of work between Grundig and Blaupunkt will be phased over two years, starting in the middle of next year.

Blaupunkt will place business

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## Commercial Union 9 MONTHS REVIEW to 30 September 1985

In the last three months a pre-tax operating profit of £8.2m was made which reduced the operating loss before taxation for the 9 months ended 30 September 1985 to £3.9m (1984 loss £30.6m).

Operations outside the United States produced a pre-tax profit of £76.3m (1984 £46.8m), while a loss of £80.2m (1984 £77.4m) was sustained in the United States.

Non-life premium income was 9% lower, after allowing for movements in rates of exchange, and there was a marginal underlying reduction in investment income. This reflects the decision taken last year to reduce the scale of our operations in the United States.

World-wide life profits amounting to £48.6m show an underlying growth of over 9%.

In the United States the third quarter's result includes the estimated cost of hurricanes Elena and Gloria amounting to some £7m, and we also decided to make further provision for prior year claims in addition to the \$60m referred to in the note. A second round of rate increases is being achieved on commercial business, but further increases are still required to produce a return to profitability. Expenses remain under very tight control and were 23% lower than last year.

In the United Kingdom there was continuing improvement across all major classes of business. This was particularly evident for commercial lines, due partly to a lower level of industrial fire claims.

In other territories trading conditions reflect competitive pressures and exchange rate movements had an adverse effect on the reported results. In these circumstances, the Netherlands, Canada and the Rest of the World have continued to produce satisfactory pre-tax profits.

	9 months 1985 Estimate £m	9 months 1984 Estimate £m	Year 1984 Actual £m
Premium income			
Life	388.8	342.6	495.6
Non-life	1,319.9	1,596.7	2,159.5
Total	1,708.7	1,939.3	2,655.1
Investment income net of loan interest	177.2	196.3	275.9
Underwriting result after exceptional item (see note)	(235.4)	(282.5)	(439.4)
Life profits	48.6	46.7	77.9
Associated companies' earnings	5.7	8.9	12.8
Operating loss before taxation	(3.9)	(30.6)	(72.8)
Taxation and minorities	(27.5)	(9.7)	(25.5)
Operating loss	(31.4)	(40.3)	(98.3)
Realised investment gains	39.6	39.0	53.4
Profit/(loss) attributable to shareholders	8.2	(1.3)	(34.9)
Earnings per share			
Operating loss	(7.61p)	(9.78p)	(21.44p)
Operating loss	9.60p	9.46p	12.95p
Realised investment gains	1.99p	(1.32p)	(8.49p)
Shareholders' funds	£1,032m	£1,040m	£1,073m
Operating loss before taxation	£m	£m	£m
United States	(80.2)	(77.4)	(146.9)
United Kingdom	38.4	(3.2)	12.4
Netherlands	26.6	30.2	42.9
Canada	6.2	8.8	8.4
Rest of the World	5.1	11.0	10.4
	(3.9)	(30.6)	(72.8)
Rates of exchange			
United States	\$1.43	\$1.25	\$1.16
Netherlands	Fls4.38	Fls4.25	Fls4.13
Canada	\$1.95	\$1.64	\$1.54

Note: The exceptional item in the release of the United States premium fund surplus of \$80m, which has been used to strengthen claims provisions in the United States.



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## Honecker discusses visit to Saarland

By Leslie Collett in East Berlin

MR ERICH HONECKER, the East German leader, said yesterday he was looking forward to returning to his West German birthplace, the Saarland, during what would be the first visit to West Germany by an East German Communist Party chief.

Mr Honecker discussed a possible visit to West Germany in talks with Mr Oskar Lafontaine, the visiting Prime Minister of the Saarland.

Speculation in West Germany has increased over a visit by Mr Honecker to Bonn and the Saarland after the Geneva talks between President Ronald Reagan and the Soviet leader, Mr Mikhail Gorbachev.

Mr Helmut Kohl, the West German Chancellor, said in a newspaper interview yesterday that such a visit would be "very useful" in the near future and that it was up to the East German leader to set a date.

Mr Honecker was thwarted by the Soviet leadership from making a planned trip to West Germany in September last year.

Moscow had indicated that its relations with Washington took precedence over a dialogue between the two German states, which it has always regarded with mixed emotions.

Mr Honecker has tried to convince his Soviet ally that any talks he had with Mr Kohl would further the interests of the "entire socialist community."

Mr Lafontaine, who belongs to the left wing of the Social Democrat Party (SPD) was feted like a national hero. Mr Honecker gave an interview to a newspaper in Saarbrücken saying a visit by him to West Germany would "naturally" include the Saarland, where he spent his youth.

In the interview he said East Germany was considering a request by the town of Saarbrücken to be the twin with the East German town of Halberstadt.

East Germany had rejected all such contacts since the late 1980s out of fear that too many personal ties might develop between the East and West Germans. Before that, East Germany was strongly in favour of such links with West Germany, while Bonn objected.

## EUROPEAN NEWS

### Greece's shipping industry urges policy reforms

By ANDRIANA IERODIACONOU in Athens

GREECE'S TROUBLED shipping industry is urging the creation of a Hellenic equivalent of London's Baltic Exchange for shipping and freight exchange in a bid to attract more business.

The recommendation was made by the Hellenic Chamber of Shipping in a proposal to the Merchant Marine Ministry. The Chamber is urging the Government to establish a Mediterranean and International Freight Exchange in Athens.

The Chamber's view this year in a 19-page blueprint for a new national shipping policy. "The continuing crisis in international shipping, and its repercussions on the Greek fleet and the infrastructure supporting it in Greece, demand co-ordination on a national level in order to survive in the short-term and develop shipping activity in the long-term," the Chamber noted in an introduction to the main text of its policy blueprint.

Greece's merchant fleet, in the largest in the European Community, declined by 1,000 vessels to a total of 2,111 between January 1982 and January 1985. About 38 per cent of the total EEC tonnage flies the Greek flag.

The blueprint recommends as a "necessity" regulations allowing banks involved exclusively with shipping financing to operate in Greece, not

subject to the Bank of Greece exchange control system.

It calls for the setting up of free ports, noting that the idea "has been continually gaining ground in neighbouring countries such as Turkey and Italy."

It suggests the creation of a National Port Authority to develop and modernise the country's ports, stressing particularly the need to improve telecommunications.

It suggests setting up special shipping courts in Piraeus, and suggests the setting up of a body "similar to Lloyds" to co-ordinate and develop the Greek marine insurance market. In the Chamber's view this curiously inspires little confidence in Greek shipowners.

On the shipbuilding front the Chamber recommends the merger of existing ailing shipyards, and a comprehensive scrap and build programme backed up by long-term credits and other incentives.

It strongly recommends doing away with disincentives such as complex customs bureaucracy for bringing spare parts into Greece.

The chamber urges the Ministry to pay particular attention to developing the cruise sector, which in its view has the greatest potential for pulling out of the current economic recession in the near future.

### Internal Spanish flights hit by controllers' strike

By TOM BURNS in Madrid

STRIKING air traffic controllers at Madrid Airport and at Las Palmas Airport in the Canary Islands yesterday grounded dozens of internal Spanish flights but the industrial action had only a limited impact on European connections. Transatlantic routes were not affected.

The strike, which is expected to continue at both airports for a second day today, was called to press for wage increases, shorter hours and improved equipment. Controllers plan a two-day national walkout on

November 13 and 19. The chief casualty of yesterday's action was the Barcelona-Madrid shuttle service. Iberia cancelled all but 18 of the 52 flights linking the two cities over a 24-hour period.

The majority of European flights were unaffected due to legislation which ensures minimum services from controllers. Last minute talks to avert the stoppages broke down when the traffic control unions insisted on salary demands which transport ministry officials said represent a 70 per cent wage rise.

### Resignation exposes Portuguese party split

By Diana Smith in Lisbon

THE SUDDEN resignation this week of the entire Conservative council of Portugal's newest political movement, the Democratic Renewal Party (PRD), has exposed severe internal schisms in the party.

The departing councillors are all prominent supporters of General Antonio Ramalho Eanes, the outgoing President of the Republic.

The PRD, which won a surprising 18 per cent of the vote in the October general election, was formed in January this year.

It was supposed to give Gen Eanes broad-based national support after he ends his nine-year presidential mandate in January 1986.

But after using the President's image and the active participation of his wife in its October campaign, the PRD began to show its star sponsor and display the same squabbles between jostling factions that have dogged other Portuguese parties.

The PRD refused to back Gen Eanes' chosen candidate for next January's presidential election, the austere Colonel Costa Brava, who heads Portugal's anti-corruption bureau. Furthermore, former military associates of the President who were instrumental in the genesis of the PRD have openly supported Ms Maria de Lourdes Pintasilgo, a maverick presidential candidate.

Ms Pintasilgo, once a member of Gen Eanes' close circle, displeased him when she announced her bid for the presidency without first consulting him.

It now emerges that the PRD is split into three factions: pro-Eanes, pro-Pintasilgo, and the pro-armed forces movement, the left-wing military movement created in revolutionary 1975.

The image of severity and efficiency - cultivated by the PRD to demonstrate its difference from other Portuguese parties - cracked when the authorities obliged the applications of its Lisbon candidates for the December 15 general election to be withdrawn because they were handed in too late and contained serious irregularities.

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# W. Germany faces labour unrest over strike laws

## Dutch stock exchange commissions reduced

## EEC promotes industrial relations

## Scepticism greets strategy to restrict cereal output

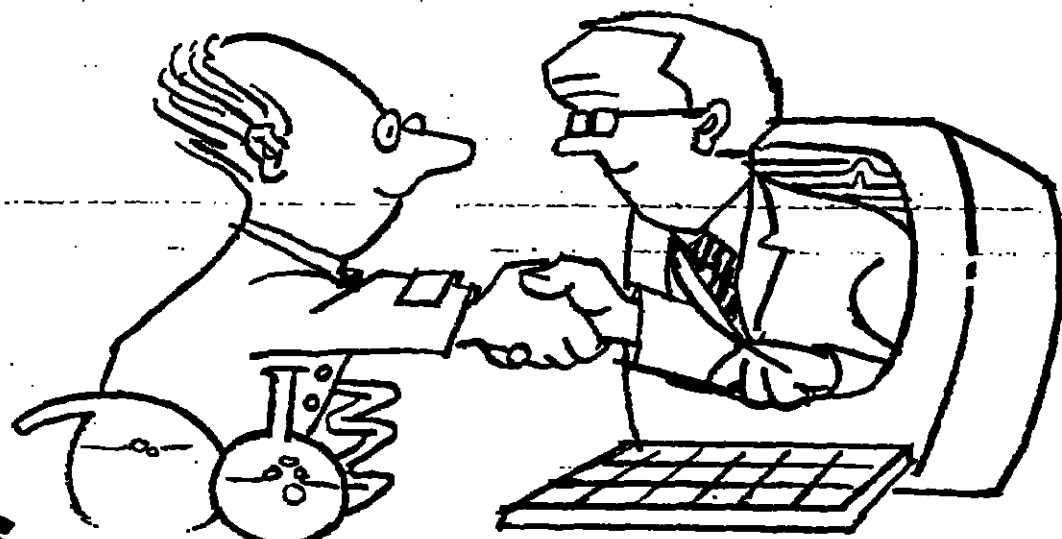
## Howe spells out British view of Parliament's role

## Mitterrand bid to boost party

## Moscow faces 'oil output crisis'

## Investors warned against expecting instant benefits

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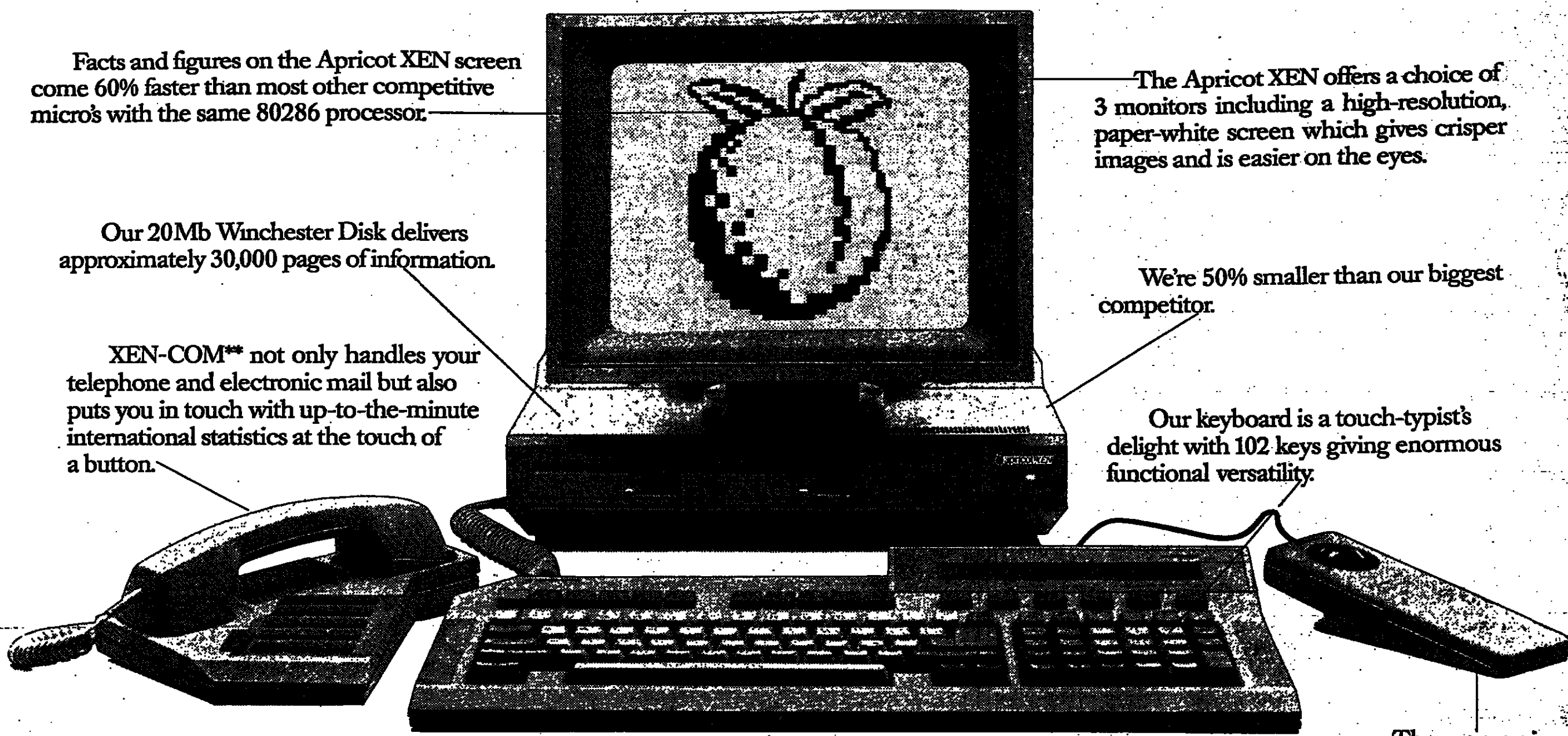
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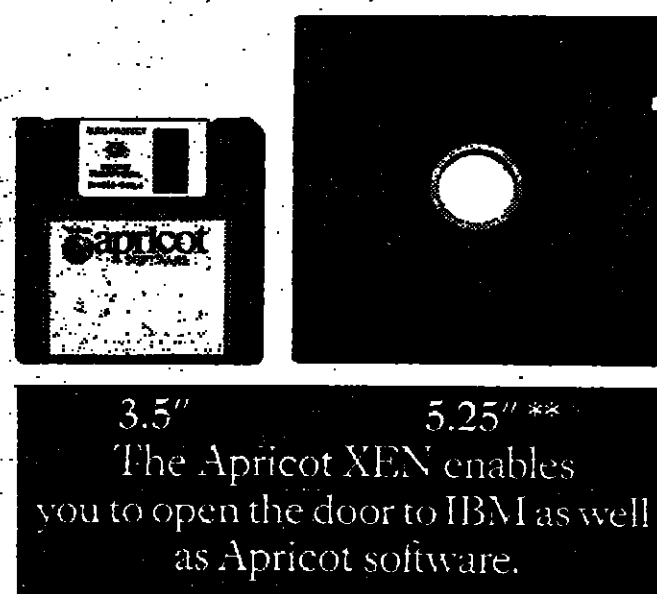
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## OVERSEAS NEWS

Patti Waldmeir, recently in Maputo, looks at the effect of South African competitiveness

## Pretoria flexes its economic muscles

WHILE THE front line states of southern Africa shudder at the possibility of South African retaliation against their fragile economies if major economic sanctions are imposed on Pretoria by the west, the economy of Mozambique is already suffering.

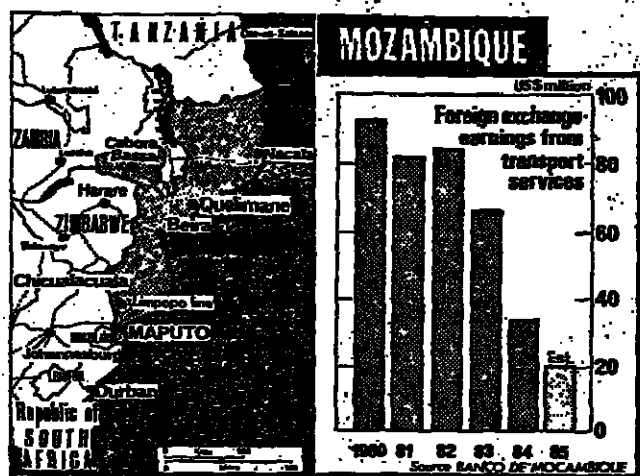
Despite the conclusion of the Nkomati non-aggression pact between Pretoria and Maputo in 1984, which was to have led to a resumption of normal commercial and political relations between the two sides, Mozambican officials accuse South Africa of politically motivated "commercial aggression" against them.

According to the director of the southern Mozambican port of Maputo, Mr Francisco Diniz, this takes the form of heavy discounting of rail, port and shipping charges by South Africa for freight traffic from the Transvaal, Swaziland and Zimbabwe.

The cheap rates, combined with sabotage of Mozambique's rail network by South African-backed guerrillas of the Mozambique National Resistance (MNR), has led to a sharp drop in traffic using Maputo port, Mr Diniz says.

The effect is to deprive Mozambique of desperately needed foreign exchange revenue, providing an example of the kind of retaliatory action which Pretoria might take against its neighbours in response to the imposition of major economic sanctions by the west.

Mr Diniz accuses the South African Transport Services (Sats) and Safmarine, the state shipping company, of deliberately diverting traffic away from Maputo, the nearest port to the farms and industries of the northern and eastern Transvaal, Swaziland, southern Zimbabwe and Botswana.



Mozambican officials see this as an attempt to increase economic pressure on their Marxist-oriented Government at the same time as Pretoria continues to support its political destabilisation by providing supplies and logistical support to rebels fighting to overthrow President Samora Machel.

South African traffic through Maputo port has fallen from 6.5m tonnes in 1973 (prior to Mozambique's independence from Portugal) to only 1m tonnes today, 75 to 80 per cent of which is low-tariff cargo like coal. While shipping officials say that inefficiency and insecurity at the port and railway have been depressing traffic for years, Mr Diniz argues that Sats' practice of offering contract rates on selected Transvaal and Zimbabwe cargoes which are 20 to 50 per cent cheaper than the normal rail tariff (coupled with preferential port and shipping rates) have substantially accelerated the decline.

Foreign exchange revenues from transport services have fallen from \$32.6m in 1980 to an estimated \$20m this year, a decline which the central bank attributes largely to diversion of traffic by South Africa coupled with MNR sabotage of the rails.

The conclusion of the Nkomati non-aggression pact between Pretoria and Maputo in 1984 had led to hopes of increased revenues from South African traffic through Maputo. But according to Mr Diniz, Sats has actually stepped up its efforts at deliberate diversion since the accord, attracting Zimbabwe's steel and containerised tobacco exports to South Africa's Indian Ocean ports, and canned fruit and wood pulp from Swaziland.

Mr Diniz cites the extreme example of coffee exports from Zimbabwe's eastern highlands: he says Sats discounts make it cheaper to transport a container of coffee from Mutare to the port of Durban, nearly 2,000 km away, than to send it

300 km to Beira port in Mozambique.

Mozambique argues that this practice violates a bilateral agreement in force between Sats and the Mozambican railways, CFM, which specifies that neither company will try to attract what Mr Diniz calls the "natural geo-economic" trade of the other.

In a limited number of cases, Mozambique has succeeded in persuading Sats to respect the accord, extending its cheaper rates to Maputo-bound traffic using the Sats network.

Diplomats and private shipping companies operating in Mozambique largely confirm the Mozambican allegations. The impact is significant. The Mozambique economy traditionally depends heavily on revenue from rail and port services to compensate for large external merchandise trade deficits.

Mr Diniz concedes, however, that Sats' policy is not the only factor in ensuring that Maputo port works at only 25 per cent of its 12m tonnes per year capacity: mismanagement, inefficiency and pilfering have also discouraged shippers.

Steps are being taken to tackle these problems, he says, citing an 80 per cent increase in port productivity since January this year. This followed a management reorganisation exercise and some \$3m spent on rehabilitating cranes and mobile equipment at the port.

The time taken to clear goods through the port's container terminal has been reduced from an average of well over 90 days to below 40 days, but the comparable rate for South African ports is not more than five days.

Port charges are also under review. They are linked to the dollar but payable in South African rand: the currency's

recent sharp depreciation has led to a significant rise in rand charges to port users, another deterrent to South African shippers.

The healthy operation of Mozambique's railways and ports — Maputo, Beira and Natal — will clearly be critical to the southern African region's ability to withstand the impact of any future economic sanctions against Pretoria and ensuing retaliation by the republic.

For Zimbabwe, Swaziland and Malawi (which depend on Sats for 90, 70 and 60 per cent respectively of their transport needs) Mozambique's ports would be the only viable alternative if transport through South Africa were disrupted or if the republic closed its borders.

But all three ports are working at well below capacity. Rebel attacks have kept the Limpopo rail line between Mozambique and southern Zimbabwe closed for over a year. The critical rail line from the northern port of Natal to landlocked Malawi has been virtually closed since 1984, although work on a \$200m French-Portuguese and Canadian-financed rehabilitation project for the line is now said to be progressing well.

The presence of some 2,000 Zimbabwe troops guarding the Beira-to-Mutare railway and oil pipeline (on which Zimbabwe relies for virtually all its fuel needs) is allowing this corridor to be kept open for Zimbabwe traffic at present. However, it is difficult to foresee a similar solution for Mozambique's other rail arteries.

The Zimbabwe army is unlikely to agree to extend its operations much beyond central Mozambique, and the country's own army remains dispirited, ill-paid and ill-led.

## Chinese announce plan for civil code

By Robert Thomson in Peking

CHINA HAS announced that a draft of a civil code has been prepared and is under examination by a standing committee of the National People's Congress, the Chinese version of a parliament.

Until now, China has had only a criminal code and a few select items of civil legislation, such as marriage and inheritance law.

The draft, which is likely to be considered at length and amended before it is adopted, contains 131 articles in eight chapters, and covers property relations, personal relations and the status of "legal persons."

The Chinese news agency, Xinhua, said the document of general principles is aimed at developing the socialist public system. It "is based on the constitution and China's actual situation, especially the new situation which has emerged in the economic restructuring, as well as the experience summed up in the judicial work of civil cases."

In explaining the draft, Wang Manbin, the standing committee's secretary-general, reportedly said that it "complies with a socialist economy based on public ownership" and has "taken into consideration some socialist characteristics including a planned market economy."

Wang said Chinese enterprises, mostly controlled by the Government or collectives, will become legal persons, which will be "of great importance to economic reform and China's opening to the outside world."

"The law sets forth the requirements for legal persons and also outlines how to exercise civil rights and undertake civil responsibilities."

The draft, according to Xinhua, includes copyright, patent and trademark protection, and provides that in signing economic contracts with foreign countries the parties concerned may choose laws applicable to the contracts, except for those cases for which specific laws and regulations apply.

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## Namibians kill six Swapo guerrillas in border raid

By Anthony Robinson in Johannesburg

NAMIBIAN SECURITY forces crossed the Angolan border early yesterday morning and killed six South West African Peoples' Organisation (Swapo) guerrillas who had bombarded the Rucana military base, 6 km from the border, with mortar, rockets and small arms. One guerrilla was captured and he told security forces that an eight man Swapo team had crossed from Angola to take part in the attack. The security forces based in Windhoek, said

they were hunting the eighth man.

A total of 550 Swapo guerrillas have been killed this year in military operations in the Ovamboland war zone and in cross-border operations into southern Angola. Swapo is fighting for independence for Namibia.

The last major cross-border raid took place in the third week of September when 500 Namibian and South African troops, backed by aircraft, took

part in a week-long operation. This is believed to have been partly designed as a feint to assist the rebel Unita movement, led by Dr Jonas Savimbi, opposed to the Angolan government and which was facing a two-pronged attack by Angolan government forces backed by Soviet and Cuban advisers.

Foreign and South African correspondents who flew to Dr Savimbi's southern Angola base

of Jamba earlier this week were told that Angolan government forces were re-grouping for a resumed attack on Mavinga after re-grouping from the losses inflicted in an earlier attack.

The South African police yesterday announced that they would no longer issue the names of people detained and released under the emergency regulations which have led to the detention of 5,283 people since

July 21 of whom 3,063 have been released.

Among the latest batch of released detainees were four white civil rights and trade union activists who were arrested in Johannesburg the day after the emergency was declared and Dr Rashid Saloojee, Transvaal President of the United Democratic Front, who has been treated under guard in the psychiatric wing of the Johannesburg hospital for the past month.



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# Reagan swots up on Soviets for summit test

BY REGINALD DALE, US EDITOR, IN WASHINGTON

IF ALL goes according to plan, President Ronald Reagan will arrive at the Geneva summit next week like a carefully prepared student entering a final exam, well briefed but not crammed. The president's advisers have had to walk a narrow line between overloading him with details that he finds hard to master and leaving him mind so free that he risks making embarrassing or provocative mistakes.

Nobody in the White House has forgotten Mr Reagan's disastrous performance in his first election campaign debate with Mr Walter Mondale, his Democratic rival, last year, when he floundered helplessly amid a sea of half-remembered facts and figures that had been intended to show his grasp of the issues. That disaster, his summit coaches insist, will not be repeated in Geneva.

In training Mr Reagan for the summit, the focus has accordingly been "on the forest, not the trees," in the words of one official. Mr Reagan has been given, in small doses, a series of 25 concise briefing memos, on a wide range of aspects of Soviet life, history, culture, economics and military thinking, to supplement his master briefing book. He has had Soviet experts to lunch at the White House, including Mr Arkady Shvchenko, a prominent Soviet defector, and he has done a lot of general reading.

Since the end of the summer holidays, he has been chairing

They are bent on world conquest, and what we're bent on is a strategy of deterring them from advancing their case by gunfire.

San Francisco Chronicle, July 7, 1977.

They have openly declared that the only morality they recognise is what will further their cause—meaning they reserve unto themselves the right to commit any crime, to lie, to cheat. . . . I think when you do business with them, even at a (time of) detente, you keep that in mind.

First White House news conference, January 29, 1981. We are prepared for a positive change in Soviet-American relations. But the Soviet Union must show by deeds as well as words a sincere commitment to respect the rights and sovereignty of the family of nations.

State of the Union address, January 25, 1983.

They are the focus of evil in the modern world . . . so in your discussions of the nuclear freeze proposals, I urge you to beware the temptation . . . to ignore the facts of history and the aggressive impulses of an evil empire.

Speech to the National Association of Evangelicals, March 8, 1983. My fellow Americans, I'm pleased to tell you today that I've signed legislation that will outlaw Russia for ever. We begin bombing in five minutes.

Joke inadvertently broadcast in radio microphone test, August 11, 1984.

I think that the most that we could get out (of the summit) is if we could eliminate some of the paranoia, if we could reduce the hostility, the suspicion that keeps our two countries . . . at odds with each other.

Interview with the BBC, October 29, 1985.

meetings of the National Security Council, at a rate of one or two a week, as it has mulled over both general policies and specific issues for Geneva. He has sought advice, by telephone, from former Republican Presidents Nixon and Ford, and planned to talk to his

Democratic predecessor, Mr Jimmy Carter, before leaving for Geneva on Saturday.

While Mr Reagan has never met a Soviet leader face to face in almost five years in the White House, each of his three predecessors had at least one meeting with Mr Leonid

Breznev. A plan to bring all four living US presidents together for a top-level pre-Geneva seminar fell through.

The White House also decided against conducting a "mock" summit, of the sort staged for Mr Reagan in rehearsals for the seven-nation



Geneva, officials are insisting, is different. It is not an electoral debate, it will not be broadcast live on TV and Mr Reagan will not be alone on stage. His three trusty summit musketeers—Mr George Shultz, Secretary of State, Mr Robert McFarlane, national security adviser, and Mr Donald Regan, chief of staff—will all be close at hand.

Mr Reagan has had practice enough in parrying questions in the series of pre-summit press and TV interviews that he has conducted over the past weeks, his advisers say.

Maximum use is being made of film, Mr Reagan's favourite medium, whether he is watching a screen or performing on it. Special videotapes have been made of Mr Gorbachev's past speeches and performances.

By emphasising a broad brush, if low-key approach, the White House wants to play to what it regards as Mr Reagan's strengths—his charm, self-confidence and skill at personal communication. He will, after all, not have to negotiate the details of the numbers of SS-20 and cruise missiles with Mr Gorbachev in Geneva—the principal aim is that he should establish a working relationship.

In any case, as one official put it this week, there is no point in trying to stuff Mr Reagan with data at the last minute, when his views about the Soviet Union have been perfectly clear for the last 25 years.



## THE SUMMIT

### President to cite human rights issue

President Ronald Reagan is ready to confront Mr Mikhail Gorbachev, the Soviet Leader, with specific cases of human rights violations, but he does not expect a major change in Soviet policy according to a senior US official. AP reports from Washington.

"We have no indication from the Soviets they are prepared to reach an understanding with us," said the official, who requested anonymity, who requested anonymity.

At the November 19-20 summit meeting in Geneva, Mr Reagan will cite the cases of members of divided families and others refused permission to leave the country.

Some limited progress, particularly for Soviets separated from their American spouses, is more likely "in the near run" than vast reforms, said the official at the White House.

### Democrats offer support

OPPOSITION democrats in the US House of Representatives yesterday declared their strong support for President Ronald Reagan at the summit with Mr Mikhail Gorbachev, the Soviet leader, next week. AP reports from Washington.

They said they expect "significant progress" at the super-power meeting.

"My political antenna says . . . (they) will have some type of agreement, that they will not come back empty-handed," Mr Thomas O'Neill junior, Speaker of the House, told a news conference.

He led the Democrats in pledging "bipartisan willingness" to support agreements that came out of the Geneva meeting.

"When President Reagan meets with Mr Gorbachev next week, he deserves the support of all Americans, regardless of party or philosophy," Mr O'Neill said. "In Geneva, there will be only one American man, there will be only one American having both the authority and the mandate to build a secure peace," he said.

The House Democratic leadership issued a six-page statement laying out what it hopes will be the agenda.

"The highest priority at Geneva is to take those steps possible to reduce the risk of nuclear war," the statement said.

## Betancur may face censure in Congress

BY SARITA KENDALL IN BOGOTA

THE COLOMBIAN Congress has begun a debate on the government's handling of the dramatic seizure last week of the Palace of Justice in Bogota by left-wing guerrillas.

To dislodge the guerrillas, belonging to the April 19th Movement (M-19), President Betancur ordered in tanks and heavy weapons. So far 97 bodies have been recovered from the ruined building, including those of 11 supreme court judges. Some 200 people escaped.

The debate could end in censure of the government. The political parties at first rallied round President Betancur but they have subsequently turned critical. The opposition Liberal Party is now claiming excess force was used.

President Betancur has defended his action in stark terms. The choice for Colombia lay "between democracy and terrorism, between law and crime, between freedom and fear," he said.

The incident has come at a delicate moment with the president now in the last year of office and with the election campaign already under way.

President Betancur's controversial amnesty and peace process negotiated in 1984 with M-19 and the largest group, the Moscow line Revolutionary Armed Forces of Colombia (FARC), has promised to be a difficult legacy for his successor.

President Betancur achieved a major breakthrough when on May 28 last year a truce came into effect after the commanders of FARC's 27 fronts signed a ceasefire. M-19 signed a similar agreement in August 1984, both presided over by a peace commission.

Now the army is expected to adopt a more aggressive and repressive role towards the guerrillas. The various guerrilla groups have hinted they may move closer together. In the last week there have been 24 persons killed as a result of clashes between the army and guerrillas in the south-western mountains. M-19 has vowed to carry out further operations and one newspaper columnist wrote that he shuddered to think what the group's thirst

for revenge might produce. Kidnapping, murder, extortion and combat have continued throughout the peace process. During the first half of 1985 more than 130 people were kidnapped in Colombia. There has been fighting between the guerrilla groups themselves, while alliances have been forged and broken.

Estimates of the number of guerrilla fighters in the country run from 4,000 to 12,000, belonging to at least eight separate organisations. Added to this a proliferation of dissident fronts and a peace commission's task is a daunting one.

Despite these violations, the FARC has stuck to its line that it will convert itself into a political party and participate in next year's elections. M-19 however in April decided to break the ceasefire claiming the army was not serious in letting the peace process work. Since then the group has had little public sympathy, being seen to prefer the gun to a generous offer to integrate into society.

The group has been increasingly labelled as terrorist and politically incoherent, especially following the deaths of several of its leaders and the strengthening of a Marxist-militarist line.

During the nine months M-19 was above ground intensive urban political work attracted recruits to the movement. But many were young and inexperienced. The strategy behind the seizure of the Palace of Justice appears a naive suicidal bid for popular support by holding justice to ransom.

President Betancur has pledged to continue the peace process. But the powerful military establishment has long believed that amnesties and truces simply give the guerrillas time to regroup and re-arm—and M-19 has proven the point dramatically.

In the next few weeks the ceasefire agreement with the FARC could come under strain. This is due to be renewed in December. Its renewal will be the litmus test for President Betancur's dream of a negotiated end to Colombia's long history of guerrilla violence.

## EEC backs return to democracy in Guatemala

BY ROBERT GRAHAM

THE EUROPEAN Community has taken a small but significant step in backing a return to democracy in Guatemala the country with the worst human rights record in central America. It has an undertaking to hold a ministerial meeting of the EEC and the five Central American countries plus Panama next year in Guatemala.

The meeting will be part of the new framework for economic co-operation and political consultation agreed on Tuesday

The agreement envisages an annual meeting and Guatemala was selected as a gesture of encouragement to the new civilian government due to emerge following the run off of the presidential elections next month.

Guatemala has been under a succession of military regimes since 1954. But last month Gen Oscar Humberto Mejia, Guatemala's military ruler, stood back to observe parliamentary and presidential elections from the sidelines.

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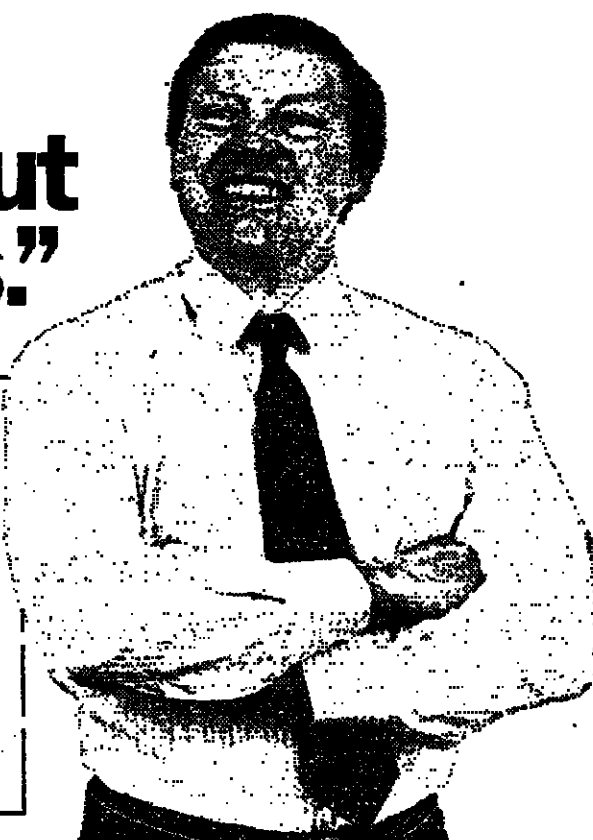
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## THE MANAGEMENT PAGE: Marketing and Advertising

EDITED BY CHRISTOPHER LORENZ

## TV in Europe

## Advertising potential elevated by satellite

BY FEONA McEWAN

WHAT does the King of Morocco have in common with the burghers of Belgium, the goomes of Switzerland and the residents of Milton Keynes? The answer is that they see the same ads at the same time on their television screens (programmes too, come to that). This may in itself seem nothing momentous, but for advertisers which can now beam the same message into a dozen countries at one stroke, it presents an important new marketing tool.

The medium, in this instance, is Music Box, one of a new breed of satellite television stations relaying ads and programmes around Europe. And the messages come from a United Nations of leading international companies including Swatch of Switzerland, Benetton of Italy, Mars and Coke of the US and Sony of Japan.

This, though still in its infancy, is pan-European advertising on a grander scale than ever before. It has existed to a limited degree in the press, with up-market publications such as *Time*, *Newsweek*, the *International Herald Tribune*, the *Wall Street Journal* and the *FT*, as well as in-flight magazines. We are familiar too with the "global" ad—the concept of one ad for many nations. These are still uncommon; examples include *British Airways*, which has been seen in some 33 countries, *Coke*, *Marlboro* and *Pepsi*.

With satellite television, advertisers can reach 11 countries and more at once, exposing Danes, Austrians, Italians and Icelanders to the same message. Inevitably there are problems, not least the one of technology—namely the cabling of homes.

Of the 16 satellite channels currently broadcasting over Europe, 11 carry advertising (either in spot or sponsorship form) and only two of these, according to Ogilvy & Mather's new media expert David Wood, are what he calls "principal channels". That is general entertainment stations with substantial pan-European audiences. These are Sky, Rupert Murdoch's general entertainment channel, Music Box, the all-day channel owned by Thorn EMI Screen Entertainment, the Virgin Group and Yorkshire

television: the rest come nowhere near. By the end of the year, both will be available in over 4m homes each. Sky already is.

Competition for viewers' attentions and advertisers' budgets, however, looks imminent in the form of Superchannel, the proposed joint BBC/ITV station featuring general entertainment which is scheduled to start broadcasting next year.

In common with every new medium, teething troubles have given sceptics in the advertising industry a field day and still do to an extent. Main issues include the language barrier, legislation, and the fundamental problem of managing centralised strategies relating to budgets and creative approaches.

Winning advertisers' confidence, as the history of Channel 4 and TV-am reminds us, is never instant. Sky showed a £8.6m deficit to the year end June 1985 but after a capital injection from owner Rupert Murdoch, a new sales team and improved geographical coverage, advertisers are now warming to the channel. Music Box, too, has emerged from a sticky financial patch and is claiming a rapid build up of advertisers.

**Track record**

So just what do the satellite stations offer? Here we examine the two main English speaking and England-based channels. Sky has the longest track record (it pioneered the movement in 1983) and boasts the longest list of advertisers. "Roughly one-third of orders came from American companies, one third Japanese, 20 per cent from mainland Europe and the rest from Britain," says sales director Tony Logie. "Nearly all the international names are here," he adds, reeling off Canon, Digital, NEC, Kodak, Mattel, Nikon, Panasonic, Ford, Toyota, Xerox, Remington, Siemens, Unilever, Colgate and DILL, among others. Sky currently reaches 4.7m homes in some 13 countries where it transmits a maximum of 17 hours a day.

Actual viewership, Sky claims is around 10 per cent of all TV

viewers in most countries where it is received. As a family entertainment channel, Sky's audience covers all ages, and is marginally upmarket and youth-oriented.

Advertising revenue for 1984/85 was £2.55m. Logie expresses it differently—taking the first half of 1984 as 100, he says, revenue has shot up to 3.347 for the second half of 1985. Much of this money, he believes, is new money, with advertisers finding extra budgets to fund pan-European advertising.

Ads appear in natural breaks, for six minutes an hour which generates 100 minutes of new commercial airtime a day. (The UK is relatively well-served with 140 minutes already available but most European countries are not—West Germany has 40 minutes and the Netherlands 30 a day.)

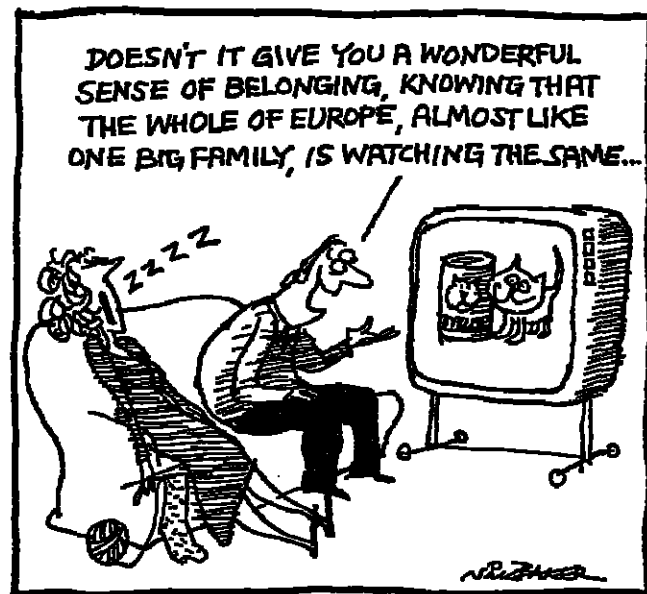
Music Box, which describes itself as "the only trans-European all day music TV channel" was launched in July 1984 and currently reaches over 3m homes in 11 countries officially.

The audience of what is primarily a pop music channel is composed of 15 to 25 year olds but "with a good coverage of 8 to 35 years," says chief executive Charles Levison. There are concerts, videos, in-depth interviews, documentaries on music and other youth-related subjects like fashion, films and books. "Kinds in Germany can see what kids in France or Britain go for," says Maria Morgan, press officer.

Advertising revenue for Music Box is expected to be between £1m and £2m for 1985, says Levison.

What then are the problems of pan-European advertising by satellite? With three and a half years' experience of the satellite connection, much of it with Coke in the sponsorship area, Stewart Butterfield, European media director at McCann-Erickson, has some answers. Initial considerations of a satellite campaign include legislation, copyright, funding, creative differences, and decision-making centres for both agency and advertiser.

What is clear, says Butterfield, is that size of client company doesn't mean it is any



more geared up to coping with the new one-stop advertising medium. "Companies like Unilever still think in terms of national brands and national marketing."

One of the principal bugbears is determining who pays for a European ad. "In my experience a central pot is rare," says Butterfield. "Generally advertising budgets come from sales bases and these are structured nationally. Sometimes there are three or four sub-regions within Europe. There's rarely a European marketing director with a pan-European budget."

The channel's sales directors have horror stories too of meetings with as many as 10 different brand directors who spend time hassling over who pays and whose ad was to be used.

International sales controller of Music Box, Mike Denholm, has an answer to that. "I don't sell pan-European advertising. I concentrate on local budgets of national brands and sell against what's offered in an agency's own country." This way he has a Sony ad out of a Dutch agency, a BMW ad out of a West German agency and he's delighted with a Nescafé ad, in English from a Dutch agency. "Only rarely are companies as organised as Mars. It co-ordinates out of Switzerland and has a general manager who makes decisions and then charges the various zones a fee pro rata."

Quite apart from the financial considerations of funding the pan-European commercial there's the vital issue of a centralised creative approach, of how to communicate product benefits across national frontiers.

"It's a highly complex issue," says Don Arlett, executive creative director of Ogilvy &

## Brewing

## Stout attack on Guinness

Lisa Wood on the debut of Beamish into the UK

PATRICK READ, joint managing director of Young & Co, the London real ale brewer, says he never drank stout until a year ago when he discovered Beamish.

Today, his company has installed the product in 66 of its managed pubs and 35 of its tenanted outlets and has plans to extend coverage throughout its 146-strong UK estate. It is brewed by Beamish & Crawford at Cork in the Irish Republic.

For Young, the launch of Beamish is an attack, albeit small, on a UK stout market dominated by Guinness, the brewing, retailing and health group. For Beamish, part of Carling O'Keefe, one of the major Canadian brewers, it is a bid to boost export sales at a time when the brew's traditional Irish market is fairly static. It is not the first smaller player to move into the UK. Just recently Heineken, the Dutch brewer, announced its intention to introduce its Cork-brewed Murphy's stout into Britain.

The UK stout market is worth around \$400m a year, of which Guinness accounts for more than 80 per cent. Sales of Guinness went into sharp decline in the late 1970s but this year the company, having spent a considerable sum advertising its brand, reported volume sales to be the best for a decade. Guinness says of recent developments: "It appears that the explosion of interest in the UK in a variety of brands in the same sectors is affecting the stout market." But it adds: "We do not fear the competition."

Young is still taking Guinness and selling it alongside Beamish although it has taken the market leader out of one or two of its pubs. The company started selling Beamish in July under an agency agreement and is currently supplying other British brewers with the brand in test marketing exercises.

"We are finding Beamish to be well received among all age groups. People are actually coming into our pubs to drink Beamish; sales are not just from people swapping drinks," says Read.

Read, like Guinness, is strongly optimistic about the future of the stout market and points out that market research



The Lamb in London's Lamb Conduit Street is one of over 100 Young's pubs to offer Beamish stout

shows that the main increase in consumption is coming from the important 25 to 35 age group. Not only does this sector of the market appear to have most to spend on drinks but at this age the drinking patterns of a lifetime tend to be established.

"Guinness does have the vast majority of sales but the gains could be substantial if we could just get hold of a bit of the market," Read points out. He says volume sales of Beamish are 50 per cent above target, but declines to give a precise figure. "It would be meaningless at present as we are still installing the pumps in our pubs," says Read.

For Beamish & Crawford, the partnership with Young, a brewer which has maintained a more traditional refurbishment policy towards its pubs than many of its competitors, reinforces the traditional message it is trying to convey with the brand. "You have to market stout differently from lager," says Clayton Love, chairman of Beamish.

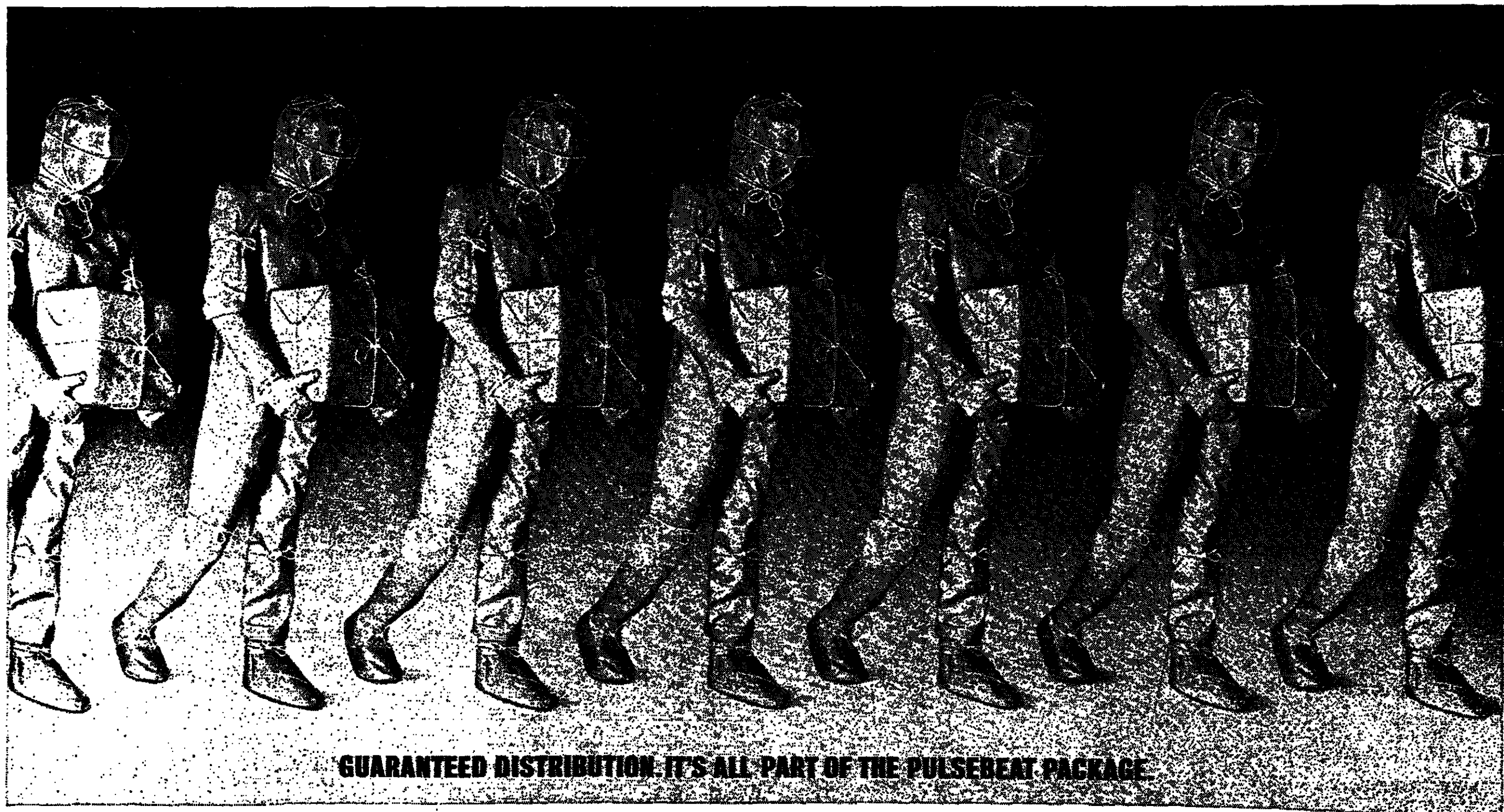
Beamish, set up in 1792, went through considerable financial difficulties in the 1960s and 1970s and its recovery was based on lager after it was acquired by Canadian Breweries (now named Carling O'Keefe) in 1962. Today, with Carlsberg and Carling, brewed under

licence, taking 30 per cent of the Irish lager market, the company is re-examining the potential for stout, its original brew.

The fresh marketing approach started about eight years ago with the reintroduction of the old Beamish logo on the bottled product. This development has continued in advertising as the brewer has tried to develop sales of its stout in Cork and Dublin. For the UK market the company has sought, with Young, to convey the traditional imagery through the style of writing used to advertise the brand in pubs and in the sort of bar mountings it uses. In the US, where Beamish is building up sales, it concentrates on the Irish origins of the brew.

The marketing potential of the brew's origins have yet to be fully exploited by Young which has embryonic plans for an advertising campaign. But it is reckoned to be a strong card in a market where drinkers are keen to taste imported products.

Read, for example, argues that Beamish is the real McCoy since it is brought over by the tankerload from Ireland and kegged at Young's brewery in South London. The Guinness group, in contrast, brews its product at Park Royal, London.



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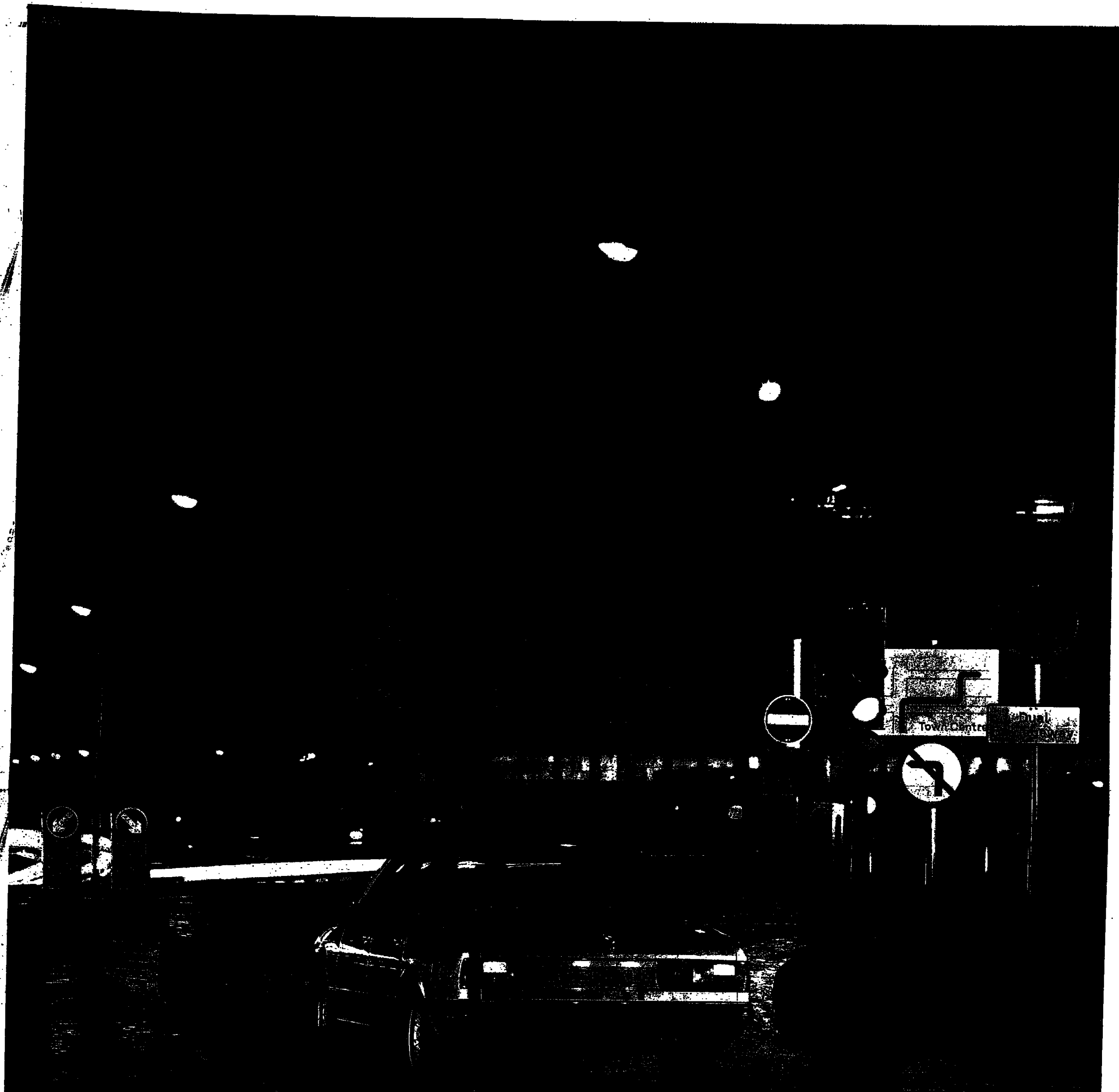


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## YOU MAKE THE DECISIONS. TEN COMPUTERS LOOK AFTER THE DETAILS.

Decisions, decisions, decisions.

Where to now? Which lane? What about oncoming traffic? Who's got right of way? What's behind me?

BMW believe that, on today's roads, the driver has enough to concentrate on without having to worry about the car.

Hence this BMW 735iSE and its ten different computers. Each one of which dedicates its every micro-second to those chores which could otherwise interfere with your driving. And, equally importantly, your driving pleasure.

The benefits begin even before the journey does, with the Active Check Control performing your pre-trip checks for you, monitoring everything from brake lights and oil level to the amount of fluid in the wash/wipe reservoir.

And should anything be amiss (either then, or during the journey) a warning light indicates the fault.

Then, at the touch of one button, your seat automatically adjusts to your pre-programmed driving position.

And at the touch of another, the air conditioning's

micro-processors keep the interior temperature constant, regardless of the exterior temperature.

By now, you'll be sitting comfortably. Which is a good time to start.

As soon as the 3.5 litre, 6 cylinder engine starts running, BMW's Motronic engine management system automatically starts keeping it in perfect tune. Using 8 kilobytes of micro-processor to maintain the most efficient running for any throttle position. Or gear.

Which, with BMW's switchable automatic gearbox, is something else you don't have to think about.

Simply select the sports mode to make the most of the BMW 735iSE's 218 BHP.

Or the economy mode to make the most of the 22 gallon fuel tank.

And for slippery conditions or towing, select the unique 3-2-1 mode and the car will start – and stay – in whichever gear you select.

To make the BMW's effortless cruising more effortless still, there's a cruise control. (Computerised, naturally.)

In addition, the BMW 735iSE is equipped with a Service Interval computer that remembers every mile you drive – and how you drive it – to calculate the right moment for each service. So you never leave one too late. Or pay for one too soon.

But not all the BMW's computers are there to ease your life. Some are there to save it.

ABS for example. On braking, however hard, 4 centrally controlled sensors stop your wheels from locking, allowing you to steer and brake at the same time and stopping you up to 40% quicker.

Similarly, the black ice warning function on BMW's second generation on-board computer makes it a little more than just an in-car executive toy.

In designing 9 of the computers, BMW insist that regardless of their function, they all conform to the same rule: never to take away your driving pleasure.

While the tenth, the anti-theft device, makes sure that no-one takes away your BMW, either.



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THE BMW 7 SERIES STARTS AT £25,990 FOR THE 726i, 728iSE, £27,690, 730i, £28,225, 730iSE, £30,175, 735i, £30,580, 735iSE, £32,595. THE BMW 735iSE FEATURED IN THIS ADVERTISEMENT IS FITTED WITH OPTIONAL DRIVER'S SEAT MEMORY CONTROL AT £347.00 AND ANTI-THEFT DEVICE AT £307.00. TOTAL PRICE OF THIS CAR £35,649. PRICES, CORRECT AT TIME OF GOING TO PRESS, INCLUDE CAR TAX & VAT BUT NOT DELIVERY OR NUMBER PLATES. INCLUDE DELIVERY CHARGE INCORPORATING BMW EMERGENCY SERVICE AND INITIAL SERVICES £200 + VAT. FOR A BMW 7 SERIES INFORMATION FILE PLEASE WRITE TO BMW INFORMATION SERVICE, P.O. BOX 46, HOUNSLOW, MIDDLESEX ON TELEPHONE 01-897 6405 6406 (LITERATURE REQUESTS ONLY). FOR TAX FREE SALES: 56 PARK LANE, LONDON W1, TELEPHONE 01-629 9272.

# TECHNOLOGY

## Laboratory seeks research partners

RESEARCHERS in the US are to start a collaborative project to enable companies to make more use of high-power lasers for jobs such as welding and thermal treatment.

The Battelle Institute's Laboratory in Columbus, Ohio, plans to study several technical problems that have hindered developments in such lasers, dissipation of waste heat for instance.

The work, to be carried out with the participation of US optics and engineering concerns, will focus on carbon dioxide lasers of powers greater than 5 kw.

Lasers of lower power are already widely used in industry, for instance for high-precision cutting of sheet metals and plastic. Higher powers are needed for jobs such as welding, to cut particularly tough materials and for heat treatment, to alter the upper layers of a metal to make it resist chemical changes for instance.

But at higher powers, the heat carried in the laser can deform optical devices used for focusing. This can lead to problems in aiming the beams.

Another area for study concerns how to alter the operation of the carbon dioxide laser—which normally shoots radiation in a continuous wave—so that it provides bursts of light in short pulses.

The laboratory is asking companies that want to participate in the one-year programme to pay a fee of \$40,000. All participants will share in patent rights of any inventions and receive engineering drawings.

## Looking back into the future

In the second article on Star Wars research, Peter Marsh looks at novel optics for lasers



MIRRORS made from gases similar to those used in refrigerators or aerosols and which make transparent objects seem invisible are at the centre of a new optical discipline exciting scientists around the world.

The so-called phase-conjugate mirrors could eventually find a wealth of applications, for instance in the \$33m Star Wars research programme, microcircuit production and pattern recognition such as in industrial inspection devices.

The main feature of the mirrors is their facility automatically to remove distortions in optical systems, for instance those introduced by the gas particles of the atmosphere to a laser beam directed from the Earth's surface.

As a result, the principle of phase conjugation could apply to the techniques of "adaptive optics" by which planners in President Reagan's Strategic Defence Initiative (Star Wars) are seeking to correct for atmospheric effects light beams focused on space objects such as missiles.

In other applications, phase-conjugate mirrors could remove optical effects that hinder the operation of hardware which, for instance, shines light on silicon to define circuit patterns in micro-chip fabrication. Another use may be in guiding laser beams on tiny particles of hydrogen isotopes in fusion reactors, devices that may one day greatly ease the world's energy problems, and in optical telecommunications.

Phase-conjugate mirrors are made from special materials

which reflect light back to its source irrespective of the angle at which it hits the surface.

Furthermore, the light is reflected with its phase reversed, that is with the motion of individual points in the reflected light waves tracing the same path as those in the incident beam, but in the opposite direction.

The mirrors can be made from crystals such as barium silicon oxide; liquids, some alcohols for instance; or gases such as compounds of carbon, hydrogen and chlorine or fluorine similar to those used in aerosols or as refrigerator condensing agents.

Hughes Aircraft and the Naval Research Laboratory, Washington, are among the US organisations conducting research into phase conjugation. In Britain, the Science and Engineering Research Council's Rutherford Appleton Laboratory in Oxfordshire and several companies such as GEC, British Aerospace and Plessey are involved in similar work, aimed

at both military and civilian applications.

A phase-conjugate mirror acts in a similar way to a film projector put into reverse. Instead of reproducing pictures exactly, as in ordinary mirrors, a phase-conjugate mirror displays pictures backwards in time.

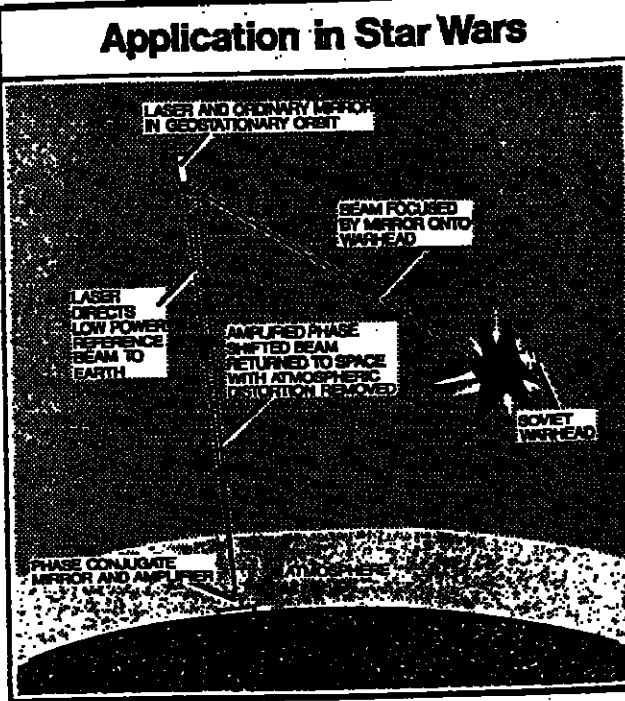
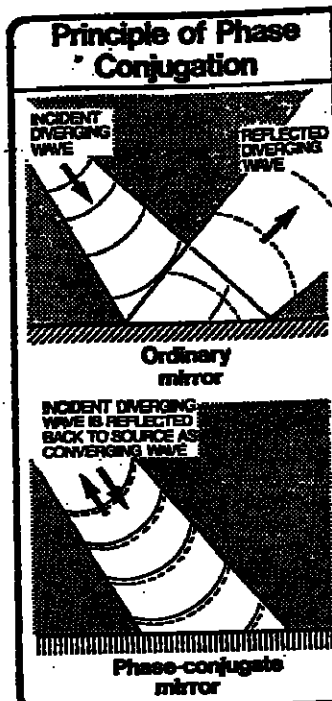
This extraordinary property can be envisaged most simply by comparing reflections from a phase-conjugate mirror with those from a conventional mirror. A diverging beam reflected from the latter continues to diverge and—apart from cases where the incident beam is perpendicular to the surface—away from the source.

A similar ray shone at a phase-conjugate device is reflected, in contrast, as a converging beam back to the source of the radiation (see diagram). Seemingly magical optical tricks can be played by putting a transparent object such as a glass bottle in front of the mirror and peering through it.

The bottle's shape distorts the phase of the incoming light by a set degree. It is this phase distortion that enables the onlooker to recognise the bottle for what it is and not simply to look straight through it.

When the phase-shifted ray from the bottle hits the mirror, the reflected beam is the same, with its phase reversed. As the reflected ray retraces the path back through the bottle, the latter's shape again exerts its effect, producing fresh distortions which are exactly cancelled out by the phase structure in the beam.

As a result, the bottle seems



invisible and the observer sees nothing. If this same sequence occurs with an ordinary mirror, of course, an observer sees a doubly distorted image.

This peculiar state of affairs can be useful in cases where a scientist wishes to remove a source of aberration from a set of optical equipment. In Star Wars scientists are keen to design laser weapons that would blast warheads as they journey above the atmosphere on their way to targets.

Due to the difficulty of stationing big energy sources in the heavens, a Star Wars system would probably station in space only low-power lasers of nowhere near the capacity to deliver a knock-out blow to missiles. Star Wars scientists have looked at the possibility of stationing high-power lasers

on the ground—but how are they to aim the devices through the atmosphere at missiles several hundred kilometres away and travelling at perhaps 20 times the speed of sound?

Phase-conjugate mirrors present one answer. A small laser, probably a free-electron device, could be stationed in the geostationary orbit 36,000 km above the Earth. It would send a low power beam through the atmosphere to an amplifier (in effect another laser) and a phase-conjugate mirror on the ground (see diagram).

The phase distortions introduced by the atmosphere are reversed when the beam hits the mirror. When the reflected ray travels back into space through the same sector of the atmosphere, all the distortions are removed and the beam is free from phase errors.

In this design for Star Wars,

the small laser in space is coupled with an ordinary optical mirror which receives guidance signals from sensors about the positions of warheads the system is supposed to destroy. The focusing mirror collects the greatly amplified and distortion-free beam from the ground and directs it towards the warheads as they cruise through space.

In some types of phase-conjugation systems, known as four-wave mixing, two more laser beams are required to supply extra energy to the ground-based mirror. These beams could be applied fairly simply in an operational set of hardware.

The advantage of equipment that uses phase-conjugate mirrors is that it does not require an elaborate network of compensating equipment to allow for atmospheric distortions. In most discussions about adaptive optics applied to Star Wars, scientists have talked about sensing atmospheric errors by measuring the phase change from a reference beam optically.

The difference between the phase of a beam sent through the atmosphere and what it should be for a correctly aimed system is then applied to the laser beam by computer techniques.

A feature of such conventional adaptive optics would be aiming mirrors made up of thousands of small optical elements, each one of which is steerable to make up for the atmospheric distortions, the so-called rubber mirror.

"Tomorrow, 'Killing' missiles with X-rays."

## Microchip applications explored

A TEAM at the Rutherford Appleton Laboratory in Oxfordshire is exploring applications of "time-reversing" mirrors in hardware to make new generations of microchips.

According to workers at the laboratory, which is run by the Science and Engineering Research Council, phase-conjugate mirrors could be built into lithography (patterning) systems for chipmaking. These beam light through masks to define an integrated circuit's elements such as transistors.

In conventional lithography equipment, ultraviolet rays are shone through the masks (which define the patterns as a series of thin black lines etched on to a glass plate) and then via lenses to a circular wafer of semiconductor roughly 10 cm in diameter.

As a result, a resist, a layer of light-sensitive material coated on to the wafer, is chemically altered where the beam hits the surface. In this way, the circuit pattern on the mask is transferred to the wafer.

Current lithography systems have problems because the widths of the lines are more than about 2 microns.

This is partly due to the light's relatively long wavelength and to defects in the lenses that focus the rays on to the resist. The difficulties become significant when engineers try to increase the number of circuit elements on a single chip above a few hundred thousand.

In hardware under study at the British laboratory, low-power ultraviolet laser light is beamed via lenses through a mask and then through an amplifier to a phase-conjugate mirror. The reflected beam, with its phase reversed, travels back through the amplifier and the related optical system to the resist-coated wafer.

As a result, distortions introduced by the amplifier and the lenses are removed as the light rays retrace their path. Microcircuit engineers could use this principle in building new generations of production equipment that define dense circuit patterns without requiring lower-wavelength light or highly expensive lenses.

In the Rutherford Appleton hardware, the phase-conjugate mirror comprises a tiny glass container filled with alcohol. The mirror can be built into an optical system that fits into a thimble to produce the "time-reversing" effect.

Other electronics concerns experimenting with similar systems include GEC and IBM. In another application of phase conjugation, researchers are studying how to remove distortions to telecommunications signals, for example when radio waves travel through the atmosphere or when coded light signals pass along optical fibres.

Phase conjugation could be used in guiding beams of light on to tiny "balloons" of hydrogen isotopes used in experimental fusion reactors.

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## Vision systems optimism

SALES OF machine-vision systems in the US are about to leap, according to Frost & Sullivan, the New York based consultancy.

A recent study says sales of these devices, which automatically obtain images of items for use in such areas as inspection and materials handling, will be worth \$80m in 1990, compared with \$110m this year.

Machine vision systems usually comprise a camera linked to a computer that analyses images. In this way, for instance, a set of hard ware on a production line can automatically keep track of the volume of items being manufactured, together with any defects.

Alternatively, the computer can command automatic apparatus such as robots to pick up or handle in some other way the items depending on their shape and position.

The main users for such hardware will be the car, food, textiles and car industries, says the study. Other companies turning to machine vision are concerned with food processing, chemicals, paper and printing.

The Industrial Vision Systems Market in the US, Frost, Sullivan, 104 Marble Lane, London W1N 5PU, \$1,575

## Computerised fast food

THE Kentucky Fried Chicken group aims to keep up to date with changing patterns of demand in the fast food business with a computerised communications system that will link its 65 stores in the UK with a central office.

With the hardware, installed by Datachecker/ITS of Isleworth, Middlesex, the company will keep track of changes in customers' preferences. The hardware will record such details as the number of chickens that consumers munch in the course of a day alters from week to week.

# Sun Life: lighting the way with new ideas

Even in an industry brimming with ideas Sun Life's record of innovation stands out. Our new range of unit trusts, for example, isn't just new.

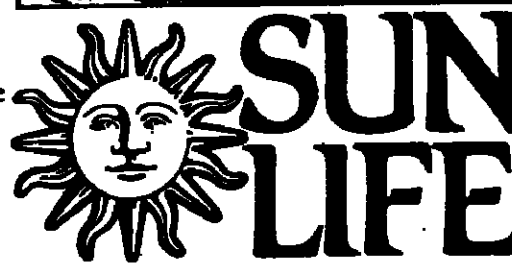
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## To the Shareholders in Investment AB Beijer outside Sweden Tender Offer by Svenska International Limited

on behalf of Investment AB Argentus

Investment AB Argentus ("Argentus") intends to acquire by tender up to 2,500,000 shares in Investment AB Beijer ("Beijer") from Beijer shareholders in exchange for new participating convertible loan stock units of Argentus ("Units"), of SEK 65 each. The formal offer will be made by Argentus and, outside Sweden, by Svenska International Limited on behalf of Argentus on the basis of two Units for every Beijer share.

The Tender Offer will be open from 14th November to 5th December, 1985.

Beijer shares accompanied by a complete and signed Form of Tender should be delivered no later than 5 pm on Thursday, 5th December, 1985, to:

Svenska Handelsbanken  
Issue Department  
Arsenalsgatan 9  
S-103 28 Stockholm, Sweden

or to any other Svenska Handelsbanken branch office for forwarding.

A Tender Offer document containing detailed conditions of the offer and information on Beijer, Argentus and the Units, together with a Form of Tender, will be available in English from Svenska International Limited, 17 Devonshire Square, London EC2M 4SQ, and Swedish documents relating to the offer by Argentus will be available at all Svenska Handelsbanken's branch offices and at the registered office of Investment AB Argentus during usual business hours from 11th November to 5th December, 1985.



Box 7264, 103 89 Stockholm, Sweden

## NOTICE OF PUBLIC SALE OF COLLATERAL PURSUANT TO SECTION 9-504 OF THE UNIFORM COMMERCIAL CODE (the "Sale")

Please take notice that The First National Bank of Chicago, as agent for The First National Bank of Chicago, Branch Office at First National Bank of Chicago, 45 West Wacker Drive, Chicago, Illinois 60601, is offering for sale at public auction, to the highest bidder, the following collateral: (1) A certain 1984 Ford Mustang, VIN 1F8011, engine number 2400, color black, with 24,000 miles, and (2) A certain 1984 Ford Mustang, VIN 1F8011, engine number 2400, color black, with 24,000 miles. The collateral is being sold pursuant to a judgment of the United States District Court for the Northern District of Illinois, entered on November 1, 1985, in Case No. 85-1000, between The First National Bank of Chicago, Plaintiff, and [Name], Defendant. The sale will be held on Friday, November 15, 1985, at 10:00 a.m. at the First National Bank of Chicago, 45 West Wacker Drive, Chicago, Illinois 60601. The collateral is being sold "as is, where is," without warranty, and the buyer will take the collateral subject to all liens and claims of third parties. The proceeds of the sale will be used to satisfy the judgment in Case No. 85-1000. For more information, contact The First National Bank of Chicago, 45 West Wacker Drive, Chicago, Illinois 60601.



## UK NEWS

## Tax decision 'threatens London futures trade'

BY CLIVE WOLMAN

AN UNEXPECTED decision by the Inland Revenue to tax the returns of companies and investment institutions from futures contracts as if they were trading income has been attacked in a letter sent on Tuesday to Mr John Moore, Financial Secretary to the Treasury, by the London and International Financial Futures Exchange (Liffe).

The decision undermines the Government's declared purpose in changing the tax rules in this year's Finance Act and threatens to drive international business away from London, according to Mr John Moore.

"The problem is an urgent one," he said. "Corporate treasurers, unit trusts and investment funds need to know whether they can hedge their risks without being penalised by the tax system. It is up to the Government, not the Revenue, to decide how the tax system should be run."

The Revenue's stance emerged in discussions last week with the investment management company, Save & Prosper Group, over its plans to launch a new type of investment trust this month. The £20m trust was planned as a variant on the index-matching funds which are designed to track the performance of the UK stock market by investing passively in a broad,

representative spread of companies making up the FT-Actuaries All-Share index. The Save & Prosper trust aimed to achieve a higher return by investing not just in the companies but also in the futures and options contracts on the FT-SE 100 index.

The Revenue's technical division told Save & Prosper in a letter, however, that any transaction in futures contracts, even if undertaken purely to lay off risks, would be taxed as if it formed part of a trade in securities. The Revenue based its decision on a High Court ruling 20 years ago. As a result, the launch of the trust, the underwriting for which was virtually completed, has been postponed indefinitely.

The decision, if left unchallenged, would mean that any profit on a futures position would be subject to corporation tax and could not be offset against a loss on, for example, an underlying portfolio of shares, bonds or options which the futures position is designed to hedge. Profits or losses on these securities are subject to capital gains tax at a lower rate than corporation tax. Investment trusts and unit trusts are exempt from capital gains tax.

According to Mr Foyle, the lack of symmetry in the tax treatment of the two types of transaction would

make it impossible to use the futures markets to offset risks. This is because the tax position would vary depending on which transaction recorded a profit and which a loss.

Further complications arise from the requirement that unit trusts and investment trusts distribute dividends nearly all their income. The Revenue decision means that their dividend levels would be artificially boosted by "income" from futures dealing which in fact merely offset a loss on underlying securities.

In the March budget, it was proposed that "profits from transactions in futures which are not part of a trade should be charged as capital gains." However, the Inland Revenue says it has consistently taken the view that this concession applies only to individual investors and not to companies.

During the passage through parliament of the Finance Bill, Mr Foyle said that Liffe continued to believe that the clause would be applied to companies, unless they were dealing regularly in the futures market as part of their trade. This year's Finance Bill was the fourth successive bill to contain clauses intended to clarify the tax position of transactions in futures contracts.

## Cost of borrowing may be kept high to underpin sterling

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

THE GOVERNMENT appears set to maintain until well into next year its policy of keeping interest rates high in order to underpin the value of sterling, despite demands from industrialists for a sharp cut in borrowing costs.

In Tuesday's autumn statement on the economy, Mr Nigel Lawson, the Chancellor of the Exchequer, gave no specific forecast of the outlook for borrowing costs, but he said yesterday his approach to any reduction was still "cautious."

The Treasury's projections for the likely rise next year in overall housing costs imply that Mr Lawson is relying on only a small cut in mortgage rates in 1986. That in turn suggests bank base rates are not expected to fall substantially from present levels.

The view in Whitehall yesterday was that it was wrong to say the Government wanted base rates to stay at the present 11½ per cent indefinitely. Falling inflation and the possibility of a further weakening of the dollar meant some reduction during coming months could not be ruled out.

Mr Lawson's general strategy, however, remained to keep monetary policy tight enough to achieve his target of bringing inflation down to 3½ per cent. Barring unforeseen events there was little expectation of a sizeable cut in rates. That policy in part reflects the view inside the Government that high interest rates do not pose a serious threat to the pace of recovery in the short-term, while any renewed attack on sterling would jeopardise its inflation objectives.

The Treasury also accepts there has been some change in the mix of fiscal and monetary policies following the sterling crisis earlier this



Mr Lawson: keeping monetary policy tight

year, if only because monetary policy is now tighter.

The Government is, however, anxious to counteract the suggestion that it is engineering a deliberate switch in policy towards "Reaganomics," implying a major increase in public borrowing offset by tighter monetary policy.

Public spending is expected to give a small boost to economic growth next year, but the key decision on fiscal policy will not be taken until the public-sector borrowing requirement for 1986/87 is set in next spring's budget.

The Government's medium-term strategy assumes borrowing next year will be £7.5bn compared to the revised figure for this year of £8bn.

● The engineering industry yesterday agreed a 5.5 per cent pay offer—a settlement higher than last year but below the present rate of inflation. An engineering union official said it was felt the claim could not be pressed further "because of the climate of the times."

## Redfearn National Glass

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## Preliminary Announcement

52 weeks ended 29 September 1985

	52 weeks ended 29 Sept 1985	52 weeks ended 29 Sept 1984
Turnover	58,204	56,547
Profit/(loss) before taxation	1,081	(225)
Profit/(loss) after taxation	1,026	(230)
Extraordinary items	1,669	856
Earnings per ordinary share	2,565	612

Earnings per ordinary share	16.8p	(3.9p)
Dividend per ordinary share	2.0p	0.1p

The figures for the year are abridged from the Company's full accounts for that period, which have received an unqualified auditor's report and will be filed with the Registrar of Companies after the Annual General Meeting.

## Mr. John Pratt, Chairman, reports:

- \* Significant improvement in trading profit from glass containers.
- \* Substantial reduction achieved in bank borrowings.
- \* Sale of York factory completed.
- \* Transfer of pension fund surplus will cut interest costs.
- \* Major capital expenditure on furnace rebuild.
- \* Future prospects enhanced by management changes.

## REDFEARN NATIONAL GLASS plc

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Wednesday  
15th January 1986  
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November 14, 1985, London By: Citibank, N.A. (C.S.I. Dept.), Agent Bank

CITIBANK

## Stock exchange makes moves to extend options market

BY ALEXANDER NICOLL

THE STOCK Exchange announced measures yesterday designed to attract market-makers in traded options, which are expected to grow in importance after the restructuring of London securities markets next year.

Mr Bernard Reed, manager of the exchange's Options Development Group, said: "The need for risk management tools will be so much greater that we have to get the liquidity of the options market substantially increased."

Mr David Steen, chairman of the exchange's options committee, told an options conference that as many as 60 member-firms had shown an interest in making markets in equity-based options after "single capacity" is abolished.

The change will allow all member-firms to act as both principal and agent, replacing the present system in which only a handful of stockjobbers make markets, and brokers who deal with the public are not allowed to do so.

Options provide a hedging mechanism through which holders of po-

sitions can lay off their risk. An option gives the buyer the right, but not the obligation, to trade securities at a fixed price within a given period. The exchange trades options on about 30 UK equities, government bonds, the FT-SE 100 index, and on sterling and D-Marks against the dollar.

To increase the underlying liquidity of the options market—and thus make it a more efficient means of hedging risk—the exchange plans by March next year to extend to non-jobber options market-makers the special facilities now afforded to jobbers by the exchange's Talisman settlement system.

The effect will be to make it far less costly for non-jobbers to make markets in options.

Market-makers will be able to hold positions in securities to cover their options positions without paying stamp duty. They will also be able to borrow stock to meet their options commitments.

In addition, the exchange plans to extend the precedent set in its establishment earlier this year of a

currency options market, and admit foreign firms on special membership terms to make markets in other types of options. That measure is aimed at attracting specialist options firms, particularly from the US, to London.

The exchange has recently been trading 14,000 to 15,000 options a day after several years of slow development, which received a significant boost last year with the advent of British Telecom options.

It plans to introduce a new contract each month—the next is Disasters—and plans within two years to trade options on all the equities that make up most of the exchange's share-trading turnover.

Options on a wider variety of gilts, including medium-dated, low-coupon and index-linked stocks, are also being considered, as well as additional currencies.

Plans for a link between the London and Philadelphia stock exchanges' currency options trading, which both exchanges had hoped would be already in place, are still in abeyance.

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## BONDS OF \$1,000 EACH

91	1138	3967	7062	0877	10392	10668	10932	11263	12081	12365	12609	12905	13208	13508	13808	14107	14395
92	1139	3968	7063	0878	10393	10669	10933	11264	12082	12366	12610	12906	13209	13509	13809	14108	14396
93	1140	3969	7064	0879	10394	10670	10934	11265	12083	12367	12611	12907	13210	13510	13810	14109	14397
94	1141	3970	7065	0880	10395	10671	10935	11266	12084	12368	12612	12908	13211	13511	13811	14110	14398
95	1142	3971	7066	0881	10396	10672	10936	11267	12085	12369	12613	12909	13212	13512	13812	14111	14399
96	1143	3972	7067	0882	10397	10673	10937	11268	12086	12370	12614	12910	13213	13513	13813	14112	14400
97	1144	3973	7068	0883	10398	10674	10938	11269	12087	12371	12615	12911	13214	13514	13814	14113	14401
98	1145	3974	7069	0884	10399	10675	10939	11270	12088	12372	12616	12912	13215	13515	13815	14114	14402
99	1146	3975	7070	0885	10400	10676	10940	11271	12089	12373	12617	12913	13216	13516	13816	14115	14403
100	1147	3976	7071	0886	10401	10677	10941	11272	12090	12374	12618	12914	13217	13517	13817	14116	14404
101	1148	3977	7072	0887	10402	10678	10942	11273	12091	12375	12619	12915	13218	13518	13818	14117	14405
102	1149	3978	7073	0888	10403	10679	10943	11274	12092	12376	12620	12916	13219	13519	13819	14118	14406
103	1150	3979	7074	0889	10404	10680	10944	11275	12093	12377	12621	12917	13220	13520	13820	14119	14407
104	1151	3980	7075	0890	10405	10681	10945	11276	12094	12378	12622	12918	13221	13521	13821	14120	14408
105	1152	3981	7076	0891	10406	10682	10946	11277	12095	12379	12623	12919	13222	13522	13822	14121	14409
106	1153	3982	7077	0892	10407	10683	10947	11278	12096	12380	12624	12920	13223	13523	13823	14122	14410
107	1154	3983	7078	0893	10408	10684	10948	11279	12097	12381	12625	12921	13224	13524	13824	14123	14411
108	1155	3984	7079	0894	10409	10685	10949	11280	12098	12382	12626	12922	13225	13525	13825	14124	14412
109	1156	3985	7080	0895	10410	10686	10950	11281	12099	12383	12627	12923	13226	13526	13826	14125	14413
110	1157	3986	7081	0896	10411	10687	10951	11282	12100	12384	12628	12924	13227	13527	13827	14126	14414
111	1158	3987	7082	0897	10412	10688	10952	11283	12101	12385	12629	12925	13228	13528	13828	14127	14415
112	1159	3988	7083	0898	10413	10689	10953	11284	12102	12386	12630	12926	13229	13529	13829	14128	14416
113	1160	3989	7084	0899	10414	10690	10954	11285	12103	12387	12631	12927	13230	13530	13830	14129	14417
114	1161	3990	7085	0900	10415	10691	10955	11286	12104	12388	12632	12928	13231	13531	13831	14130	14418
115	1162	3991	7086	0901	10416	10692	10956	11287	12105	12389	12633	12929	13232	13532	13832	14131	14419
116	1163	3992	7087	0902	10417	10693	10957	11288	12106	12390	12634	12930	13233	13533	13833	14132	14420
117	1164	3993	7088	0903	10418	10694	10958	11289	12107	12391	12635	12931	13234	13534	13834	14133	14421
118	1165	3994	7089	0904	10419	10695	10959	11290	12108	12392	12636	12932	13235	13535	13835	14134	14422
119	1166	3995	7090	0905	10420	10696	10960	11291	12109	12393	12637	12933	13236	13536	13836	14135	14423
120	1167	3996	7091	0906	10421	10697	10961	11292	12110	12394	12638	12934	13237	13537	13837	14136	14424
121	1168	3997	7092	0907	10422	10698	10962	11293	12111	12395	12639	12935	13238	13538	13838	14137	14425
122	1169	3998	7093	0908	10423	10699	10963	11294	12112	12396	12640	12936	13239	13539	13839	14138	14426
123	1170	3999	7094	0909	10424	10700	10964	11295	12113	12397	12641	12937	13240	13540	13840	14139	14427
124	1171	4000	7095	0910	10425	10701	10965	11296	12114	12398	12642	12938	13241	13541	13841	14140	14428
125	1172	4001	7096	0911	10426	10702	10966	11297	12115	12399	12643	12939	13242	13542	13842	14141	14429
126	1173	4002	7097	0912	10427	10703	10967	11298	12116	12400	12644	12940	13243	13543	13843	14142	14430
127	1174	4003	7098	0913	10428	10704	10968	11299	12117	12401	12645	12941	13244	13544	13844	14143	14431
128	1175	4004	7099	0914	10429	10705	10969	11300	12118	12402	12646	12942	13245	13545	13845	14144	14432
129	1176	4005	7100	0915	10430	10706	10970	11301	12119	12403	12647	12943	13246	13546	13846	14145	14433
130	1177	4006	7101	0916	10431	10707	10971	11302	12120	12404	12648	12944	13247				

## UK NEWS

# Workers said to gain little from labour flexibility

BY DAVID THOMAS, LABOUR STAFF

FEW COMPANIES are introducing more flexible working in a planned way and employees often gain little benefit from it, according to a confidential report considered yesterday by the economic committee of the Trades Union Congress (TUC).

The report is the first important union response to the trend towards greater labour flexibility which many commentators have detected in industry.

The TUC will draw on the report in submitting a paper for discussion at next month's meeting of the National Economic Development Council. The report itself is a first draft on which unions will comment.

The TUC report stresses that workers can gain benefits from greater flexibility, such as improved work organisation, better training, shorter hours and more job satisfaction. But it argues that these are more likely to arise when flexible arrangements are introduced in a planned way by employers after negotiations with their unions.

Too often, the report claims, greater flexibility is simply a short-

term management response to crisis.

The extent to which demarcation lines are being cut varies greatly between companies and sectors, the report states. Workers often do not receive the benefits which are promised from the removal of demarcation.

The study also suggests that few workers are offered job security in return for more flexible working. On the contrary, many traditional craft jobs could be lost if more flexible working spread.

The report states that few companies are giving their manual workers staff status in return for more flexible working.

The TUC also questions the significance of the growth of more flexible employment arrangements, such as part-time, temporary and subcontracted work.

The report suggests that employers traditionally prefer what it calls these "insecure" employment contracts in a recession. It also argues that the changes reflect the shift from manufacturing to services, where arrangements such as part-time work are more common.

Editorial comment, Page 16

## GOVERNMENT URGED TO HALT BANK FLOTATION Swift appeal promised against judge's ruling over TSB

BY KEVIN BROWN

THE GOVERNMENT plans to lodge formal notice of appeal "as soon as possible" against the ruling by a Scottish judge on Tuesday that the assets of the Scottish arm of the Trustee Savings Bank (TSB) belong to its depositors.

Mr Ian Stewart, Economic Secretary to the Treasury, told the House of Commons that the Government would have to consider "many other matters" including the scope of the Act authorising the flotation of the TSB, before deciding what to do next.

Mr Stewart faced heavy pressure from Labour and Alliance MPs to stop the proposed £1bn flotation of the bank - the largest of its kind undertaken in the UK - until the legal processes arising from the judge's ruling had been exhausted.

Mr Alex Fletcher, the former

Minister for Corporate Affairs, also intervened during questions on the judgment to urge the Government to stop the TSB advertising the flotation until its appeal had been heard.

Mr Stewart said it was not for ministers to instruct the banks on what to do next, but he said it was unlikely that they would want to make any move towards the flotation while the appeal was pending. The Government had not pressed the TSB to proceed with preparations for the flotation.

Dr Oonagh MacDonald, a Labour MP, said the Government should not have gone ahead with proposals for the sale without determining ownership of the assets.

She said the sale was the equivalent of the housekeeper selling off the family silver without checking

whether they owned it. The Government was now so eager to privatise anything in sight that it even privatised things which did not belong to it.

Mr Nicholas Fairbairn, the former Scottish Solicitor General, recalled that the Prime Minister had made it clear that the Government was entitled to take advantage of all the legal remedies open to it, including an eventual appeal to the House of Lords.

He said this might create some difficulties because there were only two Scottish law lords in the upper House, one of whom, Lord Cameron of Lochbroom, the Lord Advocate, had given the original advice to the Government that the flotation would not contravene Scottish law. The other was a depositor with the TSB.

## Minister accused over merger leak

MR GEORGE YOUNGER, the Secretary of State for Scotland, was at the centre of angry protests in the House of Commons yesterday over leaks of confidential information relating to a £100m brewery takeover bid.

Labour MPs demanded Mr Younger's resignation over a letter in which he revealed the Monopolies and Mergers Commission's ap-

proval for the bid five days before the decision was announced in Parliament.

The bid, by Scottish and Newcastle Breweries for Matthew Brown, the main brewer in the north-west of England, has been bitterly contested by Labour MPs from the region. The affair also appeared to have angered some Tory MPs.

Mr Younger said he referred to

the commission's recommendations in a letter to a member of the public. He admitted yesterday that "on such a sensitive issue" he should have checked the position before sending the letter.

Mr Michael Howard, the Corporate and Consumer Affairs Minister, said the Government would hold a wide-ranging internal inquiry into the leak.

## Miners' union to apologise for contempt of court over fine

BY RAYMOND HUGHES AND JOHN LLOYD

THE THREE leaders of the National Union of Mineworkers (NUM) will today apologise to a High Court judge for the union's long-standing contempt of court - but do not intend to do so in person.

The move comes as a third NUM area - Leicestershire - begins a process likely to end in a ballot on whether to break away from the NUM to join the new Union of Democratic Mineworkers (UDM).

A small Lancashire pit - Parsonage - voted yesterday by 110 to 91 to leave the NUM. It joins Agecroft, the first Lancashire pit to do so. The Nottinghamshire and South Derbyshire coalfields have already voted to join the UDM.

Mr Arthur Scargill, the NUM president, Mr Mick McGahey, vice president, and Mr Peter Heathfield, general secretary, have sworn a joint affidavit that will be read today to Mr Justice Nicholls when the NUM asks him to end the sequestration order that has deprived the union of its funds since September last year.

The court ordered the sequestration after the union failed to meet a deadline for the payment of a £200,000 fine imposed for contempt of court during the year-long miners' strike.

The NUM is hoping that a written apology, supported by representations to be made to the judge on behalf of the union's new trustees, will be regarded by the judge as suffi-

cient to purge the union's contempt.

An earlier plan to try to avoid an apology, by arguing that the NUM was an unincorporated association with no legal personality and so incapable of apologising, has been dropped.

What may cause the union a difficulty with the court is the absence from the affidavit of any promise to obey it in future. Such an undertaking is almost invariably required by the court when dealing with an application to purge contempt.

That omission may require Mr Scargill to appear before the court - something that he, the union and their lawyers have been hoping to avoid.

If that happens, the NUM president can be expected to be closely questioned by the judge, and possibly also by counsel for the sequestrators, about the union's conduct during the sequestration and its attitude towards the court.

Even if the judge does lift the sequestration order, it will not mean that the NUM's funds will be returned to it immediately.

What would happen is that the £2m of NUM assets under the control of the sequestrators - four partners in chartered accountants Price Waterhouse - will join the £8m or so held by the court-appointed receiver, Mr Michael Arnold, of Arthur Young.

Another court hearing, before another judge, will be necessary to

end the receivership before the union regains control of its funds.

The sequestrators will take a neutral attitude towards the union's application today, confining themselves to reporting to Mr Justice Nicholls on what has happened since he ordered the union's funds to be seized for non-payment of the £200,000 fine.

The fine was imposed when the union defied the judge's order, granted to two anti-strike Yorkshire-area miners, Mr Bob Taylor and Mr Ken Foulstone, not to describe the miners' strike as official.

Mr Taylor and Mr Foulstone have since discontinued their action against the union and will not oppose today's application.

Although not a party to the sequestration action, Mr Arnold and his lawyers will be in court to offer any assistance the judge may require.

They will be able to tell him that Mr Scargill, Mr McGahey and Mr Heathfield have now recognised the receiver's authority and co-operated with him in sorting out outstanding matters that resulted from the transfer of union funds abroad to try to avoid the consequences of sequestration.

If the Leicestershire area does vote to join the UDM, it will be a considerable coup for the new union.

## Dublin and London talks make progress

By Margaret Van Hattem

THE BRITISH and Irish governments appear to have made substantial progress in resolving obstacles to an agreement on the future of Northern Ireland, and a summit is now expected to take place tomorrow.

The British are understood to have accepted Irish arguments that a permanent joint secretariat of civil servants, to provide support for joint ministerial meetings, should be established in Belfast.

Difficulties still remain in the area of the courts and the security forces. The Irish have, almost since the start of the negotiations, pressed for a link between the judicial systems of the Republic and Northern Ireland, with judges from both sides sitting together in trials for terrorist offences.

They have also pressed strongly for reforms in the Ulster Defence Regiment and the Royal Ulster Constabulary, aimed at making them more responsive and acceptable to the Roman Catholic minority in the province.

The British, while conceding the merit of many of the points raised by the Irish, have argued that many of these measures would be more acceptable to the Northern Ireland people as a whole if allowed to evolve gradually rather than as a result of pressure from Dublin.

It now looks as though a compromise might be reached in the form of a British commitment to institute reforms, with a timetable for drawing up proposals in the different areas of concern.

It is not clear how far the British will be prepared to commit themselves to implementing such reforms, and this may not be resolved until Mrs Margaret Thatcher and Dr Garret FitzGerald, the British and Irish prime ministers, confront each other across the table.

## Overall output near to record

By Alexander Nicol

THE OUTPUT of Britain's manufacturers fell slightly in September but a rise in North Sea energy production, after a summer lull, pushed overall industrial output to a near-record level.

Statisticians said the overall trend was towards slow growth in manufacturing output, with figures for each of the previous five months revised upwards. Preliminary production data are erratic and often subject to revision.

Third-quarter manufacturing output was 0.5 per cent below the second-quarter level but 1.7 per cent above its level of a year ago.

The figures could strengthen the calls of industry for lower interest rates. The latest industrial trends survey from the Confederation of British Industry (the employers' organisation), while painting a more optimistic picture about the near-term than yesterday's data suggest, forecasts difficulties in the future because of an expected drop in export orders.

The Central Statistical Office said its index of manufacturing output, with a base of 1980, fell 0.3 per cent in September to 103.2 from an August level of 103.4.

With the energy index rising 5.3 per cent from August to stand at 125.4, the overall industrial production index rose 1.5 per cent to 109.1, the second-highest level seen after a record 109.8 in July 1979.

The third-quarter level was 0.3 per cent below the second quarter and 5.4 per cent above a year ago.

## Amerada Hess buys Monsanto oil stake

MONSANTO, the US chemicals group, is selling its UK oil company to Amerada Hess of the US, which will be the latest operator to become involved in North Sea oil development with the planned exploitation of the Ivanhoe and Rob Roy fields, Andrew Fisher writes.

The 38.3 per cent stake held by Monsanto in block 15/21a, which includes the two fields, forms the major part of the sale. No price was mentioned, but oil industry analysts put the total figure at between \$80m (£56m) and \$100m.

Monsanto said the sale of Monsanto Oil Company of the UK was expected to produce an after-tax gain of 70 cents a share. This would exceed \$50m. It said the gain would be more than offset in the fourth quarter of 1985 by the costs of its restructuring programme. Monsanto, which has just completed its \$2.8bn acquisition of the G. D. Searle pharmaceuticals group, has said it will take a \$550m charge against earnings as a result of writing down assets.

Approval by the Department of Energy for development of the Ivanhoe and Rob Roy fields, around 100 miles east of Aberdeen, is expected shortly. The cost of developing the fields is expected to be around £370m.

Amerada Hess has been involved in the North Sea for about 20 years and has been building up its UK oil business in recent years. It has interests in 82 blocks in UK offshore areas, of which it operates 18. It also has stakes in five producing oilfields and two producing gasfields. Apart from block 15/21a, its purchase of Monsanto Oil UK will bring it holdings in seven other blocks.

Monsanto is meeting its partners in block 15/21a tomorrow to discuss development of the fields. These are Deminor of West Germany (43.3 per cent), Kerr McGee of the US (10.83 per cent), and two UK companies, Flet Petroleum (3.75 per cent) and Whitehall Petroleum (3.75 per cent).

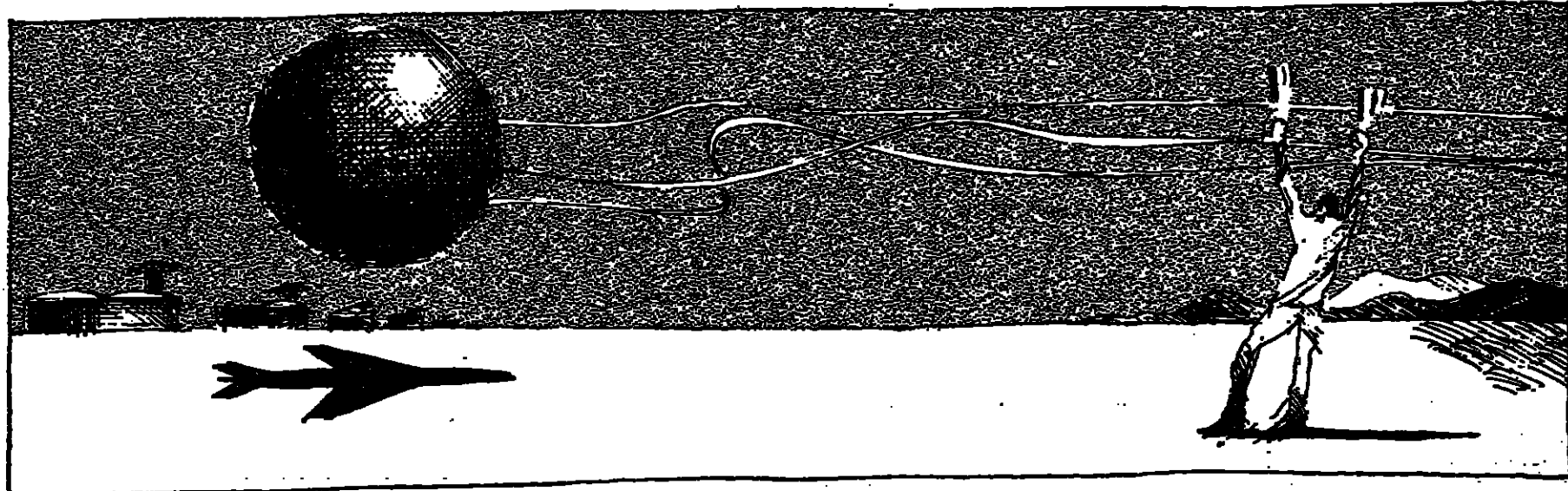
EUROPEAN FERRIES expects in the next few days to have placed orders for two large multi-purpose ferries. Mr Jimmy Ayers, a director of the company, told MPs last night that the orders were going overseas because British yards had been unable to meet the delivery date of 1987.

The deals are expected to be worth about £70m. The company may also place an order for a third vessel but this has not been finally decided.

Mr Ayers was giving evidence to a House of Commons transport committee investigating plans to build a privately financed fixed link across the Channel. Applications from four groups, proposing various combinations of bridges and tunnels were submitted to the British and French governments at the end of last month.

He said that the purchases by European Ferries were long overdue and would go ahead irrespective of whether a fixed link was built. He warned, however, that a privately financed link would do serious damage to the ferry trade.

NINE companies and consortia have so far shown an interest in managing the Royal Dockyards at Rosyth in east Scotland and Devonport in south-west England. The Government, which has said that it intends to put the management of the yards into the private sector, has published a bill aimed at achieving the transfer by April 1987.



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The successful candidate will report direct to the Senior Manager of the Operations and Administration Sector and as well as being responsible for the routine management of the Settlements, Payments and Finance Administration Departments, will be expected to play a leading role in the development of new activities within the sector.

Applicants should be ideally around 30 years of age, suitably qualified, possess a thorough knowledge of international banking operations, and be able to manage and motivate his/her subordinate staff.

In addition to the basic salary there is the sort of competitive benefits package one would expect from a leading international bank.

If you appreciate a challenge and have the energy and enthusiasm to manage in a dynamic and changing environment then please write with full details to: John Parker, Head of Personnel, Amsterdam-Rotterdam Bank N.V., 301 Moorgate, London EC2M 6SB.

**Amro Bank**  
Amsterdam-Rotterdam Bank



## Fund Management

Our client, a leading City based financial group, has a vacancy at a senior level, in the Investment Department. This vacancy provides the opportunity for applicants with fund management experience to join a small team responsible for the active management of both trading and long term international investment funds.

Applicants, male or female, should ideally be in their late 20's or early 30's and be graduates or professionally qualified. Applicants must have had experience with either a financial institution or stockbroker. A good knowledge of Far Eastern markets, particularly Japan is essential as is an ability to trade and research on own initiative. Applicants with less than five years' relevant experience would not be suitable for this appointment.

Salary will reflect the high personal qualities required. Attractive conditions of service include a generous mortgage interest subsidy scheme, company car and assistance with relocation if necessary. **Confidential Reply Service:** Please write with full CV quoting reference 0985/DT on your envelope, listing separately any company to whom you do not wish your details to be sent. CV's will be forwarded directly to our client, who will conduct the interviews. Charles Barker Recruitment Limited, 36 East Street, Bromley, Kent BR1 1QS.

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## Fund Manager

### Europe

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Our client is a major institutional force with substantial funds under management. They seek a high calibre fund manager to assist with the management of several hundred million pounds of various portfolios and specialist funds invested in Europe.

Probably aged 25 to 32, candidates should be graduates with a minimum of two years experience of the European equity markets. Ideally this will have been gained through both research and management, but possibly as an analyst. Good communication skills are essential and a European language will be an advantage.

The position will involve joining a small, professional team and taking on all the day to day fund responsibility together with contributing to general strategy, research and management. It is envisaged that this should appeal to an ambitious individual who now seeks greater scope for advancement.

Please contact Martin Armstrong or Emma Weir who will treat all enquiries in the strictest of confidence.

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Well known, progressive international bank seeks to expand its Credit Department of Assistant Manager level with a person, early 30's, with at least five years Corporate Analysts experience together with some country risk assessment. The competitive remuneration package includes a car.

**CREDIT ANALYST** £11-14,000  
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**ASST. PERSONNEL MANAGER** neg £20,000  
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The ideal candidate will be a graduate aged 25-30 and have a professional qualification gained within a City legal or accountancy firm. There is an attractive salary package and excellent banking benefits which include a subsidised mortgage scheme. Please send C.V. to SARA BONSEY.

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# International Appointments

## ECONOMIST/FINANCIAL ANALYST

Luxembourg firm is seeking for an

Responsibilities require fundamental and technical analyses of international financial markets (Interest rates, FX, Metals, Equities).

Candidate will be responsible for original research, written analyses and management of sophisticated computer systems.

Proficiency in English and initiative are essential.

Please write with a detailed curriculum vitae to:

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## Institutional Sales

HONG KONG

Expanding firm of stockbrokers in Hong Kong seeks aggressive broker with at least two years' experience of institutional sales to lead a vigorous team.

Excellent prospects leading to directorship and substantial remuneration package will reflect the importance of this position within the organisation.

Applications to Box A9186, Financial Times, 10 Cannon Street, London EC4P 4BY; should include the candidate's detailed curriculum vitae and will be treated in full confidence.

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Write Box A 9180, Financial Times, 10 Cannon Street London, EC4P 4BY.

## International Investment Analysis

### Japanese and European Companies

Rothschild International Asset Management is to appoint two Analysts to its Japanese and European desks.

The successful applicants will spend two to three years involved in company analysis and will be required to spend up to a quarter of their time visiting companies in their area of responsibility. Career development prospects are excellent and should lead into fund management.

Experience, gained in a stockbroking or money management company, of either Continental Europe or Japan is essential, and a creative approach to analysis will be highly valued. Candidates should be graduates and preferably be aged 25-29.

The posts offer an attractive salary. Besides normal banking benefits, the remuneration package will include a company profit-sharing scheme.

Please send a full curriculum vitae to:  
The Personnel Director, N.M. Rothschild & Sons Limited,  
New Court, St. Swithin's Lane, London EC4P 4DL

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## REGIONAL AUDITOR

Hong Kong

Salary Negotiable

A vacancy has arisen for a senior bank auditor to assume regional responsibility with this major US international bank.

Candidates should preferably be Chartered Accountants, aged 30+, with a minimum of 3 years' relevant experience gained within an international or merchant banking environment.

Prime responsibilities will be for the audit programmes and policies, controlling a team of qualified auditors who cover the region which extends from Tokyo to Sydney.

At a time of great change in the region, this challenging position represents a long term career opportunity within the bank's worldwide network.

A competitive remuneration package is offered, including substantial expatriate benefits.

Please send a full Curriculum Vitae in confidence to:

Roy Webb, Managing Director,  
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Candidate should be fluent in both French and English.

Applications with detailed curriculum vitae will be treated in the strictest confidence and should be sent to HAVAS-CONTACT, 1, place du Palais-Royal, 75001 PARIS, tél. 79195 who will transmit.

HAVAS CONTACT

# International Appointments

## Head of Group Systems

International wholesale banking Paris

This new appointment is responsible to a member of the Group Executive Board for the development, implementation and operation of the total computing resource of an international wholesale banking group headquartered in Paris. The appointment provides the opportunity to be responsible not only for the development of information technology - EDP, telecommunications and office technology - but also to be involved with, and contribute to, the evolution of the Bank's business strategy in all automation areas, together with related methods and organisation. The culture of the Bank is truly international; candidates must be totally fluent and able to work in French and English, be prepared for considerable international travel and be able to move freely between banking and computing environments ranging from the developing to the sophisticated.

The key professional requirement is a breadth of computing experience - in hardware, systems and geographic terms - either with a user or with a consultancy or computer services organisation, but very definitely within merchant/wholesale/international banking.

The ideal candidate is likely to be aged 35 to 45 and currently managing the systems of a small/medium-sized wholesale or merchant bank, or perhaps the No.2 or project leader in a larger bank. Given the required language ability, nationality is not important.

Send a brief cv, in confidence to Mike Brown, Technology Group, Ref: ES43/637/FT. Alternatively, telephone him for an informal discussion.

**PA**

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### SALES Middle East

Our client is a well known and highly respected City-based institution offering a wide range of financial services both in the UK and overseas. The growth of the business in the Middle East has led to the need to recruit two further salesmen who will join an existing and profitable business selling financial services products to the corporate and local communities.

Powerful links have already been forged which require building into sales. The opportunity and scope is considerable. Basic earnings in the first year will be guaranteed at 60,000 US dollars with a further 40,000 US dollars available from commission. Generous help will be given with accommodation and overseas allowances. A commitment of at least three years will be expected. Thereafter, individuals will be able to progress within the organisation either overseas or in the UK.

Please write, in confidence, giving full details of career to Richard Norris, Marler International Limited, 14 Grosvenor Place, London SW1X 7HN.

## "Capital Markets" Corporate Lending Manager NEW ZEALAND

The deregulation of the New Zealand market place has led to the increased availability of innovative financing opportunities.

To enable our client, one of New Zealand's largest International Merchant Banking Groups, to take full advantage of these latest developments, we have been retained to assist in the appointment of an additional corporate lending manager.

Candidates should preferably be aged 28-40, hold a recognised University or professional qualification and possess a minimum of 7 years' international banking experience, the last 3 of which should have been with a major London based merchant bank. Proven success in marketing capital markets products to leading corporate clients is a prerequisite. In particular, applicants should be able to demonstrate familiarity with the latest international lending and financing instruments, syndications, acceptance credits, foreign exchange and trade finance techniques.

Prime responsibilities will be the development of new and the maintenance of existing business relationships with 'Blue Chip' New Zealand companies. As this will naturally entail related appraisal and documentation, a detailed knowledge of credit assessment techniques and administrative matters is also sought.

At a time of great change, this represents a challenging position and a career opportunity, situated in a most pleasant location. A competitive remuneration package is offered, which will include a mortgage subsidy and company car, together with relocation expenses.

Interviews will be held in London during November. In the first instance, please send a full Curriculum Vitae for the attention of: Roy Webb, Managing Director, Jonathan Wren International Ltd., 170 Bishopsgate, London EC2M 4LX, tel: 01-623 1266, telex: 8854873 WRENCO.

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**Jonathan Wren  
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Banking Consultants

## International Opportunities

### Frankfurt

Senior Auditors

cDM80,000

A US multinational with a network of subsidiaries throughout Europe and headquarters based in Frankfurt, is currently looking for young high calibre people for its internal audit function. Candidates with an accounting qualification, should be aged 25-28 with a minimum of 3 years' experience in the profession or industry, and proficiency in German and/or another European language. High travel around Europe. Contact James Dick, quoting ref: 1048.

### Saudi Arabia

Finance Manager

c£25,000

A diverse UK group specialising in the service sector seeks a qualified accountant to take responsibility for their operations in Saudi Arabia. Aged 28+, you must be able to demonstrate commercial flair and strong interpersonal skills. Career prospects throughout the group are excellent and the salaries supported by a generous benefits package. Married status available. Contact Philip Price ACA, quoting ref: 1058.

If you are working overseas and will be home for Christmas, why not take this opportunity to assess your career situation and consider your long term prospects. Michael Page International recruits solely for overseas positions in industry and commerce. Resulted by many multinational companies, we handle a number of vacancies at all levels in a variety of locations, a selection of which is illustrated above.

If you would like any further information or an informal discussion, our consultants would be delighted to hear from you. In the first instance please contact Philip Price ACA or David Nicholson ACA on 01-631 0431 or write to Michael Page International, 39/41 Parker Street, London WC2B 5LE, quoting the appropriate reference number.



### Paris

Bank Review

cFF250,000

A major US bank with extensive operations in Europe has openings for progressive young executives to join its internal review department. Following an initial training programme you will travel mainly in France and gain excellent exposure to a banking environment. Aged 26-31, you should be fluent in English/French with an AIB or accounting qualification. Contact Charles Henri Dumont, quoting ref: 1050.

### Hong Kong

Finance Controller

cHK\$325,000

A multinational group in the leisure industry seeks a commercially minded Finance Controller to be based in Hong Kong. Successful candidates, aged 28-35 with a recognised UK accounting qualification, will be expected to contribute to the development of corporate strategy at board level, in addition to maintaining overall financial control. Excellent career development potential - married status possible. Contact Warwick Holland, quoting ref: 1068.



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### The International Touch

## Internal Auditor West Germany c.£18,000

The International Publishing House of Bertelsmann AG, with a turnover approaching £2000 million worldwide, is seeking a qualified Accountant with a specific interest in audit work, to be based in Gütersloh in the north of West Germany. The job will entail travel for one third of working time, mainly to the UK and USA but to other countries in Europe as well, to examine the administrative and financial control systems of the group's companies concerned in Publishing, Printing Music, Films, Electronic Media and Book Clubs. You must have a formal

accountancy qualification (ACA, ACCA or ACMA) and absolute fluency in both English and German. Probably aged 25-32, you should demonstrate the kind of managerial potential that could take you into a senior line position in Finance or General Management. This vacancy arises from just such a promotion.

Address your cv in the first place to Mike Leane, Personnel Manager at The Leisure Circle Ltd, Raeburn House, Northolt Road, Harrow, Middlesex HA2 0NY - as this is where the initial interviews will be held. (Telephone 01-422 5011 for an application form if you prefer.)

## GENERAL MANAGER

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Oman International Bank, the only 100% Omani owned bank in the Sultanate requires a General Manager who, as its Chief Executive Officer, would be responsible for the overall management of the bank's activities.

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The successful applicant will be dynamic and have broad international banking experience, preferably in the Middle East.

The Position:

The position will appeal to the candidate who is capable of exercising considerable personal initiative and discretion as a leader of a well established, multidisciplinary team responsible for the management and continuing development of the Bank's domestic and international activities.

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Please write to:

The Chairman  
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## INTERNATIONAL FINANCIAL CONSULTANTS

There are large numbers of British and other ex-patriates living throughout the world, earning substantial salaries and needing skilled advice in order to maximise their long-term financial benefits.

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We deal in high value services which can produce an equivalent return for the Consultants who manage and deal in them, making this a true Blue Chip appointment.

So if you think we may be speaking your language, please write enclosing a CV or full career details, in the first instance, quoting Ref: 358FT, to: Hilary Gane, Whites Bull Holmes Ltd., 63-66 St. Martin's Lane, London WC2.

### Blue Chip Appointments



## Finance Manager

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Our client is an international fast growing company in the fashion industry, with a turnover exceeding \$175 million. For their newly formed division which supports twelve marketing/sales companies they seek a Financial Manager who will report at Director level. The main responsibilities will include:

- Continuous monitoring and reporting of sales profitability and asset management performance of operating units
- Preparation of financial analyses, review and investigation of variances
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- Project evaluation, financial and system development

The successful candidate will be aged 25 to 30 and have gained experience in preferably an international f.m.c.g. environment. You will be a self starter and possess very good communication skills. Fluency in English is essential and knowledge of French and German is an asset, as travel will include the U.S.A., U.K., France, Germany, Belgium, Canada and Scandinavia. Practical experience with a personal computer is useful.

Interested applicants should contact Frank Van de Voorde on Brussels 010-322-648.13.84 or send a curriculum vitae to Michael Page International, rue Vilain XIII 55, Box 11, 1050 Brussels.



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## THE ARTS



St Paul's and Blackfriars Bridge, an engraving by William Daniell (1769-1837)

Fine Art Society/David Piper

## Cities of celestial splendour

Anyone can fall in love with a city as swiftly, inexplicably, irrevocably, as with a fellow human being. The essence of a city may however also prove as elusive, as indefinable, as that of a loved person, though the attempt to capture it in portraiture just as challenging. And the result can of course be a masterpiece — for Prentiss, the greatest of all painters seems to have been Vermeer's *View of Delft*.

The survey of views of Great Cities at the Fine Art Society in Bond Street (till November 29) is in any case confined to the 19th century, so that even if Vermeer had been available he would not be there. Likewise the crystal visions of Canaletto (not only of Venice but of London too) are lacking, as are the urban interpretations of other major practitioners of the 18th century. On the other hand, the pictorial conventions that condition artists' renderings were, by the beginning of the 19th century, pretty well established.

A new feature, however, that affected fundamentally the physical fabric of many great cities on the 19th century was of course the Industrial Revolution, the vast expansion of urban populations spawning on the one hand endless working class tenements — the slums of the future, and indeed in many cases, instant slums — and on the other, the grandiose architectural display of civic pride and wealth in the city centres, the whole — in Britain anyway — tending to be blanketed by soot and fog.

For this show, the Museum of London has lent what is in many ways the most important of all syntheses of the new High Victorian London: *St Pancras Hotel and Station from Peasemill Road; Sunset*. It was painted by the otherwise little known John O'Connor in

1884. Beyond the workaday higgledy-piggledy of the Pentonville Road, its feeble human and animal traffic, its low irregular roof line bristled with reeking chimneys, all subsiding in a dusk of smoke, soot, gothic spires and pinnacles of St Pancras, at the prow of its mammoth railway shed, a vision of faith, aspiration and achievement against a sky crisscrossed with the glory of the setting sun.

Though the range illustrated by the Fine Art Society show is indeed richly varied and extensive, it does not include many hints of the dark side of the great industrial cities, the cities of dreadful night to which artists like Doré bore witness in his visions of aspects of London as if segments of Dante's Inferno. The territories covered extend from Glasgow and London in the west to Constantinople and the legendary (still non-industrial) cities of the Levant in the east; from Stockholm or Moscow in the north to Egypt and the cities of the African Mediterranean in the south.

The attempts to record characters of individual cities include at one extreme the comprehensive inventory of the panoramic view and at the other the telling picturesque detail of nook or cranny. The panoramic tradition has of course a long history, going back to the 16th century, the most famous publication being Braun and Hogenberg's great *View of the World*, completed by 1618. Versions of that tradition in the 19th century are represented at the Fine Art Society, their quality of literal transcription, contrasted with some admirable examples of early photographic prints.

A prevailing mood among many of the paintings and drawings showing the larger view seems though to echo the atmo-

spheric idylls of Claude Lorrain — even in a charming excursion beyond the usual limits of the show, to Sydney around 1860. Some cities appear in idealised landscape settings bathed in serene and gentle sunshine — definitely at peace. It is almost as if the Almighty had thought better of banishing Adam and Eve but, in a more benevolent role, as if the Great Developer in the Sky had inspired and blessed their progeny to build a perfect flawless city suited to the conservation needs of the Garden of Eden. The New Jerusalem itself.

Most views of the real Jerusalem here (of which there are several) do not suggest that quality — the city, heat-beaten, unrelieved by any greenery, tight within its wall, and exposed to a possibly unkind sky on an eminence in a dour landscape, is not welcoming. Edward Lear is perhaps the kindest to it. There is a delicious classical view of Rome by J. J. Fry, but ironically the most dreary vision of any city in the mode here is of all places today — Beirut.

The most compelling of literal accounts is John Brett's *Florence* (lent by the Tate), painstaking, almost painful, yet mesmerising. The view is from the heights of Belvedere; domes and towers rise from a shallow of roof tops, precisely charted as if with circumferential arcs. Stockholm is revealed in the north to Egypt and the city of the north, by Sorenson, as indeed a Venice of the north, Vernet-like rather than Canaletto perhaps, waterborne in a pellucid light, and calm, cool, though Venice itself is shown extensively in views by James Holland, W. J. Muller, and indeed by Bonington, but Turner this time is absent, and the most unusual and striking version is a rare watercolour

by William Bell Scott, the basin of St Mark's seen distally from the Campanile.

By and large, the Fine Art Society offers, spread generously through all its three floors, a most happy occasion for a nostalgic tour, a Swan's tour compressible into a morning or an afternoon, with nothing or very little nasty on the itinerary, but many an agreeable surprise. Athens is a case in point, seen clear of its modern pollution, clutter and squalor. Louis Gurlitt's elegant view of the Acropolis at dusk is a vision to dole on, as long as you do not expect to see it like that should it inspire you to visit Greece, even though Coriut depicted it, in 1888, half a century after Elgin had completed his ravages (or salvages) on the Parthenon.

Perhaps the jolliest versions of all the cities is provided by the two views of Vienna. A watercolour by L. H. Fischer in 1894 surveys the city from an eminence in an entirely traditional idyllic and pastoral temper, yet accommodates comfortably in its balmy landscape the cathedral tower of St Stephen's and the chimneys of modern factories — their exhalations suggesting candles and incense rather than smoke. The other view, by H. Tomic, is of the Riesenrad (the giant wheel) in the fairground (that features in very different circumstances in the film of *The Third Man*). Dusk approaches, the lights come on, and the Viennese mill about in relaxed pleasure. In fact they are not dancing, but an echo of Strauss is all but audible. This makes up, not at all badly, for a relatively meagre representation of the City of Cities — Paris; the Impressionists are not featured, though there are fine watercolours by Thomas Shotter Boys and by Francis Danby.

mental parts. Another children's commission from an earlier generation preceded *First Ferry*. Tippet's *Crown of the Year* cantata (1958) is only partially effective, and too often sounds like watered down passages from the *Midsummer Marriage*; the problem of writing manageable yet rewarding music for the girls of Badminton School (which commissioned it) was only intermittently solved. But it was fairly much here by the choir of Grey Coat Hospital School, with the Sinfonietta players bringing great rhythmic bite to the instrumental parts. In every respect the evening must be pronounced a great success.

## First Ferry to Hoy/Elizabeth Hall

Andrew Clements

Peter Maxwell Davies's commitment to educational music stretches back to his days as a teacher at Cirencester Grammar School in the early 1960s. It has continued through his years on Orkney in a varied series of pieces for the children of the islands. But his latest work for young performers is the result of a commission from the London Sinfonietta; it was unveiled at the orchestra's Elizabeth Hall concert on Tuesday, with the help of performers from the ILEA Centre for Young Musicians. The conductor was Elgar Howarth.

*First Ferry to Hoy* is scored for mixed choir, recorders, percussion and the instrumental group of the Sinfonietta. It

describes a sea crossing from the Mainland of Orkney to Hoy, in which the tiny ferry boat was suddenly surrounded by a school of pilot whales which vanished as swiftly and magically as it had appeared. Davies has supplied his own direct, gently resonant text, which the choir delivers mostly in simple syllabic setting, while the instruments provide atmospheric introductions and interludes.

The shape is straightforward and effective, with the main climax at the appearance of the whales and a transparent, wondering coda. The writing for the chorus is rhythmically safe, though it demands some careful tuning; the recorder and percussion make a great deal from

simple patterns artfully overlapped. It plays for 16 minutes; Howarth conducted two lucid performances, separated by a talk from the composer, which passionately defended the importance of musical education in the face of spending cuts. At first hearing I thought the music grey and featureless but the repeat suggested a nicely atmospheric, immaculately paced tone poem with admirable economy of means and clarity of ideas, though the introduction from Debussy's *La Mer* in the introduction still perplexed me. The work promises to succeed in its purpose — to provide a piece that is within the abilities of amateur musical performers, who can perhaps call upon a core of professionals to take the instru-

mentary parts. Another children's commission from an earlier generation preceded *First Ferry*. Tippet's *Crown of the Year* cantata (1958) is only partially effective, and too often sounds like watered down passages from the *Midsummer Marriage*; the problem of writing manageable yet rewarding music for the girls of Badminton School (which commissioned it) was only intermittently solved. But it was fairly much here by the choir of Grey Coat Hospital School, with the Sinfonietta players bringing great rhythmic bite to the instrumental parts. In every respect the evening must be pronounced a great success.

## Sloane Ranger Revue/Duchess

Michael Coveney

This miserably unfunny little show, slickly directed by Ned Sherrin, establishes, by a process of endless repetition, that Sloane Rangers throw bread rolls, sniff cocaine, are keen on horses and afraid of sex. A Grueble, on the other hand, portrayed here by Doug Fisher, is an oik, nerd or wimp who lives somewhere along the East-bound district line and thinks Jeffrey Archer is a writer. I would guess here, perhaps, for a trenchant little number in a sophisticated revue. But a whole show? The "Sloane Anthem" (lyrics by Herbert Greenwell) says all the very little there is to be said. It closes the first half in which we see archetypal Sloanes Henry and Caroline married and visiting a school for their son where education is an optional extra. Hoorsay Henrys were with us long before the trendy magazine marketing began but I would guess here, perhaps, for a trenchant little number in a sophisticated revue. But a whole show? 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## Brinkmanship in tin market

A FUNERAL atmosphere surrounds the International Tin Council today as delegates gather again in London to sift through the wreckage of its efforts to support the tin price. Despite countless meetings between government officials, bankers and traders over the last few weeks, the ITC's members seem no closer to agreeing on a way out of the mess beset by its suspension of trading in the tin market on October 24.

Equally, it looks extremely unlikely that solutions will be forthcoming today. Unless something dramatic changes, the stage will be set for an even more dramatic price crash—on the London Metal Exchange, followed by heavy losses for its trading members and an avalanche of legal wrangles between traders, bankers and governments.

There were signs yesterday that the LME was preparing to postpone the reopening of tin trading from next Monday, apparently following pressure from the banks. This will provide a welcome respite. Nobody believed that the ITC, which moves at the lethargic pace of all international organisations, would be able to bridge the deep rifts between its members before then.

But the closure of the tin market over the last few weeks has caused increasing frustration for those traders who stand to make a profit if tin prices fall, and they could threaten legal action against the LME authorities on the grounds of unwarranted interference in their business. Clearly, the exchange cannot keep tin trading suspended indefinitely.

The onus thus rests ever more strongly on the 22 member governments of the ITC to abide by their obligations in the markets and pay the council's sizeable debts or back them with guarantees.

### Immunity

Britain, with the health of the LME uppermost in its mind, has been engaged in a lobbying effort in other European capitals to try and persuade its EEC partners that this is the honourable course. But yesterday, that appeared to have failed. And tin trading in other countries, notably Malaysia, have been reluctant to take any lead in the matter.

The trouble is, as several EEC countries have been swift to point out, that the legal position is far from clear. Nor is there any great body of precedent on the legal obligations of such international bodies.

Although ITC members theoretically have a treaty commitment to back the council's buffer stocks, some of them are now apparently trying to

wriggle off that hook by pleading sovereign immunity. And since the buffer stock manager, Mr Pieter De Koning, ran out of money with which to support the market in October, some member governments have also been trying to maintain that they were unaware of the extent of the debts he was running up.

That argument looks decidedly thin. Mr De Koning insists that he kept ITC members closely informed throughout his increasingly desperate efforts to prop up the market. He told them on several occasions that he was running out of cash, and they dragged their feet in stalling him more.

But there is a broader principle at stake. By joining the ITC, all 22 members entered into a commitment to support the tin market through a buffer stock operation. It is true that the operation has failed, but it is by definition ill-fated when growing amounts of tin—encouraged by the agreement's artificially high prices—are flooding onto the market from producers outside the agreement such as Brazil and China.

It will not do, though, for sovereign governments simply to wash their hands of the tin market. Traders and bankers dealt with the ITC—arguably on excessively generous terms in some cases—in the awareness that it was a body made up of 22 sovereign governments backed by the United Nations, and as such extremely unlikely to renege on its debts.

The parallels with the international sovereign lending boom are all too clear—but this time, the leading debtors unwilling to pay include such pillars of fiscal rectitude as West Germany.

If an organisation with such backing is not to be considered creditworthy, it might raise questions about the financial solidity of some other multi-governmental institutions.

It is understandable if cornering countries want no more truck with the price support arrangements of the tin market in the longer term. But that still begs the question of what is to be done now.

The ITC's 16 creditor banks, together with the nearly 20 tin-producing countries, have this week come up with proposals to lend it more money and to spread repayments over a longer period. That might provide a basis for an orderly winding-down of the buffer stock operation, which is probably the best way out of the mess. But they still need those government guarantees. It is time for the majority of ITC members to stop playing Filate and accept the consequences of the council's collapse.

## Unfinished task for management

THE Thatcher Government takes pride in its record in stimulating a change in the country's industrial relations culture. It holds its frame of work of employment and union legislation has redressed the balance of power and that managers are now able to innovate and control in ways denied them in the past. They point to the low level of industrial action and to the brave new world of no strike, single union and flexibility agreements now being signed by a variety of (mainly Japanese) companies.

These claims are not to be dismissed, but they need some qualification. Real gains are to be built on and extended in the second half of the 1980s. The new-style deals get a good press, but they remain exceptional: much has to be done in the heartlands of industry, and it is management's duty to do it.

### Japanese advantage

For example, the current Ford pay negotiations see management once more looking for radical changes in working practices which so far appear to have eluded it—even though, in successive years, it has warned the union with varying degrees of urgency that radical change was essential if ruin was to be averted. At the root of Ford's pitch is that pay awards must be self-funding by productivity improvements: these latter would include an end to demarcation lines, retraining in new skills and flexibility between different functions. It is remarkable that, despite all its efforts over the last few years, Ford is still seeking to agree practices which its Japanese rivals have taken for granted for years.

Vauxhall, the UK car industry success story in recent years, has claimed it suffered 165 strikes in the year to September, making up a loss of 1.4m working hours. This in itself is a gloss on the national strike figures: where the fear

of joining the dole queues is removed, the customary methods of pressure are applied once more.

Away from manufacturing industry, the indications are that change has been far from radical—even not visible at all. How much more productive are we in the service sector? Will the teachers finally agree to a pay system which rewards good quality teaching (and penalises the bad)?

As always, Fleet Street is at the bottom of the class. For all the talk about change, no national newspaper has yet achieved the gains which new technology could bring.

Union obstructiveness, even while present, is not a liability any longer. If the claims that a new culture exists among managers are to be realised, there must be more and clearer instances of a general will to change, and change rapidly. The labour shedding of the past five years has often not been accompanied by parallel measures to raise productivity: a large contributory reason for this may be that too few companies have instituted genuine systems for involving, informing, and motivating their workforces.

The recession took an early and savage toll with the most basic and valuable company tool for informing its workers—training: there is little sign that healthier company profits have yet restored it to adequate levels. Further, a surprisingly large number of companies have not even complied with the minimum requirement in the 1982 Employment Act that they describe in their annual reports what steps they are taking to involve their employees.

There is more than enough evidence, from the most successful companies in Japan, the US and in Europe, that better performance flows from a constant sense of purpose. Management's unfinished task is to foster that attitude among all its employees.

MRS Margaret Thatcher wants another five or six years as Britain's Prime Minister in order to complete the economic transformation of the country that she embarked on when she was first elected in 1979.

"After six-and-a-half years," she said in an interview with the Financial Times yesterday, "I'm about halfway through."

Mrs Thatcher denied that there had been any "relaunching" of Government policies in the last few weeks, including the publication of the Autumn Statement on the economy on Tuesday. But it is quite clear that there is a change of emphasis in the way policies are being presented.

In the course of the interview, the Prime Minister admitted that she was pained by the attacks on her by the former Tory leader, Lord Macmillan, now the Earl of Stockton, and by the reports of "crumbling Britain."

She also gave a warning to industry that it must control unit labour costs and the level of new settlements. Otherwise, she said, she could return that she should have cut the standard rate of income tax rather than help industry by the gradual abolition of the national insurance surcharge.

The Prime Minister insisted that the time was not ripe for Britain to become a full member of the European Monetary System. More legislation affecting the trade unions might be under way, but she would not commit herself. She was particularly bullish about the prospects for building the fixed link across the Channel. Privatisation, she said, would continue into the 1990s.

She was much less certain about the outcome of the teachers' dispute and confessed to not knowing the answer. In party political terms, Mrs Thatcher said that her task was one of "killing socialism" and challenging the conventional wisdom as it has been known for the last 20 years or so. She thought that the formation of the Social Democratic Party was a mistake; the Social Democrats should have fought within the Labour Party in order to expel the far left.

Here are some of the main points of the interview.

The question of the need for more time was paramount throughout. Mrs Thatcher said: "I think that one did not realise the extent to which we had the most colossal over-manning and inefficiency."

"That really was the turning round, in some respects an attitude which had developed really over 30 years. You see, we were successful from 1945 to about 1962/63 because those whom we had not yet recovered and the newly industrialised countries had not yet got going."

"When we came under true competition, we could not compete, and actually the 1970s were not a good period for making us compete."

"They were a period for 'salvations' getting round, so that we did not have to compete, and so when I did come in, it was a much more fundamental job, because the only basis for expansion is successful 'profitable' industry and commerce... I have now got it."

"Well, look at the profits." The Prime Minister said in answer to doubts. She warned, however, of one danger developing. "The profits are good, but here is the problem coming: our unit labour costs are going up faster than those in either Germany or in Japan,

and that does now make me say to industry: 'Well, I hope I was right. I tried to knock out national insurance surcharge to help you keep your unit labour costs down. If you are merely going to put what we, the Government, gave you into wages, I could have done better on incentives by taking that £3.5bn and knocking it off the standard rate of income tax, which would have increased peoples' net take-home pay, and would have been in line with our belief that you need incentives."

Mrs Thatcher said that no decision had yet been taken on the method of tax cuts in the next budget—whether by a reduction in the standard rate or by raising tax thresholds. "We do not make decisions like that until we have had the latest forecasts which we get, I think, in February, and then

you have a look and see what you can do best at that time."

The Prime Minister claimed repeatedly that she hated the word—"infrastructure," but "you know what I mean."

The Government had been working on it for a long time. "If only I could have a sort of Greater London Council board outside every hospital scheme that we are doing. This is the Government building a new hospital, extensions of a hospital, a health clinic, for you, I would be doing brilliantly. It has taken me 11 months to get it across... Now, all of a sudden, it has got across."

She remained insistent that infrastructure investment must be like all other, be judged by its return. "It is not a cheap route to more jobs."

"Frankly," she said again,

## AN INTERVIEW WITH MARGARET THATCHER



## Half way there, but still much to work for

By Geoffrey Owen and Malcolm Rutherford

"You do not get many jobs from infrastructure." As for public expenditure in general, she added: "You have to judge it mainly on return on social merit. Never look at it on grounds of job creation, because what people who do that forget is the jobs lost in the place where you take the money from."

Mrs Thatcher became distinctly enthusiastic about the fixed link across the Channel, which she stressed would be built by the private sector.

"I am very anxious to get the Channel link going because I think that our generation needs to do something exciting."

"I just remember, when we first went into opposition, the day that Tony Crosland announced that we were cutting out the Channel Tunnel and Maphia. I remember my automatic thought: there has gone all the excitement. We were just going to do the humdrum. All right, we have had to do quite a bit of the humdrum, but our infrastructure—that horrid word—is not in bad shape at the moment, and we are doing it steadily."

The Prime Minister also confirmed that the Government is having a look at a new Dartford Tunnel under the Thames, though again stressing the role of the private sector. "I do not notice that I have brilliant industrialists and managers round my cabinet table and these things ought not to be within our control."

She said that she had read every word of the report on airport development during the last Christmas recess and that now a decision had been taken on airport expansion that had been "hanging around for 20 years."

Mrs Thatcher denied, as she did at the Conservative Party Conference last month, that there was any question of refutation. The public sector borrowing requirement would continue to decline as a percentage of gross domestic product.

On the subject of full British participation in the European Monetary System, she argued

that the time was still not ripe, though the country would join one day.

"It is the dollar we have had trouble with," she said. "The EMS would not help the dollar. I think that you have to be very careful before you lock yourself into a mechanical thing."

Asked whether membership would rob Britain of flexibility, she went on: "At the moment, yes, I think that we are still sufficiently different from the European currencies to be buffeted about by some things."

### Socialism has only one way to go, and that is further left

that would not affect them and therefore I think that the time is not yet ripe."

The Prime Minister offered no immediate prospect of an end to the teachers' dispute. "We have had two goes during the lifetime of this Government at trying to get pay related in common-sense terms to duties. They would never do it."

She added that in some of the London schools "the political indoctrination is horrific." Several times she said that she did not yet know the answer.

There were two references to the Earl of Stockton and his recent criticisms of the Government's direction. "I do get a bit upset about Harold Macmillan," she said. His own government, she remarked tartly, had denationalised the steel industry, something which she had not yet got round to.

She was not convinced by Mr Kinnock's attempt to reform the Labour Party. "As it comes up to an election they (Labour) try to draw the veil over the extreme left and present themselves as respectable. I saw Wilson do it; I have seen Callaghan do it. It will happen again."

"What ought to have happened, and I felt this strongly,

this is why I criticise the SDP so much, they ought to have stayed in and done the fighting and made the extreme left split off. They have not. They took the easy way; they split off."

"Now, had they done it historically and split off the left, they would have gathered strength—and become what I call the true old-fashioned Labour Party. Then I think they would be far stronger. I believe they have to do it some time. I believe the splitting off of the SDP really was a step in the wrong direction, because it was what delayed the purging of the Labour Party of the extreme left. This argument has been going on most of my time in politics in Parliament...."

"The ones who should have stayed in and fought and done the fighting and made the extreme left split off. They have not. They took the easy way; they split off."

"As for the Liberals and the SDP, it is not inherently a strong alliance. I mean, it is very weak. It has got one or two strong personalities, but even there, there is virtually no consistency."

"No, it was a wrong direction, because if I might say so, I have always regarded part of my job as—and please do not think of it in an arrogant way—killing Socialism in Britain. Socialism has only one direction to go, and that is further left, because there is a welfare state and there will continue to be a welfare state, and the only way Socialism can demonstrate further left, into making people depend on government for everything: their housing, their welfare payments, everything, and deny them fundamental independence. That is the way of Socialism: it wants to kill because ultimately it denies freedom...."

"The new conventional wisdom is that that is not on for Britain ever, it is not British it is outside their character... which I firmly believe is unacceptable in Britain. You then get to two parties for which that kind of thing is unacceptable and then you have two parties which I believe is in fundamental keeping with the character of Britain, and that is part of my role and I will not be satisfied until I have done it. I am only six and a half years in, but give me another five and we might have entrenched it. I have not entrenched it yet."

"We are changing it (the conventional wisdom) but it is still there, and you have only got to look and see how it operates in the inner cities. You have only got to look and see how ILGA operates. You have only got to look at Harrogate, at Camden, it is still there."

"In another five years then I would have been in 11 years, then someone else will carry the torch, but by that time I think that we will have got the conventional wisdom, to use again a jargon phrase, such as that is not acceptable to Britain."

"Social democracy, that is looking after the underdog, yes, but at the same time, the best way to look after the underdog is to make certain you keep your wealth creators going. That is what a Helmut Schmidt social democrat would say. It went the wrong way, the SDP."

### Abaco gets the Gunn

Quite a coup for a small financial services and property company like Abaco Investments to secure John Gunn, former chief executive of money brokers, Exco International, as a non-executive director.

Gunn's appointment follows the purchase by British and Commonwealth Shipping, where Gunn is now an executive director, of a large minority holding in Abaco.

But it also owes something to contacts established between Gunn and Peter Goldie, one of Abaco's directors and a former executive of merchant bankers Guinness Mahon. Goldie and Gunn worked together on financing the purchase in 1981 of a large stake in Telerate, the financial information group, by Exco and other UK institutions. The two men have kept in touch since.

"We got on well so I went to see him the day after he went to British and Commonwealth," Goldie said yesterday. Goldie felt that B and C might be persuaded to back Abaco in the same way that it helped Gunn finance the setting up of Exco.

"We are a long way from being an Exco but the sectors we are in also interest British and Commonwealth," Goldie said. "John Gunn will be a good source of information and contacts in the City."

Abaco has grown rapidly since Goldie and Cameron Brown, another former Guinness Mahon executive, injected their finance and investment company, Brown Goldie, into Greenstock Properties in 1983.

Abaco, which bought John Charcol, one of the largest independent mortgage brokers, last year as part of its expansion plans, reported more than doubled profits of £887,000 in the year ended June.

### Peacock cry

Alastair Hetherington, former editor of the Guardian and former controller of BBC Scotland, has given the Press a comparatively clean bill of health

## Men and Matters

in his book, News, Newspapers and Television.

In it he takes a close look at what constitutes news, and how decisions on news are taken. In a personal postscript he concludes "Disillusion and distortion exist in Fleet Street, as in the community at large. Fortunately the unscrupulous are outnumbered by those intent on honest journalism."

Which seems to be good news for the Press.

But the line between fact and opinion is always a hard one to tread, as Hetherington himself demonstrated at a Press conference yesterday.

He explained that, as a member of the Press Council, which is looking into the structure of finance and broadcasting, he was debarred from saying anything about its deliberations.

But that constraint did not deter him from adding, "It is safe to say, simply on the basis of published evidence, that if both the BBC and ITV were to have to rely chiefly upon revenue from advertisements—then the standards of both BBC news and ITV would be bound to fall... before long advertisers would begin to have to have some influence on scheduling and content."

### Up market

The Channel Islands authorities are beginning to find that there are some costs in having a booming offshore finance industry. Some local civil service salaries have had to be raised substantially to keep up with the Joneses of the banking world.

Earlier this year Guernsey appointed Richard Whitford, 43, as its first banking supervisor. To lure him from Allied Bank International in London, it had

to offer him the market rate of £29,500 a year.

But his boss in Guernsey, commercial relations adviser Bruce Riley, was only getting around £21,500. So he has been given a useful rise of some £10,000.

Now the Guernsey civil service board's latest published list of salaries shows that the income tax administrator and his assistant have been given personal gradings with rises of about £3,500 and £7,200 respectively—because, it is explained, their duties involve dealing with top bankers.

Jersey has been running into international problems in its law officers' department. Two legal advisers recently resigned to go to more lucrative private practice, and a £50,000-a-year borrowing requirement had been attracted among local advocates.

The island's attorney-general, Vernon Tones, says it will be "virtually impossible" to recruit people of the right calibre if the authorities do not bear in mind that government employees can earn an extra £10,000 a year simply by crossing the road to join one of Jersey's finance-orientated legal practices.

### Political gas

Everybody is entitled to a change of mind, of course. But politicians should be reminded, perhaps, of their previous convictions.

Peter Walker, Energy Secretary in charge of the high-speed sale of British Gas, defended the Government's privatisation policy against the strictures of Lord Stockton at the week-end. Eight years ago, in his book, The Ascent of Britain, Walker argued that the possibility of making the employees the

future owners of some of the nationalised industries should be examined.

But he went on: "It would not be applicable in the coal industry because the miners would want the industry to remain a single entity, owned directly by the state."

"Nor do I believe it would be possible to transfer ownership of the other energy industries. They are basic services that it is sensible to operate nationally, and the relationship between investment and manpower is such that it would be wrong to transfer them."

Is the Cabinet's leading wet slowly drying out?

### Going to waste

Tom McInerney thought he was going to be sent off to China, so circumspectly was he approached by Lord Marshall, chairman of the Central Electricity Generating Board, to take on the post of managing director of UK Nirex, the new nuclear waste disposal company.

UK Nirex is to be a novel kind of state-owned company—with four state-owned shareholders plus a "golden share" owned by the government itself.

According to McInerney, Marshall approached him at a country barbecue in July, with both their wives present. But whereas Marshall often gets into hot water for his outspokenness, this time he was being uncharacteristically coy.

He talked so much about the big task with an international dimension, that McInerney, convinced himself it must be China and his boss's well-known interest in helping to set up overseas power stations.

McInerney comes to his new job as a senior CEBG manager with long experience in operating nuclear power stations, where much of the nuclear waste comes from.

He cheerfully denies any recent infraction which might have led to him drawing the short straw.



## Economic Viewpoint

# Now, alas, it is time to join the EMS

Samuel Brittan on why he has changed his mind about Britain joining Europe's currency system

"re-election at all costs." (Which is the way not to be re-elected.)

We are back with the need for some kind of constitutional brake on the politics of excessive expectations and over-promising. Although I would prefer a written constitution and other domestic safeguards, the EMS might be the least bad constraint available.

For there is a desperate need for some financial framework which will reinforce the Chancellor's spending and tax-cutting policies. The collapse of Sterling M3 as an indicator and the non-credibility of "narrow money" are an ideal objective for total spending (Nominal GDP), reinforced by occasional indications from the Government of an appropriate wage, which would be the least bad constraint available.

Such a framework calls for so much sophistication, as a simple go for essentials rather than technicalities and slogans, simply not present today in British politics, business or the City. It also calls for credibility that the so-called "authorities" will not abuse their technical discretion in an inflationary way, which the Fed and the Bundesbank have earned, but no one in Britain has so far done.

The one way of injecting some credibility into counter-inflationary policy is an

exchange rate objective; and the only one available is the exchange rate mechanism of the European Monetary System. It is not the panacea that the Eurocrats suppose, but it imposes far more constraints against inflationary action than the vague hints about a sterling objective which now emanate from the Treasury, and which the markets fill could easily be cast aside.

Membership of the EMS is not, of course, a substitute for macro-economic policy. The Treasury and Bank will still have to make decisions about interest rates (let them stop pretending that they control the money supply). They will still have to decide how large a Budget deficit (with or without asset sales) we can afford.

Moreover, such questions will also have to be decided by other European authorities, above all the German, who set the pace and tone for the EMS. Meanwhile the British Government desperately needs some indicator here and now of how low interest rates can safely fall and how much it can safely borrow. The movement of sterling within the EMS range is far from ideal here, but much the best signalling system in sight.

A point which has not been taken on board, is that the pattern of market interest rates is now usually favourable for British membership. Earlier on, the pound was said to be low against the dollar and

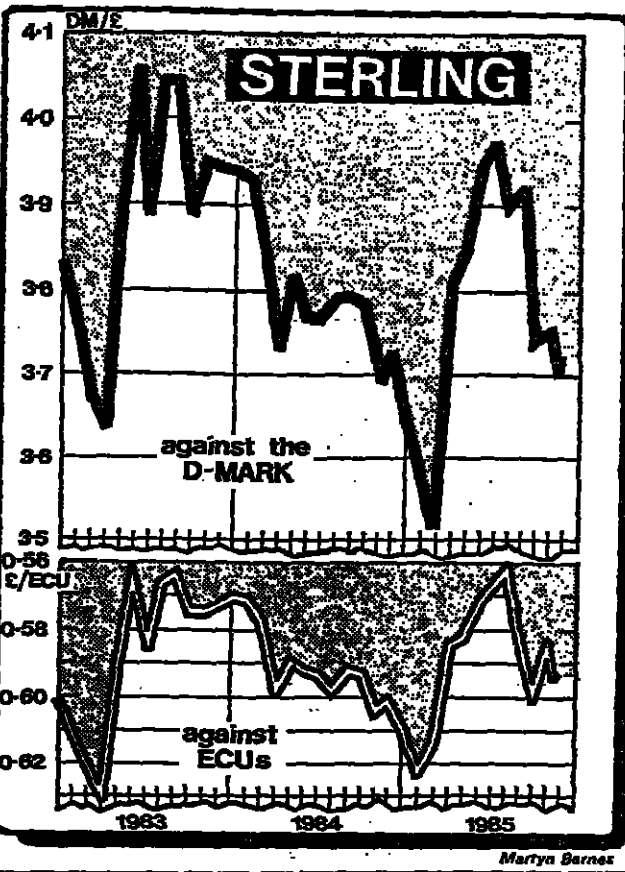
too high against the D-mark. Now it is about right against the D-mark and no more wrong than any other currency against the dollar.

The fixation with the sterling-dollar rate shown by the Prime Minister is a left-over from the period, which ended in 1973, when nearly all exchange rates were fixed against the dollar. Today, far more of Britain's trade is with Europe than the US; and the only choice worth discussing is between sterling's trade-weighted average and its rate against the EMS.

The Prime Minister's pre-occupation with the sterling-dollar rate cost us dearly in last winter's sterling crisis. Because of it, not enough people have noticed that although sterling has risen against the dollar, it has fallen against the D-mark and against the D-mark in particular. The depreciation against the D-mark for which the CBI has been agitating has already occurred while Sir Terence Conboy's back was turned.

Reasonable people can disagree about whether sterling should join the EMS at the prevailing DM 3.7 to the pound or whether it should be lowered down to DM 3.5 on joining. But that is about the range. Anything lower would torpedo the UK counter-inflationary strategy and encourage even more extravagant wage settlements.

There are three ways in which a British Government could approach EMS member-



Martin Barnes

than they are at present without formally stated exchange rate objectives.

The main argument against EMS membership is that pressure on the parity is likely in the run-up to an election. But a run on sterling is likely in any event. A much bigger hike in interest rates might be needed when — as last winter — no one is sure of the Government's exchange rate objectives, or how firmly they are held, and billions of pounds can cross the exchange because of what lobby correspondents think the Prime Minister's Press Secretary believes.

Clearly the domestic and international climate of opinion in which Britain joins does matter. But most establishment organisations and bodies like the CBI and the banks have urged membership. So many business organisations have said exchange rate stability is more important that the precise parity that they could hardly make an issue of the terms of membership. French experience does suggest the desirability of a broad political spectrum in support of membership, and the Alliance parties should be kept informed rather than taken for granted.

The case being put forward here is purely opportunistic. It is not based on any enthusiasm for the mercantile cartel that the EEC has become. (The use of a Bowdlerised version of the Ninth Symphony as an EEC hymn is nothing more than a piece of propaganda.) Indeed I am advocating EMS membership despite rather than because of its EEC aspect.

A European Monetary System worthy of the name would be based on a European Federal Reserve and common currency. Better still it would be a currency directly convertible into a specified commodity basket rather than merely consisting of promises to hand over one piece of paper for another.

What is on offer is nothing like that, but merely an opportunity to link sterling with a relatively non-inflationary currency namely the D-mark. The Germans have, in a very pragmatic way, without any tectonic profundity, managed to run a non-inflationary policy. If sterling were linked with the D-mark, the ordinary forces of market competition would keep the prices of British traded goods in line with German ones, and make it financially impossible for British exporters or domestic producers competing with imports to concede inflationary pay claims.

There is nothing novel in this. Even for Friedmanite monetarists, a link with a strong non-inflationary currency has always been an alternative to a domestic money supply rule; and the latter has proved impossibly difficult in the UK institutional climate.

Taking all these points, there is a fair presumption that the interest rates required to hold a given exchange rate would be lower — because of the creditability factor — under the EMS

## Lombard

## Futures contracts for house owners

By Clive Wolman

THE GOVERNMENT'S enthusiasm for a property-owning democracy, backed by a long history of tax breaks and disincentives against the private rented housing sector, has persuaded probably more than half the population to take excessive risks with their savings.

To become owner occupiers most people have had to borrow heavily and pour their loans into a single asset with a volatile price. The inflation rates of the past 15 years have disguised the slumps in real house prices, which fell by 35 per cent between 1973 and 1977 and by 20 per cent between 1980 and 1982. The prospect, even the possibility, of a cut in mortgage interest tax relief could produce a similar slump in the future. As home owners in the Netherlands have recently discovered, if a financial consultant advised a client to hold more than 100 per cent of his wealth for the next 15 years in the shares of a property company, he could be sued for his lack of responsibility. Yet successive governments have encouraged families to take on even higher risks. At least property companies hold a diversified portfolio of real estate.

To eliminate the most serious risks, however, it is not necessary to turn back the home ownership trend of the last 20 years. Families are most seriously affected by house price fluctuations when their financial commitment to the housing market changes. Consider the following examples:

● A couple living in a £50,000 house in the West Midlands decided in 1981 that on their retirement four years hence they would move to the south coast, buy a bungalow there for £80,000 and spend the remaining money on an annuity. But over the next four years, house prices in the West Midlands rose by only 29 per cent, compared with a 53 per cent rise in the south east and a 27 per cent rise in the Retail Price Index.

The result is that the couple cannot afford to buy a bungalow in the south east — or, if they do, their income on retirement will be cut back sharply.

● A newly married couple living in a small £20,000 terraced house in London decided in 1982 to save money for the next three years to buy a £80,000 semi-detached house that would be large enough for

a family. But over the next three years the RPI rose by 15 per cent whereas London house prices rose by 45 per cent. The price of their semi-detached house has soared beyond their reach and they have to settle for something much smaller.

● A family living in a £70,000 house in London in 1982 decided to take up a posting in the US for three years. They sold their house and invested the proceeds in index-linked gilts expecting house prices to rise approximately in line with inflation. But when they return in 1985, the cost of buying a house of a similar standard has risen to £102,000 while their investments are worth only £55,000. What these families should have been offered was protection against a dramatic rise or fall in house prices which would upset their plans. The best financial mechanism for giving such a guarantee is a series of futures contracts linked to a national house price index and regional sub-indices. Probably the indices prepared monthly and quarterly by the Halifax building society are the most accurate.

Such contracts would allow, for example, the unforeseen loss suffered by the retiring West Midlands couple when they moved south to be approximately offset by profits in futures contracts. They would have to "sell" the housing price index to cover the amount by which they were over-invested in West Midlands housing in relation to their longer-term plans.

On the other side of the bargain, the young married couple and the couple going abroad could buy such contracts to cover the amount by which they were under-invested in the UK housing market.

A family planning to move from one part of the country to another would buy contracts linked to one regional sub-index (where their current home is) and sell contracts linked to the regional sub-index for their destination.

Property companies and institutions prepared to buy and sell houses from and to clients would also be natural users of the contracts. Estate agents and building societies could act as intermediaries by packaging the futures contracts in a simple form which the owner occupier could understand and use.

## Unit labour costs

From Mr D. Roy

Sir, — Samuel Brittan (November 7) finds it difficult to reconcile increases in British unit labour costs in manufacturing of 30-40 per cent relative to its main competitor countries since 1973 with the continued existence of many British companies, let alone the spectacular profits recovery. This is because he has not taken into account two other material factors, the deterioration in the manufacturing trade balance since 1978 and the environment in which companies operate globally.

As the appropriate table in the Addington report shows, it is trade with the United Kingdom's main competitors (the five largest Western manufacturing nations — in descending order the United States, Japan, Germany, France and Italy) that accounts for the deficit on manufactures. This is in accord with a recent comparison I made of unit labour costs in manufacturing expressed in common currency for 1984 (which put the United States at 90 per cent of the United Kingdom, Japan at 69 per cent, Germany at 84 per cent, France at 70 per cent and Italy at 83 per cent).

The last decade has seen a sharp increase in both import and real exchange rates and a shift towards government management of trade in manufactured goods (not just textiles but also steel, vehicles and many electronic goods). In these circumstances it would not be surprising to find that companies were reluctant to respond particularly quickly to perceived changes in relative costs of production, in part due to uncertainty as to their duration, in part apprehension as to the extent of governmental tolerance of decisions to relocate production. The economic evidence found by model-builders that both the price and volume effects on trade of exchange rate changes have been much weaker in recent years than in the pre-1973 "Golden Age" is consistent with such a hypothesis.

Accordingly, if British costs, or those of any other major manufacturing country, rise out of line with those of its competitors, there will not necessarily be a rush of bank-ruptures and a squeeze on profits. Firms not manufacturing there may choose to increase distribution and profit margins and expand their marketing effort. Firms manufacturing there may accept a fall in domestic and overseas market share while protecting margins. Incremental capacity would be located elsewhere. The net effect would be to maintain profit levels at the ex-

## Letters to the Editor

pense of manufacturing capacity and market share. This is what has happened in the United Kingdom since 1978. Donald Roy.

Flat 2, SEA Hazlewell Road, SW15.

Local authority advertising

From Mr T. Robinson  
Sir, — The new Local Government Bill which seeks to ban party political publicity by local authorities comes not a moment too soon.

Although the multi-million pound anti-ratting campaign funded by the Greater London Council from ratepayers' money is the most spectacular of the bills, it is the most spectacular of the bills in recent years, it should not obscure other examples.

The partisan anti-ratting campaigns cost hundreds of thousands of pounds. Leicester City Council, for example, spent over £150,000 on "information", which the district auditor condemned as "tainted by the predominant purpose of persuasion". Leicester Liberal simply described it as a "Labour Party campaign". In addition, many councils have launched campaigns against the Transport Bill, against the Government social security proposals, against the Public Order Bill, and some are even declaring themselves "Prevention of Terrorism Act-free zones". Many of these campaigns are co-ordinated on a national or in the case of nuclear disarmament, and more recently, immigrants and refugees — on a supra-national level.

Many councillors see the "local state" as a means to propagate economic and social policies in direct conflict with central Government, and as a vehicle for advancing their own party political interests. In publicity issued under the militant Hackney is described as "a radical, socialist borough". Political corruption can undermine free, democratic society more seriously even than financial corruption, and is a growing disease in local government. Mr Baker's timely Bill goes some way to counter the problem.

Unfortunately, although the Bill lays down legislative guidelines, it provides no easy remedy for the ordinary citizen to invoke when those guidelines are broken. Anyone who

has ever complained to a district auditor knows the delay and impotence of that system. But who would go to court and risk crippling costs in the event of losing? Mr Baker should provide for public funds for the costs of individuals going to court to enforce his Bill's provisions, whether they win or lose, subject, of course, to scrutiny to exclude frivolous cases.

Mr Baker's Bill sets out the law, but it is the public who will have to police and enforce it. Unless the public is given the financial backing to do so, the Bill will be of doubtful effect.

Tom Robinson, Research Director, Campaign Against Council Corruption, Second Floor, 35 Westminster Bridge Road, SE1.

Reading the runes

From Mr M. Goldman  
Sir, — Not only did the Government fail to anticipate the almost universal adverse reaction to its proposals for the phasing out of Serps (state earnings related pension scheme) it also chose to misinterpret its own research.

Gallup conducted two surveys on behalf of the DHSS in February/March 1984, the first on people in occupational schemes, the second on employees not in such schemes. Referring to the first of these, the summary published by the DHSS states that "given the choice, three people in ten said they would rather look after their own pensions than leave them to their employers, whether or not changing jobs." Anyone reading that might assume that there were a lot of "don't knows" and possibly not a majority of people in favour of their employer continuing to organise their scheme. Reference to the full tables published by Gallup shows that there was in fact a 2 to 1 majority: 65 per cent said that they would prefer their company to organise their scheme and 30 per cent said they would prefer to look after their own scheme.

## Trading on Sunday

From the Director Institute for Fiscal Studies

Sir, — Mr A. Francis (November 9) claims that this institute concluded in its work for the Audit committee that the gains from Sunday trading are greater than the costs incurred. The report concluded nothing of the kind. The assessment was that in the long term, after trading hours had settled and the history of the regulated environment, the effect of extended trading hours would be to reduce costs per unit of sales. The additional labour costs of longer opening hours would be more than offset by the more efficient use of retailing capacity.

J. A. Kay, 180-182 Tottenham Court Road, W1.

## Europe sans frontières

From Mr P. Breuer

Sir, — The aims expressed in the brave words of the communiqué of the Milan summit to "achieve steadily and effectively a single market by 1992" is not likely to be achieved at the present rate. So far the bureaucrats of Brussels have not even been able to achieve the miracle of a single EEC stamp which would enable a businessman or tourist to post a letter or postcard anywhere in the EEC without resort to a stamp vendor after every frontier which he crosses in the course of his travels.

F. Breuer, 35 Chesham Gardens, Kew, Richmond, Surrey.

## Worthy of a fee

From Mr G. Moser

Sir, — I see (November 9) that some members of my profession will apparently carry out conveyancing and mortgage work for nothing (excluding certain normal disbursements). What folly is this? If a labourer is worthy of his hire, is not a lawyer worthy of his fee, however modest?

I deplore this attempt to use some secondary remuneration as a subsidy for what should be a proper professional charge, and I hope fellow members of my profession will think likewise. Guy Moser, Walnut Tree House, Levens, Nr Kendal, Cumbria.

New Issue November 14, 1985

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# FINANCIAL TIMES

Thursday November 14 1985

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**ANXIR**

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James Buxton reports on the Italian leader who turns heads again ... and again

## Craxi sets a record for survival

THE TELEVISION presenter's enigma seemed interminable. Mr Bettino Craxi, he said, was successfully leading Italy's longest surviving government since the Second World War ... he had brought unprecedented stability ... heads of foreign governments couldn't get over their surprise at meeting the same Italian leader twice ...

Another Italian Prime Minister might have basked in the unctuous phrases. But not Mr Craxi, who made clear that he had no time for such flattery. He sighed. He took out his handkerchief and contemplated blowing his nose. He glared at the presenter until he stopped his preamble and allowed the interview to begin.

Mr Craxi is not a man to conceal his feelings. Indeed, his impatience and his lack of inhibition are among the things that make his prime ministership so refreshingly different from those of his predecessors.

It is typical of his Government that it should reach today's landmark of beating all its 43 post-war predecessors for longevity in a state of discord which owes much to the behaviour of Mr Craxi himself.

Yet, fragile and unhappy as Mr Craxi's Government currently looks, there is no denying his achievement in breaking the cycle of short-lived administrations. Until he came to power in August 1983, there had been a new government on average once every 10 months since the war. Mr Craxi has survived for two years, three months and a handful of days, beating the record set in 1988 by Mr Aldo Moro, the Christian Democrat.

Simply by surviving, Mr Craxi has created an atmosphere of continuity and stability. There was genuine public regret and no little

puzzlement when he handed in his Government's resignation last month after the small Republican Party pulled out of the coalition in the wake of the Achille Lauro ship hijack affair.

The view of most Italians was that this was the kind of government which, even if its concrete achievements are fewer than they might have been, has done much for Italy just by keeping going, enabling problems to be considered seriously.

An opinion poll a few days ago showed that 42.9 per cent of those asked considered Mr Craxi's Government better than its predecessors, while only 22.2 per cent reckoned it worse. There was appreciation for his decisiveness, his clear and simple language and for his lack of traditional socialism. But 56.1 per cent said they would not buy a used car from him, and fewer than 35 per cent thought that he had done anything about the country's major economic and social problems.

It is well known that Mr Craxi owes his survival in part to Italian parliamentary arithmetic. With the Communists, the biggest party after the Christian Democrats, in opposition, Mr Craxi's Socialist Party with its 11 per cent of the vote is essential to forming a coalition with a parliamentary majority.

What Mr Craxi had managed to do as Prime Minister until last month was to deny his coalition partners - especially the Christian Democrats and Republicans - any opportunity of bringing him down. Alternately he needed and soothed the one or the other, by pushing through a measure favoured by one, then doing something dear to the other.

He has never been afraid to raise the stakes, as when he faced down the Communist Party over his Government's cut in the *scala mobile* wage indexation in February 1984 - despite the unease it caused in the Christian Democrat Party - or when, on the eve of last summer's referendum on the same issue, he said he would resign if the Government line did not win. It did, and Mr Craxi's success was all the greater.

But the Achille Lauro affair brought out tensions that had been smouldering for a long time. Mr Giovanni Spadolini, the Minister of Defence and leader of the Republicans, may be over-sensitive but he had genuine grievances over Mr Craxi's handling of the release of Abu Abbas, the Palestinian leader. Even so, Mr Craxi could probably have kept Mr Spadolini in his Government had he chosen to mollify him.

But he took a different course. He let Mr Spadolini resign, then presented to parliament a dignified exposition of the arrogant way the US Government had treated Italy during the affair. He then resigned. Almost immediately, the US Government rushed to apologise. The ground was cut out from under Mr Spadolini's feet.

The wave of anti-US feeling in Italy and Mr Craxi's prestige as the man who stood up to President Ronald Reagan made his return to power inevitable. Yet he did not get all he wanted. He had to make some concessions on paper towards an even-handed Middle East policy and towards collegial government in a written document to bring the Republicans back into the Government, which was then reconstituted as it had never fallen.

The alternative which he and his Socialist colleagues hinted that they had in mind, was to keep the Republicans out and form a four-party coalition which would have had a narrow majority, leading very probably to elections next year. That option was closed when Mr Ciriaco De Mita, the Christian Democrat leader, refused to go back into government without the Republicans.

Yet no sooner had unity been restored than the Government almost collapsed again, when the reconstituted administration faced its parliamentary vote of confidence.

First Mr Craxi made a speech faithful to the written agreement on which the Government was revived. Two days later he made a much less judicious speech, blatantly favouring the Palestine Liberation Organisation in the Middle East conflict (he said their armed struggle was "legitimate") and thus demonstrating his contempt for his allies. He sent shudders down their spines by winning the applause of the Communists, while most of his coalition partners stayed silent.

Only the knowledge that there is no current alternative to Mr Craxi enabled his Government to limp, wounded but intact, into this week, helped along by a faintly conciliatory third speech by the Prime Minister last Friday.

The Government knows its duty now is to fight to get the 1986 budget through parliament by the end of the year, to avoid the highly inconvenient provisional financing arrangements in the new year that were an annual occurrence until Mr Craxi came to power. But his heart is not in the battle, which is over a set of measures that are unpopular yet also inadequate to the country's economic difficulties.

Mr Craxi has rarely made the economy his top priority. The problem of the state's vast over-spending, causing a budget deficit that is equal to more than 15 per cent of gross domestic product and a national debt that will exceed GDP altogether by the end of the year, has never attracted him.

Though he helped get the inflation rate down to single figures last year, it has been hovering at just under 9 per cent ever since, and, under his government, net borrowing indebtedness has jumped nearly 50 per cent to about \$30bn.

With the coalition parties in a state of agitation their attention is concentrated less on making good use of the rest of a parliamentary term that need not end until June 1988, than on what may happen in the early part of next year.

Will Mr Craxi find a reason to resign and insist on early general elections as the only way to achieve "stable government"? He denies it strongly, but there are many who believe that this is his objective, in the hope of advancing the vote of his Socialist Party at the expense of the Republicans and the other small groupings of the centre-left.

Mr De Mita and the Christian Democrats want to ease Mr Craxi out of the driving seat and replace him with one of their own number. But Mr Craxi shows no sign of wanting to go.

Of course, almost anything can happen between now and next spring. But the events of the past few weeks are a reminder that Mr Craxi is a pitiless and determined man who will use every legitimate political device to make himself indispensable to governing Italy. He looks likely to be around for a long time.

## CBS plunges into loss and details sell-off

By Paul Taylor in New York

CBS, the US broadcasting, records and publishing group, yesterday detailed plans to dispose of its loss-making toy manufacturing computer software and theatrical film operations - including its stake in TriStar Pictures - as part of a sweeping asset disposal programme aimed at refocusing the group on its three core businesses.

At the same time CBS announced a 48 per cent decline in third-quarter earnings from continuing operations - reflecting weakness in several of its markets and particularly in national television advertising - and a \$114.1m third-quarter net loss after taking a \$143.2m charge related to the discontinued operations.

CBS said third quarter income from continuing operations fell to \$29.1m or \$1.06 a share from \$56m or \$1.64 a share in the year-ago period. The final net loss, equivalent to \$4.55 a share, compared with net income of \$48.8m or \$1.44 a share in the year-ago period. Revenues increased by 3 per cent to \$3.41bn from \$3.31bn.

The New York-based group, which earlier this year successfully fought off a hostile takeover bid by Turner Broadcasting, said the decision to treat the toy, home computer software and theatrical film operations as discontinued businesses represented the first phase of the \$300m asset disposal programme announced in July in conjunction with the company's offer to repurchase 21 per cent of its outstanding stock.

Mr Thomas Wyman, chairman and chief executive, said: "In formulating our asset disposal programme we decided to move first, and quite decisively, in addressing businesses in which our own performance has been disappointing."

For the first nine months, the group posted net earnings from continuing operations of \$147.2m or \$5.12 a share compared with \$167.5m or \$5.32 a share in the year-ago period. In the latest period a \$115.3m loss from discontinued operations resulted in a final net loss of \$28.1m or \$0.86 a share compared with net profits of \$176.3m or \$5.93 a share in the 1984 period when earnings were reduced by a \$28.2m loss on discontinued operations.

## GE may sell its South African interests to local employees

BY WILLIAM HALL IN NEW YORK

GENERAL ELECTRIC (GE), the US electrical manufacturing company, said yesterday that it was negotiating the sale of its South African operations to local employees, joining the growing list of leading US companies which are considering withdrawing from the country.

The company, which has been operating in South Africa since 1919, said that it was considering offers from four separate groups of employees at its South African plants to buy the company's assets.

It stressed that it did not initiate the offers, and the decision to negotiate with the employees reflected business considerations and was not politically motivated.

There are about 300 US companies operating in South Africa with a total investment of about \$2.5bn, but over the last year as the violence has escalated, a growing number of firms have begun to withdraw.

Business Week magazine recently reported that within the last year 18 US companies have either halted all or part of their South African operations - three times the number of a year ago.

If GE goes ahead and sells its South African operations to its employees it will join a growing band of famous US companies, including Coca-Cola, International Harvester, Philco-Sylvania, Ford Motor and Pan American Airways, which have either announced their withdrawal from South Africa or the scaling down of their South African ownership within the last year.

South African General Electric, which is wholly owned by its US parent, produces a wide range of products ranging from commercial and industrial lighting components to locomotive oil filters, light industrial switchgear and control equipment. The company also distributes several GE product lines such as locomotive replacement parts, lamps and medical equipment.

It has two major operations in South Africa, both of which are located close to Johannesburg - Allen West and Simples, and Reid and Mitchell. GE says it has been reducing its South African operations since 1981 and over the last ten years it has cut its local workforce from over 2,000 to under 700, more than half of whom are either black or coloured.

Mr Jack Batty, a GE spokesman, said that the company's earnings and sales in South Africa have been falling for three years and last year it lost money. This was the primary reason his company was considering selling its South African operations.

He stressed that his company deplored apartheid and all its implications, and that GE had long maintained full integration among its workforce.

## Jordan and Syria agree peace moves

By Tony Walker in Amman

JORDAN and Syria appear to have reached agreement on many of the issues dividing them. A communiqué issued at the end of two days of talks in Damascus between the two countries' prime ministers indicated significant progress towards reconciliation.

Prime Minister Zaid al-Rifai of Jordan and Abdu'l Raouf al-Qasbi of Syria said they had agreed on "joint Arab action" in various fields in order to achieve a just and lasting peace in the Middle East.

They shunned any "partial and individual solutions with Israel" - wording that effectively rules out direct Jordanian negotiations with the Israelis as the US has been demanding.

The two sides agreed that a "just and lasting peace cannot be achieved except through an international conference sponsored by the United Nations and attended by all the parties concerned, and with the participation of the US and Soviet Union."

Mr Rifai, who went to Damascus on Tuesday for his third meeting with his Syrian counterpart (the other two were in Saudi Arabia), carried with him a message from King Hussein inviting President Hafez al-Assad to Amman.

On the eve of Mr Rifai's visit to Damascus, the King made public a letter to his Prime Minister in which he admitted having unwittingly misled Syria over the activities of anti-Syrian subversives resident in Jordan.

Jordan had previously repudiated Syrian accusations about links between these elements and Moslem fundamentalists in Syria itself, hundreds of whom were killed in a bloody conflict in 1980.

## Blaupunkt to buy 20% of rival Grundig

Continued from Page 1

worth about DM 260m (\$89.4m) a year with Grundig and receive business worth DM 80m to DM 100m a year in return. Blaupunkt's sales last year were nearly DM 1.8bn while Grundig's were DM 2.8bn in its financial year to last March.

About 1,650 of Blaupunkt's 10,000 employees make televisions at its Hildesheim plant in West Germany.

About 550 will switch to car radio production for Grundig, and most of the rest will be given other work, including telecommunications projects. About 300 jobs will go. Workers who leave will not be replaced.

Blaupunkt has been making a small loss on television production. Grundig claims its car radio operation - which is in Portugal - is profitable. Grundig has already made clear that it intends to restructure operations and cut jobs in Portugal and has taken similar steps in Italy.

Blaupunkt is planning to overhaul its West German distribution network, reducing the number of its dealers for TV sets, video recorders and hi-fi sets.

## World Weather

Area	°C	°F	Area	°C	°F
Amsterdam	13	55	London	17	63
Antwerp	13	55	Paris	14	57
Berlin	13	55	Rome	16	61
Bombay	21	70	Frankfurt	17	63
Buenos Aires	20	68	Geneva	17	63
Calcutta	31	88	Hamburg	17	63
Cairo	23	73	Heidelberg	17	63
Canton	23	73	Leipzig	17	63
Chongqing	18	64	Munich	17	63
Copenhagen	13	55	Nuremberg	17	63
Dhaka	23	73	Stuttgart	17	63
Hankow	18	64	Vienna	17	63
Hong Kong	23	73	Zurich	17	63
Kobe	18	64			
London	17	63			
Lyons	17	63			
Manila	23	73			
Medan	23	73			
Osaka	18	64			
Shanghai	18	64			
Singapore	23	73			
Tokyo	18	64			
Yokohama	18	64			

## Paris set to match US

Continued from Page 1

the sceptic's a little too readily," said one official. The Trade Ministry also says mixed credits are wanted out on a year by year basis with individual countries and are not used selectively to try to win specific export deals.

Officials say the US move has been sparked off by desire to show Congress that the Administration is taking steps to deal with the record US trade deficit, despite the minimal role of mixed credits in financing world trade.

Declaring that the "real problem" was the value of the dollar, one official said that the \$4bn in mixed credits estimated to have been

made throughout the OECD last year was hardly significant compared with the size of the US trade deficit.

Another official said that the US measures, which follow similar action about 18 months ago to provide extra finance to win a machine tools contract for the US from Indonesia, had been well signalled in advance. "We have known for some weeks that our friends at the Eximbank had been preparing us a certain number of unpleasant surprises," he said. France's response would be made at the level of individual contract negotiations, he said.

## THE LEX COLUMN

### An empty place at the feast



The hope that Commercial Union would gain as much as its composite colleagues from the US insurance recovery was always based on trampoline mathematics: the further you fall, the higher you rise. Yesterday's third-quarter results from CU, coinciding as they did with those of General Accident, may have disproved the theory for good; or, at least, the market was saying as much by leaving CU untouched at 253p and marking everybody else up. GA itself rose 10p to 720p.

On the face of it, CU's pre-tax profits of £3.2m were not far short of the £3.7m from GA in the third quarter - and both had to stump up £10m or so for the visit of Gloria to the US. But there the resemblance stops. There is a real danger that CU will be excluded from the old composite game of riding losses through the trough to enjoy the highly geared recovery, and the result will be at best a smaller business, predominantly devoted to the UK and the life business it once thought little of.

Whereas GA increased its US premium income in dollar terms by some 10 per cent in the third quarter, CU cut its own back by a full quarter - and not simply in the long-term lines but in the "safer" personal classes. This is all very well as an exercise in closing the book in stormy or litigious states, or as an alternative to raising capital to preserve a 60 per cent solvency ratio.

But for all the efforts to cut expenses, CU cannot hope to match the shrinkage in premium income. The expense ratio is lagging at 33 per cent without the help of the US pension fund surplus.

Further, CU will be bedevilled for some time by the run-off of prior-year claims - including any horrors relating to some £200m in liability premiums. Although these relate to the historic volume before CU began to draw in its horns, they occupy a higher proportion of the reduced book and further reserve strengthening will be necessary as CU itself confessed.

If CU is right in thinking that rates could soften next year, the simpler end of the market, the outlook is not encouraging for those fearful of the heavy end. CU will have gone through the brief recovery in the US cycle at half speed. In contrast, GA's problem with the UK motor account with over £18m lost so far this year is scarcely material;

and now that the composites are earning and the market is beginning to think in earnings multiples, CU looks to be rated at an unrealistic premium.

### B&C/Exco

It would be odd if yesterday's £100m placing of its Exco stake were to be the final twist in British & Commonwealth's pivot.

Commonwealth's pivot, around Exco, Amicable as relations may be, at the end of a remarkably successful partnership, they must be unstable. Too much so, by most standards, for the two groups to continue for very long in their remaining joint ventures, where B&C maintains large minority stakes in two Exco subsidiaries, Gartmore and London Forfeiting.

Of the two estranged partners, Exco has the more pressing need to reinvest its cash; eventually, the temptation will otherwise prove too great for somebody. Whether the new holder of B&C's 20 per cent is minded to play the long-term investor, or is about to pass the parcel to some corporate demolition expert, Exco will remain on most lists of bid stocks at least until its own acquisition programme gets moving.

It might solve more than one problem, therefore, if Exco were to do a tidying-up deal with its ex-shareholder. Forty-nine per cent of Gartmore might do nicely to set Exco's reinvestment ball in motion.

### Tesco

The important figure in Tesco's result for the half-year to August is its impressive advance in operating margins, up by a tenth to 2.8 per cent. Still a long way short of the industry leaders at the all-important

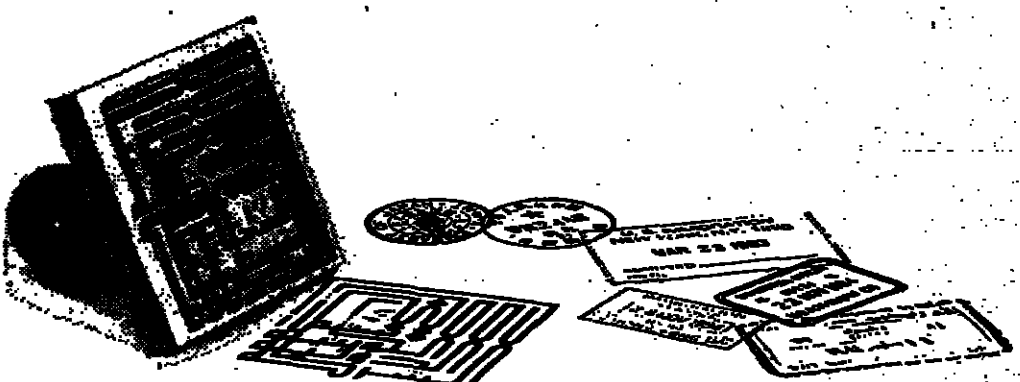
business of transforming good buying power into adequate net margins. Tesco seems to be catching up fast. Its share development plans will accelerate the pace at which Tesco sheds inefficient town centre micro-stores in favour of super-stores on convenient peripheral sites.

That change is already producing a surprising improvement in sales per foot, as the really inefficient capacity drops out, and investment in higher productivity should do more. Better distribution systems and more effective use of space are two key elements in this, though a lot also depends on continual enrichment of the sales mix, at which Tesco has been working hard in the larger stores, where it is possible to handle larger proportions of fresh food.

It would be a pity if the market's evident double-take over Tesco's changed accounting policies were to detract from this good impression. Taking a leaf or two from the Sainsbury book appears to do no harm in the business itself, and when it comes to the capitalisation of interest, there is no reason why any one grocer should stand at a disadvantage. Negative working capital is still a help, but now that there is no stock appreciation to fund store building - as in the inflationary seventies - new stores have to be paid for with real money. So long as capitalised interest is clearly marked on the label, it has its place in grocers' earnings.

### Revenue backlash

Time is long past for the UK Treasury to take a grip on the Inland Revenue. Finance bill after finance bill contains provisions for the opening of new markets (remember the first attempt to allow deep-discount bonds?) which the Revenue then frustrates. This quaint constitutional conflict between the Cabinet and a part of the Civil Service threatens, moreover, to stifle useful markets which already exist. Having decided to tax futures hedging profits as income, thus destroying tax symmetry with the underlying equity market, the Revenue can surely be expected on past form - to prevent the abolition of stamp duty. The stock exchange should perhaps have addressed its recent budget representation to the tax inspectors.



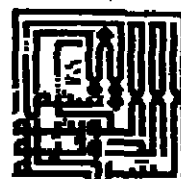
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## JOBS COLUMN

# What happened to universities' graduates

BY MICHAEL DIXON

HOW CAN the effectiveness of universities be measured objectively? The question is highly topical among people concerned with United Kingdom higher educational policy.

The answer proffered by most dons and others employed in universities is probably just: "It can't be." The bulk of them take the view that the job of institutions of higher learning is too complex and subtle to be gauged with anything like adequate precision.

But the Government disagrees. Its recent official discussion paper on higher education called for the development of a range of "performance indicators" as a basis for judging how effective the various institutions are at different aspects of their job.

The table over there to the right represents the latest stage in the development of one such indicator. It ranks 44 UK university institutions in terms of what happened to students who graduated from them with bachelor-level degrees in the summer of 1984.

I owe the data from which the table is compiled to research done by Professor Jim Taylor of Lancaster University with the aid of a grant from the Nuffield Foundation.

I must make clear, however, that Professor Taylor's view is that the table is definitely not a suitable basis for forming judgments of the universities' performances. The raw data on which he has had to rely in carrying out his study is subject to too many discrepancies.

But the Jobs Column shares

the Government's view that the development of performance indicators is important. And since the data underpinning the table is all that is available, there seems no harm in using it provided the fact that it is deficient is understood.

The left-hand three columns of figures in the table refer to the graduates from each institution who are known to have found a "permanent" — as distinct from short-term — job within six to eight months of obtaining their degree.

What most determines the attractiveness of a particular university's crop of new graduates to employers is the mix of subjects the institution teaches. If it produces a large number of engineers and related arts graduates, for instance, it will inevitably score better in job-getting than an institution where the balance of subjects is the other way round.

The first of the three left-hand columns of figures therefore seeks to eliminate the effect of differences in subject-mix. The adjustment is made by calculating the overall UK average job-getting rates in 1984 of new men and women graduates in 78 different groups of subjects. Each university is then given a "target" representing the percentage of its particular mix of graduates that would have obtained "permanent" jobs if they had conformed to the appropriate national averages.

Having set out the job-getting targets in the first column of figures, the table then shows

each institution's actual employment-market performance. The third column shows by how many percentage points the actual performance was better or worse than the target.

Next, the table indicates the institutions' performances by a second criterion — the proportions of their new graduates in 1984 who succeeded in getting, not jobs, but places in further full-time education or training. Again we have the target, the actual and the difference between them.

The far right-hand column shows the net actual achievement of each institution against its targets for both job-getting and attaining places in continued education or training. While the net achievement determines the ranking, however, it is at best a very sketchy measure of anything.

For one thing, in most cases the institutions which were above target on one criterion were below on the other. Only five were at least up to expectations on both, and only eight below par on both. Moreover job-getting performance in particular looks to be influenced by special factors. Universities in areas of high unemployment such as Queens Belfast did badly, for example. Those with high proportions of students on sandwich courses, like Brunel, did well.

But from the viewpoint of young people considering which UK university to apply to, the reasons for the differences between the institutions may seem less important than the evidence that such differences exist.

	New graduates gaining employment: "Target" entry %	Actual entry %	Better (+) or worse (-) than target	Continuing education/training: "Target" entry %	Actual entry %	Better (+) or worse (-) than target	Overall better (+) or worse (-) than targets
Cambridge	55.1	55.2	+ 0.1	31.9	37.8	+ 5.9	+6.0
Durham	50.8	57.9	+ 7.1	32.8	31.7	- 1.1	+6.0
St Andrews	45.0	41.1	- 3.9	39.5	48.9	+ 9.4	+5.5
York	53.1	58.3	+ 5.1	30.5	30.5	same	+5.1
Oxford	50.6	52.0	+ 1.4	34.2	37.2	+ 3.0	+4.4
Newcastle	61.8	66.2	+ 4.4	25.2	24.3	- 0.9	+4.3
Southampton	48.8	48.8	+ 0.0	27.1	23.1	- 4.0	+4.0
Lancaster	54.7	59.4	+ 4.7	29.3	28.3	- 1.0	+3.9
Heriot-Watt	72.0	74.2	+ 2.2	18.6	20.1	+ 1.5	+3.7
Brunel	67.8	79.6	+ 11.8	21.5	13.0	- 8.5	+3.3
Reading	57.6	64.7	+ 7.1	24.9	22.9	- 2.0	+3.1
Birmingham	41.5	43.8	+ 2.3	24.5	27.1	+ 2.6	+2.9
Dundee	60.6	53.8	- 6.8	28.4	37.9	+ 9.5	+2.7
City	74.9	86.5	+ 11.6	15.9	6.9	- 9.0	+2.6
Exeter	55.9	62.3	+ 6.4	30.9	24.0	- 6.9	+2.4
Glasgow	59.8	55.2	- 4.6	22.7	24.6	+ 1.9	+2.3
Bath	68.7	75.9	+ 7.2	20.3	15.2	- 5.1	+2.1
Bristol	57.9	61.3	+ 3.4	28.9	27.2	- 1.7	+1.7
Nottingham	60.1	61.5	+ 1.4	24.9	26.7	+ 1.8	+1.2
Salford	47.6	52.8	+ 5.2	20.0	15.9	- 4.1	+1.1
Loughborough	70.7	75.3	+ 4.6	17.1	13.0	- 4.1	+0.5
Edinburgh	58.4	54.2	- 4.2	28.5	33.1	+ 4.6	+0.4
Keele	57.6	49.0	- 8.6	25.3	34.0	+ 8.7	+0.1
Kent	53.2	53.1	- 0.1	31.7	31.5	- 0.2	-0.3
Leicester	53.4	53.8	+ 0.4	33.0	31.3	- 1.7	-0.5
Aberdeen	52.5	52.7	+ 0.2	32.2	32.5	+ 0.3	-0.5
Aston	73.6	77.3	+ 3.7	14.8	11.4	- 3.4	-0.7
Warwick	59.3	62.5	+ 3.2	27.0	22.0	- 5.0	-0.8
Sussex	67.5	68.2	+ 0.7	21.7	19.7	- 2.0	-1.3
Wales	57.8	52.0	- 5.8	28.0	32.5	+ 4.5	-1.3
Liverpool	60.9	60.3	- 0.6	24.6	25.8	+ 1.2	-1.4
Sheffield	58.7	58.5	- 0.2	28.0	26.7	- 1.3	-1.5
Cardiff	44.0	52.9	+ 8.9	23.3	14.7	- 8.6	-1.7
Leeds	59.3	57.9	- 1.4	26.8	24.3	- 2.5	-1.9
Bradford	69.4	72.9	+ 3.5	18.6	12.8	- 5.8	-2.3
UMIST*	71.3	72.7	+ 1.4	18.2	14.4	- 3.8	-2.4
Queens Belfast	42.1	40.9	- 1.2	24.0	37.3	+ 13.3	-0.9
London	61.8	66.2	+ 4.4	24.1	24.2	+ 0.1	-3.4
Stirling	59.1	60.1	+ 1.0	25.1	20.6	- 4.5	-3.5
Sussex	52.9	49.4	- 3.5	30.7	30.7	same	-3.5
East Anglia	51.2	48.0	- 3.2	31.1	30.6	- 0.5	-3.7
Manchester	42.1	40.9	- 1.2	25.1	22.5	- 2.6	-3.7
Hull	52.1	48.8	- 3.3	32.4	29.4	- 3.0	-6.1
Essex	58.5	49.4	- 9.1	27.2	29.3	+ 2.1	-7.0

\* University of Manchester Institute of Science and Technology.

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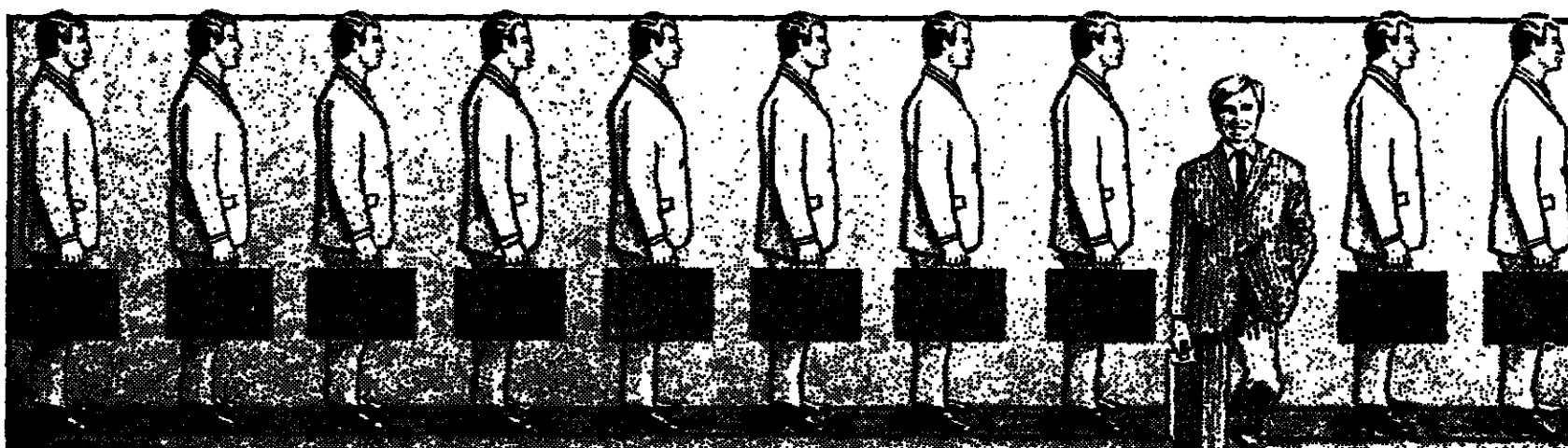
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We are able to offer excellent prospects for advancement together with a competitive salary and fringe benefits.

If you are interested in developing a career in International Banking, please write, enclosing your CV to Ian Matheson, Personnel and Administration Manager, at:-



**IBJ International  
Limited**

Bucklersbury House,  
3 Queen Victoria Street, London EC4N 8HR.

## Director New Business

Circa £40,000 p.a.

Our client is a dynamic and rapidly growing company which provides financial products to exporters. The successful applicant will have full responsibility for the company's new business activity and its sales team, which is regionalised throughout the United Kingdom.

Candidates for this Board appointment will have appropriate experience and a successful track record in sales, either in the financial or industrial sector. They may have a knowledge of export procedures, credit insurance etc. Certainly, they will need to have a proven track record of successful negotiations at a senior level.

An important responsibility will be to determine realistic but challenging targets, and with management skill, leadership and effective direction of the sales team, ensure that these targets are achieved.

In addition to salary, our client is offering the following benefits: car, non-contributory pension scheme, life assurance of four times salary, private medical insurance, profit sharing and company share scheme, and full relocation expenses if appropriate.

If you are aged between 35 and 45 and ready for a challenging role in an exciting new environment with significant long-term potential, please send your cv. to: David Basham, Director, Ref. ABD/9256, Austin Knight Selection, Knightsley House, 20 Soho Square, London W1A 1DS. Applications will be forwarded to the client concerned, therefore companies in which you are not interested should be mentioned in your covering letter.

**Austin  
Knight  
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## EXECUTIVE JOB SEARCH

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The Connaught Services have helped more executives to find new appointments than any other organisation — mainly in the unadvertised vacancy area.

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## CORPORATE FINANCE

CITY

c£25,000 + car

Offering both equity participation and exceptionally wide ranging responsibilities, this opportunity arises in an investment banking organisation which is about to embark on a programme of rapid expansion.

The successful candidate, who will report to the Managing Director, will advise clients on a broad variety of matters including mergers and acquisitions, corporate tax schemes and structures, and investment/venture capital situations.

Applicants, probably in their late twenties, should ideally be graduates with a relevant professional qualification. Knowledge of a European language would also be useful. The most important requirement, however, is existing corporate finance experience gained in merchant banking or a similar environment.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2331, to G.J. Perkins, Executive Selection Division.

**Touche Ross**

**The Business Partners**

Hill House 1 Little New Street London EC4A 3TR Tel: 01-353 8011



## TRAINEE INTERNAL AUDITORS (BANKING)

Bank of Credit and Commerce International invite applications from graduates, under 24 years of age, with good academic record, who would like to pursue a career in Internal Auditing. Educational career from 'O' level (or equivalent) onwards with year of passing, grades/division and subjects should be indicated.

Selected candidates will undergo intensive training at the Bank's Academy in London, before being assigned to the Audit Division for further training. Considerable travel will be involved both within the U.K. and overseas. A sound knowledge of Spanish will be an advantage.

A competitive salary and other benefits are available to the successful applicants.

Candidates should apply latest by 15th December 1985 at the following address with full C.V. and a passport size photograph to:

Mr M. G. Bough,  
Audit Division,  
Bank of Credit and Commerce International S.A.,  
Licensed Deposit Takers,  
100, Leadenhall Street, London EC3A 3AD.

## GROUP FINANCIAL ANALYST Excellent salary and benefits

The Woolworth Group of today is a rapidly changing and exciting environment. To maintain our impressive record of growth and guide the Group into the future, we are looking for a professional Financial Analyst to be based in our new Group headquarters.

Reporting to the Group Chief Accountant, your major functions will be to analyse and report business trends and budgets of our subsidiaries, to assist in the preparation and review of five year plans, to design and implement Group capital expenditure control systems and to take an active role in the formulation of expansion plans.

We expect you to be qualified to MBA or equivalent with a statistics/economics background and at least two years post graduate experience preferably gained in a retail or property environment.

Your knowledge of business systems and operations will ideally be supported by practical experience of micro computer applications. You must have a methodical and analytical mind combined with highly developed interpersonal skills, as much of your work will involve liaison at all levels within the Group.

Rewards reflect the importance of this key position, including an excellent salary, and a first class range of benefits.

Write now with full C.V. to:

Angela Wilson,  
F.W. Woolworth plc.,  
242-246 Marylebone Road,  
London NW1 6JL

Interviewed by

**WOOLWORTH**

CITY

A vacancy has arisen for a trainee broker. The successful applicant will be aged 22+ and of a smart appearance. No previous experience necessary as full training will be given. For a confidential interview ring Sue Stephens on 01-263 4515.

## MAJOR INT'L BANKING GROUP

### FAST CAREER TRACK

£25-50,000 Neg.

Our client is recruiting aggressive young bankers, with proven management skills, for their UK and European operations bases. The positions in question offer broader responsibilities than the norm including product management/development, systems management/development and product/technical marketing.

These are "cross function" roles which require sound experience of operations/systems management coupled with the ability to discern and work with rapidly changing trends in international banking, the products and European/world markets.

Candidates will be drawn from a general operations background; particularly transaction based products, systems/technology banking and will be above average achievers both educationally and in the work place. EEC nationals, preferably with some language ability, prepared to base themselves (now or in the future) at one of the bank's European branches should apply in confidence to:

ROBERT MILNE

CRAWFORD RECRUITMENT

Walmar House, 288 Regent Street, London W1R 5HE

Telephone: 01-431 5045

## Intermediate and Senior FX Traders

Toronto, Canada

Our client is a major international American Bank with an important presence in the Canadian market.

Currently its foreign exchange trading room in Toronto is undergoing extensive expansion and they are looking for Intermediate and Senior Traders to work in Canada.

Candidates will ideally be working in this stimulating and demanding area and have experience, together with a comprehensive knowledge of FX Trading.

The positions attract a highly competitive salary and benefits related to a large international bank.

Please send a comprehensive and detailed CV in strict confidence to Jonathan Townsend at the address below, listing separately the name of any company to which your application should not be forwarded.



CONFIDENTIAL REPLY SERVICE  
Benton & Bowles Recruitment Limited,  
197 Knightsbridge, London SW7.

### ECU TRADER

An expanding international bank is seeking an experienced FX Dealer, trading ECUs or S/DM, interested in joining them as Senior Trader. £ neg

### INTEREST RATE OPTIONS

An international bank is interested to speak to currency, money market or commodity traders who have current experience in interest rate options for a specialist position being planned. £ neg

### FINANCIAL FUTURES DEALER

This position in a bank requires a high level of trading and technical ability, and will be based in the dealing room. £ neg

### EURONOTE DEALER

A dealer currently dealing in this instrument or a Dollar Deposit Dealer with experience in Dollar CDs or similar with similar liability funding instruments is being actively sought by a leading international bank.

### FOREIGN EXCHANGE & SECURITIES TRADERS

International trading experience is essential to join the expanding foreign trading desk of a leading securities house/stockbroker with strong links with New York and the Far East.

**OLD BROAD STREET  
BUREAU LIMITED**

STAFF CONSULTANTS

01-588 3991



## Jonathan Wren

## Asset - Corporate Finance

Neg £40-£60,000

Package

We seek a Graduate or ACA Banker, aged 30-35, with proven experience of the sourcing, negotiation and execution of Asset Finance and Buy-outs, ideally with both domestic and European involvement. Candidates should possess strong innovative financial and inter-personal skills.

## Junior Corporate Finance

"Financial Engineers" - ACA

Neg £15-£18,000

We seek a Graduate, recently qualified ACA, aged 26-28 years, to fill this vacancy with a leading UK Merchant Bank. Strong interest in finance and the ability and flexibility to surface from a 'sea' of propositions is essential, as an unusual high degree of autonomy will be given.

## Leasing Administrator

Neg £25-£30,000

Package

This International Leasing Company seeks a candidate aged 30-35 years, with substantial experience covering computer systems (evaluating and implementing), accounting, rentals, evaluations, credit and documentation. Transactions will be in the £25k-£150k range. Once the administration systems have been implemented, total responsibility for the leasing portfolio will be given.

## Leasing Marketing Manager

c.£30,000

Plus full banking benefits

On behalf of a leading UK Merchant Bank we seek a first class Leasing Specialist, aged 28-35 years, whose commitment to the UK Market is based upon a proven track record of negotiating middle/big ticket and sales aid leasing transactions, and whose success will be guaranteed by an ability to identify changing market opportunities, to provide the necessary financial product creativity and to combine strong marketing/technical skills with proven team leadership.

For the above vacancies please contact Brian Gooch or Jill Backhouse

## Investment Marketing Executive

c.£40,000

We have been retained by a leading International Securities House to introduce suitable applicants with a good knowledge of Japanese Equities. Candidates should demonstrate a high level of marketing skills and qualities, and be able to generate substantial new business for a recently established Fund Management subsidiary.

Contact Roger Steare or Bryan Sales

All applications will be treated in strict confidence.

SYDNEY

## Jonathan Wren

HONG KONG

Recruitment Consultants

170 Bishopsgate, London EC2M 4LX. Tel: 01-623 1266

## PERSONAL FINANCIAL PLANNING

A leading UK institution with a unique investment idea wish to appoint three people between 30 and 45 for its marketing operations. Possible earnings in excess of £30,000 (commission) per annum.  
Tel: Ian Kirkwood  
Sun Life Unit Services  
on 01-242 2222

## AT A CAREER CROSSROADS?

We require executives preferably in their 40s with a background in industry, commerce or the professions, to be trained to offer a wide range of financial services to businesses, professional intermediaries and individuals. Income is not limited and benefits are provided.

Write to:  
R. Armstrong or M. J. Talbot  
HILL, SAINES, INVESTMENT SERVICES LTD  
50 Pall Mall, London SW1Y 5JQ  
or telephone 01-639 1012

## Marketing Manager

Investment &amp; Personal Financial Services

Our client, an expanding City based banking organisation, wishes to appoint a Marketing Manager to provide the impetus for the development and co-ordination of the Marketing strategy of its Investment and Personal Financial Services Division.

You will have a successful and proven track record in the financial services sector, and be able to make a significant contribution to the development and profitability of the Division.

It is unlikely that applicants with less than 10 years Marketing experience will have sufficient seniority for this appointment.

Salary will be negotiable and benefits will include a company car, low cost mortgage benefit, pension scheme, private medical cover.

Please write in strict confidence to

Kenneth Causton Associates

(Ref. MM/14), Wakefield House, 152 Fleet Street, London EC4A 2DH.

## Corporate Treasury Relationship Manager

The investment banking subsidiary of a significant European bank with a well established London presence, is involved in providing a wide range of sophisticated financial services. They are currently expanding the London based treasury group, a major component of the bank, which places considerable emphasis on the newer markets and instruments.

Based in the dealing room, this newly created position will enhance the sale of corporate treasury services by acting as the principal interface between the treasury department and the bank's clients. In close co-operation with the bank's marketing teams, you will develop relationships with companies, providing innovative solutions to treasury related problems. Advising customers on market trends and the development of new products are vital elements.

In your late 20's or early 30's, you must have an in-depth knowledge of all treasury products including swaps, futures, options and FRAs. You may currently be working in a comparable role within a financial institution or possibly in the treasury department of a large corporation. Strong interpersonal skills, technical knowledge and an innovative approach are prerequisites.

The remuneration package is attractive and will be commensurate with the importance of this post. If you are interested in this exciting opportunity, please contact Christopher Smith or Jonathan Williams on 01-404 5751 or write to them at 39/41 Parker Street, London WC2B 5LH, quoting ref: 3577.



Michael Page City

International Recruitment Consultants—London Brussels New York Sydney  
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## CJA

## RECRUITMENT CONSULTANTS

35 New Broad Street, London EC2M 1NH  
Tel: 01-588 3588 or 01-588 3576  
Telex No. 887374 Fax No. 01-638 9216



LONDON

Opportunity to take over the total E.D.P. operation in 6-12 months and to become V.P. Administration in 4-5 years.

## E.D.P. MANAGER - BANKING

£35,000-£55,000

MAJOR INTERNATIONAL BANK ASSETS CIRCA \$4 BILLION

This vacancy calls for candidates, aged 35-45, who have acquired not less than 6 years practical banking experience in E.D.P. and at least 2 years as a Manager of E.D.P. or systems development and experience of IBM 4381 or 3083 series, M.V.S. operational system and departmental control of at least 40 employees. Responsibilities will cover, through a staff of 70+, the efficient running and further improvement of the information and communication systems, involving systems development, E.D.P. production, communications and office systems. The qualities of technical excellence and the necessary leadership to contribute measurably to the Bank's progress in this area are vital. Initial salary negotiable, £35,000-£55,000+ car, contributory pension, free life assurance, free family medical cover, subsidised housing loan. Applications in strict confidence under reference EDP4391/FT, to the Managing Director.

CAMPBELL-JOHNSTON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITED,  
35 NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 3588 OR 01-588 3576. TELEX: 887374. FAX: 01-638 9216.

## British Merchant Bank Sterling Money Market Dealer

This is an unusual opportunity for career growth at the hub of a successful British merchant bank which is well placed to take advantage of the forthcoming changes in the City. It has exciting plans for expansion and as deputy to the treasurer your impact and responsibility will be significant.

A key member of this small department, you will deal in the full range of sterling related money market instruments and contribute to management of risk exposure, both dealing in and advising on futures, FRAs and options. You will also be involved in tender panels and syndicated loans.

Ideally 25-30, you have at least 3 years' trading experience and a thorough knowledge of the sterling market, with some Eurodollar and FOREX exposure. You are bright, independent and flexible with the communicative skills to represent the treasury at both internal and external meetings.

You will enjoy a competitive salary and benefits package. To apply please ring or write, in complete confidence, to Helena Watson of Cripps, Sears and Associates Limited, Personnel Management Consultants, 88/89 High Holborn, London WC1V 6LH. Tel: 01-404 5701.

Cripps, Sears

## MESSSEL

## Economist City

L. Messel & Co., one of the leading UK stockbrokers, seeks to recruit an economist to join its small but well regarded economics team.

The ideal candidate will have a first or second class degree (probably but not necessarily in Economics), a few years experience in a business environment and some statistical background. An ability to write lucid and attractive prose is also essential.

Responsibilities will include close and regular monitoring of economic developments in the UK. Every opportunity will be given to the successful candidate to research and present new ideas, both in publications and in contacts with clients.

A fully competitive salary will be offered.

In April 1986, L. Messel & Co. is to be acquired by Shearson Lehman/American Express, one of the largest financial organisations in the world. Career prospects are excellent.

Applications, accompanied by C.V., should be sent to:

Tim Congdon,  
L. Messel & Co.,  
1 Finsbury Avenue,  
London EC2M 2QE.

## Euroft

## CORPORATE AND FINANCIAL STRATEGISTS AND NEGOTIATORS

EUROFT (UK) LIMITED specialises in advising industry and commerce, in the negotiation of all forms of financial incentive available from the Commission of the European Communities and the Governments of Member States to encourage the development of new technology and investment in new manufacturing facilities.

EUROFT (UK) LIMITED also advises international corporations on presenting complex industrial cases to European governments and to institutions of the European Communities to mitigate or improve the impact of new legislative proposals. The company also publishes a range of reference books on the European Community and commercial subjects.

## THE PROJECT FINANCE DIVISION REQUIRES HIGH CALIBRE EXECUTIVES

Successful candidates will have a track record of advising Main Board Directors and Chairmen of large businesses and ideally will have held senior positions in both private industry and public sector organisations. Candidates must be able to demonstrate a high level of commercial acumen, financial and communication skills, and a thorough understanding of one or more sectors of technology.

The nature of this work requires high mobility within European Community Member States although it is likely that candidates will be domiciled in the UK. Successful candidates will operate from one of the following UK offices:

BEDFORD - BIRMINGHAM - CARDIFF - EDINBURGH - LEEDS - NEWBURY

It is unlikely that candidates under 30 years of age and currently earning less than £25,000 per annum will have the necessary experience.

Candidates are invited to write in the first instance enclosing a CV to the Deputy Chairman and Chief Executive, EUROFT (UK) LIMITED, Newbury, Berkshire.

Tel: 0335 31300. Telex: 848751.



## STOCK EXCHANGE SETTLEMENT STAFF



The financial clearing and settlement services company which has been created by leading London Stockbroker Hoare Govett and Security Pacific National Bank has vacancies for experienced staff.

Individuals with current and proven experience in either Jobbing or Broking who feel that their expertise in securities settlement would benefit this exciting venture should contact us without delay.

We are particularly interested to hear from individuals with experience in the following areas:

- SECURITIES MASTER FILE
- TESTING AND IMPLEMENTATION OF SECURITIES SETTLEMENT SYSTEMS (WITH AN ABILITY TO TRAIN OTHERS IN THE USE OF THESE SYSTEMS)
- TALISMAN SETTLEMENT
- INTERNATIONAL SETTLEMENT

Excellent salary packages with good prospects are available for the successful applicants.

Suitably qualified candidates should apply with a detailed CV to:-

Alan Clements, Financial Clearing & Services Ltd,  
Napier House, 24/28 High Holborn, London WC1V 7PR. Telephone: 01-831 2544

HOARE GOVETT

## JAMES CAPEL &amp; CO. MONEY BROKING

As a result of continuing expansion we require

## 2 CLERKS

to join the young and enthusiastic team in our Secured Money Broking Department.

Applicants, preferably aged 20 - 30, should have experience of Stock Exchange Settlement in the Gilt-Edged, U.K. Equity and Foreign markets.

Salaries will be competitive and include excellent bonus prospects.

If you think you may be interested please write in confidence, with details of experience, to:-

D. SCHULTEN,  
James Capel & Co.,  
Winchester House,  
100 Old Broad Street,  
LONDON, EC2N 1BQ.

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Touche Remnant is a leading international investment group, managing assets exceeding £2,800 million. Over the next few years, we expect our independence, together with our specialisation in investment management, to offer significant attractions to institutions, intermediaries and investors.

Our unit trust activity, which was established in 1983, has recently begun to expand rapidly. The Group already possesses significant investment management resources, the professionalism of which is reflected in the outstanding performance of TR Funds. We are now seeking to supplement our existing team of unit trust specialists, through the recruitment of the following individuals:

**Broker Managers**, to service stockbrokers and other key investment advisers throughout the UK. Experience in the London marketplace would be particularly relevant for one of these appointments.

**Unit Trust Dealer**, who would be involved in all aspects of our communications with both intermediaries and investors.

**Junior**, to assist with general administration initially, with the opportunity to move into any part of our operation in due course.

Candidates who should have the potential to make a positive long term contribution to a growing business should apply in writing, enclosing current CV, to John Gittings, Managing Director, at the address below.

## TOUCHE REMNANT UNIT TRUST MANAGEMENT LIMITED

MERNAID HOUSE, 2 PUDDLE DOCK, LONDON EC4V 3AT

## Insurance Systems Professionals

### YOUR FUTURE LIES IN MANAGEMENT INFORMATION CONSULTANCY

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£15 - 20,000

London

Aged under 30

We are looking for young information technology professionals with insurance expertise. We offer you the chance to guide the business planning and related information systems decisions of major insurance organisations. If the prospect of total involvement from strategic information planning to systems design and installation appeals to you, please read further. Arthur Andersen & Co. Management Consultants have always specialised in helping clients gain competitive advantage from the use of information technology. We have concentrated on providing a high quality professional service that requires the application of advanced information technology to financial, marketing, operations, personnel and other key functions.

As a result, our list of clients has grown impressively. Today, it spans both public and private sectors and includes leading names in the international insurance world and many of the most influential institutions in the City.

Our work requires a unique combination of business, technical information processing and industry skills coupled with interpersonal and management ability.

**BUILDING ON YOUR STRENGTHS**  
You have a good degree and at least 3 years' experience of developing and implementing insurance computer systems. You may be working in an insurance institution, a software house or as a consultant in the systems field. We want to build on your strengths - and build your long term career with us in the process.

**CAREER DEVELOPMENT**  
Our commitment to your development will be second to none

and involves integrating formal training with practical experience. In fact, during the next five years you will receive over 800 hours of formal training and education, mostly conducted at our international training centres in Chicago and Geneva. There you will meet your counterparts from 120 offices in 40 countries, and participate in a continuous international exchange of ideas and experiences within the framework of a professional organisation which has over 7,000 consultants world-wide.

Have no illusions, this will be an intellectually demanding challenge. From it, though, you will gain a new, wider perspective on professional life. We will equip you to diversify and apply your business and technical skills across a broad cross section of insurance services. Promotion prospects are excellent and based entirely on merit: career and salary progression are rapid with the genuine prospect of Partnership.

Please write in the strictest confidence to: John Maxted, Arthur Andersen & Co., 1 Surrey Street, London WC2R 2PS.

### OPEN EVENING

BRISTOL  
28TH NOVEMBER

We shall be holding an informal open evening in Bristol on 28th November between 4 pm and 8 pm at The Unicorn Hotel, Prince Street, Bristol. If you would like to attend, please telephone John Maxted for an invitation on 01-438 3069.

ARTHUR  
ANDERSEN  
& CO  
Management Consultants

## Mandate Winners

### An opportunity...

A leading UK Merchant Bank whose long tradition of innovation keeps it at the forefront of change in the world's financial markets, wishes to further develop its capital market origination team. This is an attractive opportunity for those active in investment banking who are keen to utilise their experience within a growing unit. Probably at Assistant Director level, successful candidates will become principal business generators, involved at all stages of marketing and the execution of transactions.

Aged in their early 30's, candidates must have at least 2 years' experience of winning mandates and concluding deals. A comprehensive understanding of eurobonds, swaps and private placements is essential. Knowledge of the European or American markets, together with relevant language abilities would be a particular advantage.

If you have the required experience and would like to join a growing department of this prestigious international bank, please contact Christopher Smith on 01-404 5751 or write to him, enclosing a comprehensive curriculum vitae, at 39/41 Parker Street, London WC2B 5LH, quoting ref: 3569.



Michael Page City

International Recruitment Consultants - London Brussels New York Sydney  
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### INVESTMENT SYSTEMS CONSULTANT

Central London

Salary c£18,000 + Car + Benefits

Our client is a market leader in the provision of computer based solutions for Investment Managers, Unit Trusts and Merchant Banks. The ever increasing demand for sophisticated management information systems within the financial markets has ensured that their policy for steady growth has been up-held over the past decade.

A challenging opportunity now exists for a high calibre Accountant to become a senior member of their Consultancy team. Reporting to Senior Management, duties include the control of new projects involving close liaison with clients, in-house technical support and customer consultancy services to ensure that all systems fully meet the user requirements.

Candidates (aged 25-35) will have a sound knowledge of the financial markets, gained either by having spent 2-3 years within a financial institution or through considerable exposure to banking securities within the Profession.

For further information please write, enclosing career details, or telephone Susan Ross

FIRTH ROSS MARTIN ASSOCIATES, WARDROBE HOUSE, 28A LONDON WALL, LONDON EC3N 4TF. TEL: 01-404 2401.

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Financial & Personal Selection Consultants



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### LONDON BRANCH

requires 2 additional members for its  
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### SPOT DEALER

Minimum 2 years appropriate experience in a major currency, acquired within an active environment.

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Sound knowledge and experience of relative markets. Ability to communicate effectively in servicing customer needs.

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Please 'phone Liz Knott for an Application Form on 01-638 2800 or apply in writing to:-

Mr. P. J. Conroy, A.I.B.,  
Union Bank of Switzerland,  
117 Old Broad Street, London EC2N 1AJ

## Taxation Specialist

ACA...

with 2 years' corporate tax experience

£16,000-£18,000 + banking benefits: City

You will join a team of tax specialists responsible for advising on the interpretation of tax laws and accounting implications, both for UK and international operations. This involves independent research and some liaison with external advisers.

Post-qualifying experience will have been exclusively concerned with tax and ideally gained in dealing with large companies including international aspects.

This is an unusual opportunity to develop your tax experience, with excellent scope within the Company.

The remuneration package includes mortgage subsidy, profit-sharing, non-contributory pension scheme and private medical cover.

Please write with full personal and career details to:

Mrs. Carolyn J. Bland, Senior Personnel Officer,  
Samuel Montagu & Co. Limited,  
114 Old Broad Street, London EC2P 2HY.  
Tel: 01-588 6464.



SAMUEL MONTAGU

## Search Consultant

### Banking

c£35,000 + car

We are an established consultancy providing an extremely high level of service to clients seeking senior people in the financial services and information technology industries.

This opportunity has arisen as a result of the dramatic growth in demand amongst our clients in the banking and securities sector for a wide range of highly sought-after and equally highly paid specialists and managers.

You will be responsible for your own client portfolio whilst being closely involved, right from feasibility stage, with new briefs and new clients.

Probably in your 30s, you must be able to prove a successful track record of recruiting at senior level, have

an understanding of capital markets products and the ability to identify and build relationships with the people who work with them.

The thorough and energetic application of your recruiting skills, negotiating ability and commercial acumen will not only assure your success in this role but also your rapid progression into management.

The working environment and company spirit are excellent, as is the benefits package which includes private health cover and choice of performance car.

To apply, please write enclosing a detailed CV to David Lloyd.

International  
Search and Selection

160 New Bond Street, London W1Y 0HR.  
Telephone: 01-408 1070.

Lloyd  
Chapman  
Associates



# Accountancy Appointments

## Outstanding Accountants

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and a car

Price Waterhouse is a leading international accounting and management consultancy firm. As a result of continued growth we need more outstanding ambitious accountants for our London office to work on diverse assignments with a wide range of clients in government, commerce and industry.

The Price Waterhouse consultancy practice is concerned not only with the development of practical and cost effective solutions to business and financial problems, but also with their successful implementation. Our consultants work closely with

their clients to ensure that their recommendations are achievable. They also work alongside consultant colleagues with specialist expertise in computing, manufacturing, human resources, project management or economic services.

If you like the sound of our approach and are:

- preferably a graduate
- aged 28-33
- ACA/ACCA/ACMA qualified
- experienced in energy, financial services or retailing

Then we offer:

- demanding stimulating multi-

- disciplinary assignments
- exposure to the latest financial and IT techniques
- freedom from routine
- excellent earnings and career progression.

If you would like to explore opportunities further write in confidence, with relevant career and personal details to: David Prosser quoting reference MCS/3981 at Price Waterhouse Management Consultants Southwark Towers 32 London Bridge Street London SE1 9SY

Price Waterhouse

## Financial Controller

c. £19,000 + car South West

My client, one of Britain's best known and most successful confectionery manufacturers, is seeking to appoint an experienced finance professional to this key post at their headquarters in the South West.

Reporting to the Managing Director, and as an important member of the management team, you will be expected to make major contributions in all areas of the company's financial activities. This will include control over transactions and assets, the preparation of management information, budgets and business plans and much more besides.

The need is for a fully qualified accountant, in his or her early to mid 30's, with several years' top level financial experience. You should also have a sound knowledge of computerised accounting systems and U.S. accounting procedures, and possess the decisive leadership skills to successfully manage a strong finance team.

As the Group's Data Processing department will also be

under your control, a strong interest in this field would also be particularly useful.

An excellent employment package includes a salary c. £19,000, a company car, free BUPA, permanent health and contributory pension scheme and relocation assistance where appropriate.

Please send full CV to Confidential Reply Service, Ref. AHF1272, Austin Knight Advertising Limited, Brunswick House, Upper York Street, Bristol BS2 8QN.

Applications are forwarded to the client concerned, therefore companies in which you are not interested should be listed in a covering letter to Mr. S. Halford, Regional Director.

**Austin Knight Advertising**

## Manager - Finance & Administration

PYRAMID TECHNOLOGY

Surrey

c. £26,000 +  
Share Option  
and Car

This will be your most exciting and challenging role to date. Pyramid Technology is a dynamic young U.S. based company which boasts an enviable record of growth and success in the UNIC-based supermini computer market. It has built an international reputation for the quality of its products with customers ranging from large multinationals to universities and research establishments. Further development of increasingly sophisticated products by its excellent research team will ensure continued growth in the future.

The new role of Manager Finance and Administration provides an excellent opportunity to contribute to a highly professional and creative team. Initial responsibility will be for the accounting function of the UK Sales and Marketing subsidiary, although as the company grows, the role will develop and should involve activities outside the

UK. Key responsibilities include all aspects of management accounting and provision of financial information for both the UK and US management. Other activities include managing the administrative and support functions.

As a qualified accountant in your early 30's, ideally you will have worked in a marketing led high-tech environment and have experience of implementing computerised systems. However, of more importance will be your commercial awareness, enthusiasm, flexibility and creativity. Self motivation and drive will enable you to develop your role as the company expands.

Please reply in confidence, giving concise career salary and personal details to: Michelle Wilkin, Executive Selection, quoting Ref. EP815/FT, Arthur Young Management Consultants, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3NL.



Arthur Young Executive Selection

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

## Financial Controller

High Tech

W. London

c. £28,000  
+ Car



Arthur Young Executive Selection

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

The company is young, rapidly expanding and highly profitable. Established in the UK in 1984, it has already achieved a phenomenal record of profitable growth. Its US-based parent company was formed in 1980 and is the leading supplier of IBM PC enhancement products, generating sales of over \$138m p.a. The company is dynamic and aggressive, whilst its management philosophy combines entrepreneurial drive with tight financial control.

The UK Financial Controller will play a key role in the small UK management team. Reporting to the MD of European operations, with a "heavy dotted line" to the US Financial Controller, you will provide accurate and meaningful financial information to UK and US management. A prime

task will be to implement computerised accounting systems and controls, and give creative financial input to management decisions.

Candidates should be qualified accountants in their early 30s. A knowledge of US reporting requirements is essential, whilst European experience would be an advantage. Experience of a fast-moving sales-led company is desirable, but the essential qualities are initiative, drive and the intellect to tackle a wide variety of tasks.

Please reply in confidence, giving concise career salary and personal details, quoting Ref. ER823 to Peggotty Eva, Executive Selection, Arthur Young Management Consultants, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3NL.

ACCOUNTANCY  
APPOINTMENTS  
APPEAR EVERY  
THURSDAY

RATE: £7.00  
per single column  
centimetre plus VAT

## INVESTMENT BANKING

CITY £20,000 + Mortgage

2 young ACA's with outstanding management potential.

Our client is recognised as a World leader in the International Banking community and intends to be one of the pre-eminent investment banks in Europe. The Bank's commitment to expanding their UK wholesale and investment banking operations, represents a colossal investment in human resources, corporate facilities and advanced computer technology.

Ensuring that effective risk management processes are designed and maintained within an innovative investment banking environment demands individuals of exceptional calibre, capable not only of understanding sophisticated financial instruments but also isolating and containing the risks associated with them. A specialist operational audit team is charged with these responsibilities within the Investment Banking Division. This is staffed at managerial level by young graduate ACA's and computer technology experts. As a direct result of the acquisition and future development of sizeable gilt and equity broking and market making operations, the Bank wishes to recruit two additional team members, capable of dealing initially with the complex technology support and accounting issues in these areas.

### PROFILE REQUIREMENT

- Graduate ACA's aged 24-29.
- Exceptional communicative skills.
- Plenty of personality and drive - self starters.
- Your present audit experience may include Stockbrokers, Banks, Holding Companies with Treasury/Cash management divisions, or specialist trading oriented computer audit assignments.

Our ideal target candidates are individuals with a developing interest in International Capital Market Instruments including: Eurobond new issues/trading; interest rate/currency swaps; futures; options; government securities; and equity/venture finance.

Applicants should send a detailed c.v., which will be treated in the strictest confidence to John Philip-Smith FCA.

### PROSPECTS

Previous team members hold senior management positions in marketing, trading, and investment management, as well as corporate reporting. Field training, supplemented by simulated trading activity exercises, familiarises staff with the decision making process, and opens a wide range of career opportunities in this highly competitive environment. These appointments interface with senior management at the highest level, through this programme our client expects to attract candidates of outstanding ability, prepared to develop their skills in investment banking.

MSMP LTD

Advertising and Search Division

3rd Floor  
Wardrobe Chambers  
146, Queen Victoria Street  
London EC4V 5AP  
01 937 7880, 236 4070

Bass  
Public Limited Company

## Group Financial Planning

Burton-on-Trent

neg. from £15,000 + car

Following a recent promotion an exceptional opportunity has arisen to work in the corporate Financial Planning Department of one of Europe's leading leisure groups.

The main task of the job is the preparation of medium-term financial plans and so provides an insight into many of the group's diverse activities. As well as brewing and the licensed trade, these encompass such well-known names as Coral Racing, Crest Hotels and Pontins Holidays.

A commercially aware accountant aged 24-27 is being sought who has sufficient ambition to

capitalise on the experience to be gained by exposure to a sophisticated planning system. Opportunities for progression throughout the group are extensive.

In addition to the salary there is a wide range of benefits available, including assistance with relocation costs. The working environment is particularly pleasant and Burton is located centrally for the major Midlands conurbations as well as being close to attractive countryside.

Contact John P. Sleigh FCCA on 01-405 3499 or write, with full C.V., quoting ref J343/GF.

Lloyd Management

125 High Holborn London WC1V 6EQ Selection Consultants 01-405 3499

## Director of Finance and Planning

SALARY £19,400 - £25,000

Haringey Health Authority provides a health service to a population of 200,000 and has an annual budget of approximately £40m. It provides services on three major hospital sites, St Ann's, Prince of Wales's, North Middlesex and in the community at three Health Centres and ten Health Clinics.

In introducing General Management into Haringey Health Authority, a qualified accountant with experience in general management including capital and service planning is required.

Accountable to the General Manager, you will be a member of the Management Advisory Board and will advise the Health Authority on strategic, financial and planning matters.

Emphasis on achieving value for money within the Authority's budget is a key element in this new post. Appointment will be made for an initial fixed term period of three years, renewable by mutual agreement. Information discussions will be welcomed by Catherine McLoughlin, District General Manager. Telephone 01-808 1081 ext. 101.

An information package and details of how to apply for the above post can be obtained from the District Personnel Officer, Haringey Health Authority, Mountford House, The Green, Tottenham, London, N15 4AN. Telephone 01-808 1081 ext. 107. Closing date: 6 December 1985

**Haringey**  
HEALTH AUTHORITY

## The London Tara Hotel Kensington

### FINANCIAL ACCOUNTANT

The successful applicant should be a Part-Qualified ACCA with at least two years' commercial experience. The position entails preparation of budgets, statutory accounts and pension scheme administration. Working in a busy, pressurised environment, you will be involved with the timely preparation of management accounts information, be able to deputise for the Chief Accountant and assist in the overall management of an accounts department of 30 people - an interest in the application of micro computers would be an advantage.

Salary: c£12,000 p.a. + company benefits.

Please write with full c.v. to:

Mary Richards, Personnel Manager,  
The London Tara Hotel,  
Scarsdale Place, Wrights Lane,  
Kensington, London W8.  
Tel: 01-837 7211.

## Recently Qualified Accountant

J. Henry Schroder Wagg & Co. Limited, one of the leading U.K. merchant banks, is looking for a recently qualified accountant to join the Group Accounts Department within its Financial Control Division.

- The successful candidate will assist in the preparation of:
- Group consolidated statutory and management accounts and Group budgets
  - reports for Board meetings
  - annual statutory and periodic management accounts for certain subsidiary companies
  - and give assistance to the Group Accountant in the development of Group reporting systems and is likely to be:
  - a graduate Chartered Accountant
  - not less than 24 years of age.

A fully competitive salary is offered together with an attractive range of benefits including a mortgage subsidy and a generous non-contributory pension scheme.

Applications in writing (which will be treated in complete confidence) with full curriculum vitae should be made to: Mr. John R. Lambert, Head of Staff and Administration, J. Henry Schroder Wagg & Co. Limited, 120 Cheapside, London EC2V 6DS.



Schroders

## Group Chief Accountant

North West

c £20,000 plus car

Our client, a PLC with turnover around £200 million worldwide designs and manufactures specialised engineering and consumer products through some 20 subsidiaries. In addition to the UK, manufacturing facilities are located in USA, West Germany, India and Australia.

Re-organisation of the Group's executive structure has identified the need for a Group Chief Accountant. This appointment reports to the Group Finance Director.

As a key member of the Head Office team you will be responsible for all aspects of Group accounting including preparation of consolidated accounts up to and including publication.

Our ideal candidate will be aged 40+ and preferably a Chartered Accountant. You will have worked for at least two years as a Chief Accountant in a PLC or as number two in a large group.

Alternatively, you may be in your 30's, be employed by an international firm of accountants at manager level and be looking for your first senior appointment in industry.

You will be familiar with all aspects of group statutory and management accounting and reporting systems. Experience of taxation and computerisation would be an added advantage.

The Group offers an attractive employment package including assistance with relocation and the prospects for career advancement are excellent.

Please telephone for an application form or send comprehensive curriculum vitae quoting reference number DP/648 to:



Roy Longworth,  
THE JOHN DALTON PARTNERSHIP LIMITED,  
4 Post Office Avenue,  
SOUTHPORT PRS DUS.  
Tel: Southport (0704) 38776

(Applications are open to both male and female candidates)

THE JOHN DALTON PARTNERSHIP LIMITED  
Management Selection & Recruitment Consultants

# Accountancy Appointments

## Group Financial Controller

Banking up to £45,000 + benefits

This well known company, owned by a major group, has significant UK businesses with several smaller overseas subsidiaries. Following a recent reorganisation a new role of Group Financial Controller has been created as part of the central management team based in the City.

Working closely with the company's senior executives, the primary responsibility will be to maintain control over all financial, accounting and computer activities during a period of rapid change. This will entail organisation of budgeting, forecasting and reporting, management of all relevant functions, with almost 50 staff, and the enhancement of systems appropriate to the stringent requirements of the company's businesses.

The requirement is for an accountant, aged 35 to 42 with a successful record

and senior level experience of banking, gained either in a relevant organisation or whilst with a major accounting practice. Proven management and strong technical skills are also sought, coupled with the commitment and communication skills to make a substantial contribution in this highly visible role.

Remuneration: up to £45,000 plus car and normal banking benefits.

Please reply in confidence, enclosing career details and quoting ref: 1775/L to C.T. Garcia, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

**PEAT MARWICK**

## Chief accountant

Investment banking  
Central London, c£27,000



This dynamically managed company is undergoing substantial growth in its specialist field of investment banking.

Reporting directly to the Deputy Chief Executive you will have complete responsibility for financial and management accounting together with overall charge of the company's computer systems.

A qualified and mature accountant probably over 35, you must already have gained exposure in an investment banking environment and you will be accustomed to managing a close knit team in a small company.

Resumes including a daytime telephone number to Michael Pring, Executive Selection Division, Ref: S420.

**Coopers & Lybrand associates**

Coopers & Lybrand Associates Limited  
management consultants  
10 Bouverie Street  
London EC4Y 8AX

## CHIEF ACCOUNTANT/ COMPANY SECRETARY

ADVERTISING AGENCY c.£17,000

A rapidly expanding West End advertising and marketing agency billing around £8.5 million is looking for a chief accountant/company secretary to join the management team. The position involves controlling and managing a tightly-run accounts department, meeting monthly reporting deadlines, and assisting management in controlling day-to-day financial affairs.

The person we appoint will be very much a self-starter, and will ideally be at the level of at least accountant in a medium to large agency. Experience of the Donovan computer system is essential.

Remuneration will include a company car, and the prospects for career advancement in a fast-growing operation are substantial.

If you think you can match up to a challenging position, write with full CV to:

The Group Financial Director  
P.O. BOX 27  
LONDON WC2N 4LJ

## Creative Technology

## Financial Controller

Oxon.

As part of a dynamic and internationally renowned leisure and music company, our client is actively engaged in the development of a prestigious and innovative addition to the currently available range of electronic musical instruments. The product launch is planned for early 1986.

The next stage of their planned strategy involves production and marketing of the instrument together with the development of associated products for the long term expansion of the company. They therefore require a controller, not only to assume initial responsibility for establishing effective financial control systems ranging from production costing and control

## Music Industry

to £20,000 + car

through to group monthly reporting and the provision of statutory reports, but also to provide commercial guidance as an integral part of a small, young, enthusiastic team. The successful applicant will be a qualified accountant aged 27+ with the personal and professional skills required to work within a tough, demanding, but highly satisfying environment. An awareness of suitable computer applications would be an advantage.

If you are interested in finding out more, then please write, enclosing full career details, to Geoffrey Rutland ACA, ATIL, Executive Division, Michael Page Partnership, 39-41 Parker Street, London WC2 5LH, quoting reference: 287.

**Michael Page Partnership**  
International Recruitment Consultants  
London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney  
A member of the Addison Page PLC group

## Accountants

### A challenging opportunity to work in Investment Banking

Citicorp, a pioneer and market leader in the rapidly expanding field of Investment Banking, is seeking two chartered accountants with experience in the Eurosecurities and/or Equities and Sterling Debt Markets.

As a member of a team of financial specialists dedicated to the support of the business, you will take an active part in the reporting and analysis of a wide range of trading activities and in strengthening the lines of communication between management, traders and support staff. Your role will include formulation of accounting policies for new products, enhancement of financial and management accounting systems, business performance review, integration of newly acquired businesses and on-line problem solving assignments.

The successful candidates will be recently qualified chartered accountants currently with either

an international firm of chartered accountants or a major financial institution. The ability to work within tight deadlines and to communicate with management at all levels is necessary. Technical knowledge with experience of financial markets, self motivation and a liking for problem solving are essential.

An attractive compensation package with the usual bank benefits will fully reflect your experience and qualifications.

Please write in confidence enclosing a full C.V. to Mrs. Jamie Bloom, Personnel Officer, Citicorp Investment Bank Limited, 335 Strand, London WC2R 1LS.

**CITICORP**

## Young Financial Controller

c.£16K+Car+Benefits  
Northern Home Counties

This major Multi-National with interests in the Food Industry is enjoying continued successful expansion. There is now an excellent opening for a young Accountant with a minimum of 3 years' post graduate experience ideally gained in a commercial environment.

Reporting to the M.D. of this subsidiary you will be responsible for providing the monthly financial management input necessary for the continuing profitability of the company. Your ability to demonstrate commercial, management and interpersonal skills will form the basis of, not only your success in this position, but also for the many and varied career moves available within the Group.

Candidates from any of the professional accounting disciplines should forward their comprehensive C.V. as soon as possible to: CKL Management Services Limited, 299 Oxford Street, London W1R 1LA.

## American Express Europe International Audit

Brighton, Sussex

to £16,000 + Mortgage

American Express Travel Related Services is one of the World's largest financial services companies providing an unmatched selection of payment, travel and communications products.

A number of excellent career opportunities exist for young, ambitious accountants within the International Audit department based in Brighton. Joining a progressive and highly professional audit team, these high profile roles will have responsibility for reviewing the performance of operating units in Europe, the Middle East and Africa, examining all aspects of operations (financial and non-financial) with emphasis on systems analysis, management information review and advising on specific accounting problems. Additional areas of involvement will include travel investigations and acquisition reports.



Asia-Pacific region based in Hong Kong or within line management.

Suitable candidates will be either recently qualified Chartered Accountants seeking their first move out of the profession or young, qualified accountants with previous internal audit experience. Knowledge of audit software interrogation packages would be advantageous. Candidates should be investigative in outlook, self-motivated and possess excellent communication skills.

A first class benefits package includes mortgage subsidy, non-contributory pension, free life cover and relocation expenses.

Please apply to Jeff Groat at Robert Half Personnel.

ROMAN HOUSE, WOOD STREET, LONDON EC2Y 5BA, 01-638 5191

**ROBERT HALF**

PERSONNEL CONSULTANTS

(LONDON, BIRMINGHAM, NEW YORK & 82 OTHER CITIES WORLDWIDE)

**BTG**  
British  
Technology  
Group

## Investment Executive

London

to £20,000

The British Technology Group, an organisation combining the resources and skills of NRDC and NEB, provides a major force for promoting innovation and investment in British technology at home and abroad.

Our Investments Division is seeking an Executive with a background of experience relevant to investment appraisal, negotiation and monitoring. Candidates should be either qualified accountants or business graduates with a genuine interest in the promotion of new technology.

The Division is concerned with the appraisal and subsequent performance monitoring of advanced technology investments. High professional standards are essential and candidates must demonstrate an ability to co-operate with colleagues from other disciplines in a wide range of business situations.

Please write or telephone for an application form or send your C.V. to: Personnel Manager, British Technology Group, 101 Newington Causeway, London, SE1 6BU. Tel: 01-403 6666.

## Finance Director

City

c.£20,000 plus car

For a dynamic company involved in the global distribution of bulk liquids for household name multinationals.

As a member of a small management team, he/she will be responsible for all management and financial accounts, supervise further computerisation, act as administration manager and advise colleagues on policy.

Candidates should be qualified accountants in their thirties with commercial financial experience, possibly in a trading, commodities or international environment. Knowledge of computerised systems is essential, and multi-currency ledger/foreign currency exposure is desirable.

Starting salary c.£20,000, car and non-contributory pension.

Please write in confidence, enclosing detailed CV and quoting reference F5112, to Sidney Simpson at 25 New Street Square, London EC4A 3LN.



**Clark Whitehill Consultants**  
Executive Selection

## Chief Financial Officer

### ROYAL HORTICULTURAL SOCIETY

London c£25,000 + car

Since its foundation in 1804, The Royal Horticultural Society has achieved an enviable reputation for the improvement and advancement of horticulture in the widest sense. The Society's active encouragement of research and development has produced the highest standards of horticultural practice, publicly demonstrated by its garden at Wisley and the world-renowned Chelsea Flower Show.

This important senior management post carries reporting responsibility to the Director General of the Society.

Full CV's should be sent to Stuart Rosen, Executive Recruitment Manager quoting reference SR/40.



The position will encompass all aspects of financial management accounting and control for both the Society and its wholly-owned trading company. An emphasis will be placed on the continuing development of existing computerisation.

Candidates should be qualified accountants with high professional standards coupled with an ability to communicate effectively at all levels and capable of making a substantial contribution to the Society's long-term plans and overall strategy.



**Hays Allan**  
Chartered Accountants

The Financial Advisors with the Personal Touch

SOUTHAMPTON HOUSE, 317 HIGH HOLBORN, LONDON WC1V 7NL. ALSO AT: CAMBRIDGE, CANTERBURY, EXETER AND READING

## FINANCIAL CONTROLLER

Total Remuneration c. £15,000

A leading management consultancy based in London and specialising in all aspects of remuneration and employee benefits, seeks a highly numerate Financial Controller who is experienced in computerised systems.

Aged ideally between 25 and 32 and perhaps newly qualified you will not only be responsible for the financial and management accounting function, but also prepare financial models and projections for client assignments. This position offers an excellent opportunity to develop specialist financial skills, together with career prospects in a fast growing publicly quoted Group.

Reporting to the Managing Director, your remuneration would include a salary, profit sharing bonus and a comprehensive range of benefits to suit personal circumstances and preferences.

Candidates should write to Richard Varcoe (quoting Ref No. 254) enclosing a copy of your curriculum vitae.

**cc&p**

Cockshaw, Copeman & Partners International Ltd  
28-28 Bedford Row, London WC1R 4EP

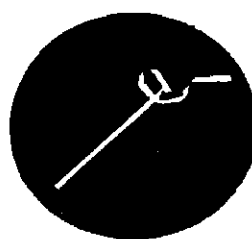


# Accountancy Appointments

## New London Headquarters for Warner Communications International Record Business



Warner



Elektra



Atlantic

**WEA International Inc.** with a turnover in excess of \$500m, operates through 24 affiliates with major markets in Europe, Australasia and the Far East. The International Finance and Administrative headquarters, currently located in California, is moving to the UK creating a number of exciting career opportunities in a sophisticated business environment with high natural pace.

### FINANCIAL ANALYSTS £20,000 - £25,000

In this role you will be expected to provide a comprehensive financial service to WEA International Senior Management from the financial information provided by the 24 operating affiliates. This will focus particularly on areas such as financial reporting, consolidation, budget preparation, forecasting, interpretation of results and a variety of ad hoc analyses and investigations. At the same time you will be expected to provide support to the Controllers of the operating affiliates.

The requirement is for a qualified accountant in their late 20's or early 30's with good communication skills and offering a high standard of computer literacy. Experience in a US multinational environment is desirable. Ref. 642

### GENERAL ACCOUNTING MANAGER c£20,000 - £25,000

You will be responsible for the management of a small highly systems orientated Financial Accounting department producing monthly, quarterly and annual Financial statements and forecasts. You would also be responsible for the preparation of the year and tax package and the final co-ordination of the annual budget.

You should be a qualified Accountant in your late twenties or early thirties whose experience has been gained in a strong EDP systems environment. Your industrial experience should have included a period within a US multinational organisation. Ref. 640.

For all of these posts a working knowledge of Lotus 1, 2, 3 would be useful. Future career prospects within WEA International Inc. are attractive and we would also be interested in talking to Finance people at all levels, since we will be recruiting for other posts early in 1986. Our client offers a competitive range of fringe benefits, including relocation assistance if required.

Applicants of either sex should apply in confidence, quoting the appropriate reference number to Michael Johnson on (0562) 53319 (24 hour service) or write to Johnson Wilson & Partners, Clarendon House, Hyde Street, Winchester, Hampshire, SO23 7DX.



**Johnson Wilson & Partners**  
Management Recruitment Consultants

### ACCOUNTING SUPERVISOR - ROYALTIES £18,000

We are seeking Supervisors for both the Artist Royalties and Master Use Royalties departments, which are responsible for accurate and timely processing of payments in this vital area of the business.

Experience in a similar role within the record industry would clearly be advantageous. However the essential requirement is for individuals who combine good accounting skills with well developed communication and people management abilities. It is also important that this experience has been gained in a fully automated systems environment. Ref. 641

## Financial Controller

Central London

The British Computer Society is recognised as the major professional organisation in computing and in 1984 was granted a Royal Charter. The Society is continually expanding and improving the range of services it provides to 30,000 members in the United Kingdom and overseas.

In this newly created position, the financial controller will be responsible for developing and implementing effective accounting, control and management information systems. The role will include the day-to-day management of the accounting function and the further development of the existing computerised system. The successful candidate will assist in the preparation of budgets and forecasts and assume complete responsibility to the Finance Board for all financial and management reporting.

Ideally, applicants should be qualified accountants, in their mid 30's to mid 40's, with significant financial management experience gained in the private or public sectors. Candidates should have experience of computerised cost centre accounting and job costing and be able to establish credibility at all levels. Future prospects are not necessarily limited to the finance function.

Remuneration: circa £20,000.

Please reply in confidence to Joanna Corr (ref 7411).



**KMG Thomson McLintock**  
Management Consultants  
70 Finsbury Pavement London EC2A 1SX

### NEWLY QUALIFIED ACCOUNTANT

is required by an expanding American bank. Based in London with some European travel the successful candidate will assist the European Regional Audit Manager in planning audits in the UK and overseas, research of new bank products, system appraisal with exposure to sophisticated EDP environments. To work as No. 2 in an initial team of three. A working knowledge of French is desirable. £14-£16,000 + mortgage subsidy.

**ASB RECRUITMENT**  
52/54 Carter Lane,  
London, EC2V 5AS  
Tel: 01-248 0820  
Sheila Arnel



## Ambitious Young Accountant

Aged: 25-30 Remuneration: up to £19,000

Lever Brothers is a progressive business, with leading brands such as the Persils, Comfort, Domestos, Jif, Shield, Lux and many others. As part of Unilever we are able to offer outstanding career opportunities to individuals of the highest calibre.

We now wish to recruit an enterprising young accountant with the potential to progress rapidly to senior positions with broad Commercial responsibilities.

The initial assignment will be as a Management Accountant working with other Functional Management to identify and progress opportunities for advance in our highly competitive industry. You will work alongside highly capable and motivated managers of all levels, and you will need to combine your insight with powerful persuasion to ensure an effective management accounting input to decision making. You will become involved in all aspects of business propositions and will be expected to apply a sharp mind to evolving better methods.

Our specific requirement is for a high calibre graduate, aged 25-30 who has at least 4 years relevant management experience and who can demonstrate a successful track record in a major Company environment. Commercial acumen, energy and well-developed communication skills are essential, as is the necessary ability to influence senior management.

An excellent remuneration package is available, including initial rewards up to £19,000 p.a. and other major Company benefits. Assistance with relocation is available where appropriate. The initial location will be at Port Sunlight on the Wirral, but candidates should be prepared for future mobility.

Please forward your comprehensive career details to John Glicks at the address below:-

**Lever Brothers Limited, Lever House,**  
3 St James's Road, Kingston upon Thames,  
Surrey KT1 2BA. Telephone No: 01-541 8405  
**Lever Brothers**  
An Equal Opportunity Employer

## Financial Controller c£25,000 + car

Our client with sales of around £15m is a manufacturer of a wide range of consumable products sold across a large number of sectors, including manufacturing and services industries. They are seeking to appoint a Financial Controller, a management board position with potential for promotion to the Main Board and reporting to the Managing Director. Responsibilities would include the restructuring and management of a major Accounts Department and the improvement and extension of the already wide spread computerised management information and control systems.

Candidates, male or female, are likely to be in their late 30's and will be qualified management accountants. They must have had management experience in an Accounts Department of a manufacturer coping with the volume problems created by distributing small orders to a very large number of outlets across the UK. This is an opportunity to join a young, entrepreneurial team requiring a creative and analytical mind from someone who is not afraid to take tough decisions.

A comprehensive package will include a salary of £25,000, car and other benefits. Relocation expenses will be given where appropriate for a move to the South Midlands or Northern Home Counties.

Please reply in confidence, giving full details of personal history, quoting reference 1522 to Keith Phillips as Advisor to the Company etc:-

**John Anderson & Associates**  
Executive Search & Selection  
Norfolk House, Smallbrook Queensway, Birmingham B5 4LJ.

## Divisional Finance Director Engineering Industry North London/Home Counties

This post reports to the managing director of a £100m turnover business - a division of a large British engineering company - which manufactures and sells precision-engineered products for major UK and overseas customers.

The requirement is for a qualified accountant (probably ACMA) with the proven capacity for development and implementation of management and cost accounting systems at divisional and site levels; prompt and accurate reporting of information; and provision of the analysis and advice required by the managing director for the effective control and development of the division.

Experience will have been gained in a large well-structured engineering organisation - possibly as a divisional finance manager, or as a good No 2 at HQ or divisional level now seeking promotion - and will also include familiarity with computerised systems. Age - probably 33-45. Salary c. £25,000. Car BUPA. Relocation expenses.

Please write in strict confidence with full personal and career details, quoting ref 848/FT, to:

**Philip Smith**

Manpower Consultants  
85-87 Jermyn Street, London SW1Y 6JD

## The Chase Manhattan Trust Corporation Limited Bahamas Accountant c. \$35,000-tax free

The individual selected will have had at least three years of post qualifying experience preferably within an EDP environment in an offshore Trust or Banking operation.

The position reports to one of the Corporation's senior managers and carries line responsibility for a number of special accounting projects. In addition, the successful candidate will provide assistance in developing and monitoring the Corporation's Annual Profit Plans and undertake various administrative and organisational assignments.

This is an appointment with considerable scope for growth. Applications, giving full details of age, education and experience should be submitted to: Miss Shirley Caine, The Chase Manhattan Bank N.A., Woolgate House, Coleman Street, London EC2P 2HD.



**CHASE**

## Financial Controller

Southampton c.£21,000 + car &amp; benefits

**MIDLAND BANK INSURANCE SERVICES LIMITED** is the expanding insurance broking subsidiary of Midland Bank plc.

The Financial Controller will be responsible for all aspects of financial and management accounting and planning using computerised systems. The position demands the ability to maintain strict control over a very large number of transactions and to play a major part in the general development of computer facilities. The package will include attractive banking industry benefits and relocation assistance will be given where necessary.

Preferred applicants will be chartered accountants aged between 28 to 40 with sound experience of developing and controlling computerised accounting systems in an expanding environment and with the ability to contribute to the management of the Company on a broader front. Insurance experience will be an asset.

Please address brief personal and career details to Douglas G Mizon quoting reference F/835/M at Ernst & Whinney Management Consultants, Becker House, 1 Lambeth Palace Road, London SE1 7EU.

**EW Ernst & Whinney**

## Jackson-Stops & Staff

A JOB IN THE COUNTRY still available

Due to being let down by an appointee for the position, this established firm of Estate Agents and Chartered Surveyors is still wishing to find a potential Financial Director. Responsible for the financing of the business, monitoring the performance and working with the Chairman to implement strategies for future growth. Qualified Accountant preferred, age between 30-50.

Located in the pleasant county of Northamptonshire. Salary £18,000 plus profit related bonus and car. Friendly business where a firm but tactful approach is necessary.

Replies in writing only please, which will be treated in confidence, to:

**T. W. A. JACKSON-STOPS**  
14, Curzon Street, London W1Y 7FH

National Agents with Regional Knowledge

### ACCOUNTANT

**SOPRA UK LTD.**, a new cocoa-trading subsidiary of a large Swiss coffee and chocolate manufacturer, is starting business on the 1st of January 1986 in the City.

We wish to recruit an accountant (preferably qualified) who will be able to take charge single-handed of the general accounting for all the company's operations including the production of monthly management accounts.

Experience in a similar position would be advantageous and in commodity trading very useful. Salary is negotiable to £20,000 per annum, according to experience.

Please send a complete curriculum vitae (including day-time telephone number) to:

**Mr Simon Blake, SOPRA SA**  
Kollerstr. 4, 6301 ZUG, Switzerland

# Accountancy Appointments

## Information Systems Analyst

To £22,500 + Car  
+ Banking Benefits

A large UK based financial services group which is going through a phase of rapid development wishes to appoint a systems specialist to its headquarters team. The Group has a long record as an advanced and successful computer user and this vacancy has arisen as a result of the early promotion of the previous holder.

The role will involve development of a common database and integrated accounting and reporting systems; provision of technical support on a range of important issues and activities and a wide brief to liaise with operating units across the Group.

Applicants should have previous experience of developing and using financial information systems for a large scale computer user. An accounting qualification would be an advantage.

Please reply in confidence, quoting ref. L199, to:

Brian H. Mason,  
Mason & Nurse Associates,  
1 Lancaster Place,  
Strand,  
London WC2E 7EB.  
Tel: 01-240 7805

**Mason  
& Nurse**  
Selection & Search

## Group accounting controller

Essex, to £30,000



For a highly successful multinational public company in the financial services sector with turnover in excess of £400m.

Reporting to the Group Financial Controller at the group headquarters in London, you will control the group's central accounting unit, providing financial and management accounting services and support for all key UK companies within the group.

Qualified and aged in your mid to late thirties you should have line management experience of a sizeable accounting department. Experienced with computer based systems you should be able to exploit them to maximum advantage in a volume transaction environment. Your background will include working for leading international or multinational companies although not necessarily in the financial services sector.

This is a rare opportunity to join this major multinational organisation at a senior level. Career prospects are excellent.

Resumes including a daytime telephone number to Torrance Smith, Executive Selection Division, Ref. S414.

Coopers  
& Lybrand  
associates

Coopers & Lybrand Associates Limited  
management consultants

10 Bouverie Street  
London EC4Y 8AX

## FINANCIAL ACCOUNTANT

c £12,000

International cargo airline based at Gatwick Airport requires a competent accountant to be responsible for production of management accounts, budgets and other financial information and for the day-to-day running of a small accountancy department.

Familiarity with computerised systems is essential as is the ability to produce fast, accurate information for directors and for UK-based multi-national holding company.

Preferred age 22-28 years.

Attractive package of salary and benefits.

Applications, including c.v. and current salary, to:

Finance Director  
Tradewinds Airways Ltd  
Timberham House  
Gatwick Airport  
Gatwick  
West Sussex RH6 0NT

## Financial Services

a key development role

c£20,000 + subsidised mortgage etc.

Capitalising on its long established market dominance, our client is extending its range of personal financial services. In addition to new developments already announced there are further projects in the pipeline.

These will require tight financial control, so as a member of a small multi-discipline team working closely with senior management, the emphasis will be on analysis and evaluation of a variety of projects together with the associated development of accounting and management reporting procedures.

Based in the Central London head office, this challenging and demanding role will appeal to high calibre accountants aged late 20s with proven post qualification experience, gained either in the profession or in commerce.

This prestigious group offers a competitive remuneration package and exceptional longer term prospects.

Please write in confidence with detailed c.v. or telephone David Tod BSc FCA on 01-405 3499 quoting ref: D/342/IF.

**Lloyd  
Management**

125 High Holborn London WC1V 6QA Selection Consultants 01-405 3499

## Finance Manager

South West  
of London

Business  
Start Up

c. £23,000  
+ Car



Arthur Young Executive Selection

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

One of the U.S.A.'s largest and most successful companies is establishing another business in the U.K. dealing solely with exports. The new company will capitalise on the organisation's position as worldwide market leader in a growth sector. It will sell and distribute air conditioning equipment internationally. Sales of £20m are projected for the first year of trading. The Finance Manager will be responsible for the development of appropriate computerised accounting systems and the provision of management information to tight timetables. The person appointed will work closely with senior managers on pricing, credit decisions and the implications of foreign exchange. The group has a record of promotion from within and can offer attractive long term prospects.

Candidates should be qualified accountants in their late 20s. Your accounting experience should include exposure to computerisation and international letters of credit. Knowledge of the capital equipment industry would be an advantage and you should be prepared to undertake limited overseas travel. Your communication skills, determination and commercial understanding will enable you to contribute to the success of this new venture.

Please reply in confidence, giving concise career personal and salary details, quoting Ref. ER825 to H. F. Male, Executive Selection.

Arthur Young Management Consultants,  
Rolls House, 7 Rolls Buildings, Fetter Lane,  
London EC4A 1NH.

## Group Tax Manager

Financial Sector

A major financial institution, enjoying rapid and profitable expansion, requires a group taxation manager to contribute to the further development of the organisation.

As a senior representative of the finance function, the manager will work closely with commercial management in developing and marketing the group's financial services for the corporate and public sectors. The post will also carry responsibility for group tax planning.

Candidates should be experienced tax specialists who are seeking to use their skills in a business development role. Evidence of technical strength, commercial flair and managerial capability will be sought. The appointment is open to men and women. Age 27-35.

Remuneration: substantial package including car scheme, subsidised mortgage and, where appropriate, relocation assistance.

Location: North West.

Please write in confidence to M D Beaumont (ref 405).



**Thomson McLintock**

Management Consultants  
Devonshire House 36 George Street Manchester M1 4HA

## Group Accountant

Northants/Cambs. border  
Up to £20,000 + Car

Our client is an exciting, highly successful public company which is growing very rapidly, is highly acquisitive and has doubled its profit in the last two years. The financial function plays an important role in this fast moving and stimulating environment and is now being further developed to ensure that it is ready to support future planned growth.

The successful candidate will be responsible to the Group Financial Controller for the co-ordination of monthly consolidations and statutory accounts and the many financial aspects of running a major group, including acquisition and tax work.

This is a truly exciting opportunity, ideally suited to a chartered accountant, aged around 27/28 who has proven technical abilities, who may currently be within the profession, or has possibly already entered industry, and who has the personal skills to progress within this dynamic group.

The location allows fast and easy access to London while offering the quality of life which attaches to lower housing costs in an attractive area of the country. Assistance with relocation costs will be provided.

Please write enclosing a career/salary history and day-time telephone number to Richard Norman FCA quoting reference 1/2325.

EMA Management Personnel Ltd.  
Haiton House, 20/23 Holborn, London EC1N 2JD.  
Telephone: 01-242 7773 (24 hours).

## OPERATIONS ACCOUNTANT

£14,000 + substantial benefits  
City

CNA Reinsurance of London Limited, a subsidiary of a major US insurance group, is a well-established London Market Reinsurance Company. Their gross premium income in 1984 was £92 million and this is likely to substantially increase by the end of 1985. In 1984, the Company's paid-up share capital was doubled to £20 million, which has led to expansion in a number of areas.

CNA wishes to appoint a newly/recently qualified Accountant to strengthen its existing team. Reporting to the Management Accountant, the successful applicant will be involved in all aspects of the department's work and will be given encouragement to expand present operations in line with the rapid growth of the company.

The person appointed is likely to be a Chartered Accountant seeking a first commercial role. Aged around 25, he/she will also be self-motivated and commercially aware.

CNA offer an excellent benefits package which includes a non-contributory pension scheme, LVs, PPP, mortgage assistance, savings scheme and season ticket loans.

Please apply by telephone, or in writing to:-

Virginia Pinckney, Personnel Manager  
CNA MANAGEMENT COMPANY LIMITED  
Fountain House, 125-135 Fenchurch Street  
London EC3M 5DJ  
01-626 3321

**CNA  
STRENGTH**

## Management Accountant

Information Technology  
Circa £16,000 + car

Our client, located in the west of the Thames Valley, provides a variety of marketing and related business services to the fast-moving consumer goods sector.

As part of the development of the Head Office administration function, we seek to appoint a management accountant reporting to the Finance Director. This new role will initially focus on the development of systems for the production and analysis of financial and management information. Applicants should therefore be broadly-based qualified accountants, preferably to ACA/ACMA level, with several years' experience of financial and management accounting, ideally in the services sector. After the development phase, opportunities exist for greater involvement in commercial and strategic planning for the Company's services.

The benefits package includes a Company car and assistance with relocation will be provided if necessary.

Confidential Reply Service: Please write with full CV quoting reference 1889/TN on your envelope, listing separately any company to whom you do not wish your details to be sent. CVs will be forwarded directly to our client, who will conduct the interviews. Charles Barker Recruitment Limited, 30 Farringdon Street, London EC4A 4EA.

**CHARLES BARKER**  
ADVERTISING • SELECTION • SEARCH



**Accountant**

**Oil Production Operations  
Aberdeen**

Hamilton Brothers Oil & Gas Limited, one of the largest and most successful independent North Sea operators, has an enviable reputation for achievement and creative innovation. Their planned and continuing growth has created a vacancy for a high calibre individual to become an integral part of their finance team.

This key role presents a demanding and varied challenge, which includes supervision of their accounts payable section; the preparation of financial reports for local management; the provision of cash call data and undertaking ad hoc assignments.

Candidates aged 29-35 years, should be qualified accountants with previous oil industry experience and must possess the personality and ambition to make a significant contribution to the company's overall development.

An excellent salary and employment package, which will include a car, is offered. Interested applicants should write to Colin Mackay CA at Michael Page Partnership,  
150 West George Street,  
Glasgow G2 2HG.  
Telephone: 041-331 2597.



**Michael Page Partnership**

International Recruitment Consultants  
London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney  
A member of the Addison Page PLC group

## Finance Director

Cheshire

c. £17,500 + Car

The Finance Director of a profitable subsidiary of a major British publicly quoted Group, retires in 1986. Accordingly, a suitably qualified Accountant with broad commercial experience, and probably aged 35 years plus, is required.

The initial brief is to optimise financial control and the underlying systems of recording, accounting and management data within a developing computerised environment. Thus, a detailed knowledge of statutory requirements gained in a high profile trading organisation is called for. Additionally, experience should cover computer systems and you must be able to demonstrate successful man management skills plus the personality to deal with internal/external contacts at the highest level.

A broad commercial overview, consistent with the making of a business, is essential to ensure success with the Company and later career development with the Group.

Write in confidence with full CV and daytime telephone number to Patrick Donnelly quoting ref: FT/87.



**The Finance Index**

Financial Recruitment Consultants  
11 Palmer Street London SW1H 0AB Tel: 01-222 5169/1181



# Accountancy Appointments

## Financial Director

Surface coatings • c. £18,500 + car

Our client, the successful medium sized subsidiary of a well known Public Group, manufactures and markets a wide range of chemical based products for the UK and abroad.

A dynamic financial executive is now required to fill a recently created post heading up a decentralised accounting function within this subsidiary company. Reporting to the MD, the person appointed will need to review and upgrade the existing systems and procedures, computerising where appropriate, improve financial disciplines and advise the Board on strategic financial planning.

Aged 30 to 45, male or female candidates must be qualified accountants, preferably ACA, with at least three years experience in financial management in a process industry. They must be thoroughly versed in the preparation and interpretation of

financial and management accounts, together with detailed experience of costing, cash and credit control, systems development and the use of computers. The ideal candidate will have a proven track record of success in financial control and innovation, coupled with good all-round commercial acumen.

There are good prospects for career development within this Group which employs over 1200 people and has a turnover of £40m. The attractive remuneration package includes a company car, a good pension scheme, medical insurance and if necessary, assistance with relocation costs to the Midlands.

Please write or telephone for an application form or send detailed CV quoting reference AA55/9998/FT to D.J. Dewhurst at the address below.

**PA Personnel Services**

Executive Search - Selection - Psychometrics - Remuneration & Personnel Consultancy

6 Highfield Road, Edgbaston, Birmingham B15 3DJ  
Tel: 021-454 5791

## Finance Director aspiring to Managing Director

S.W. London

When our client's M.D. retires in a few years, he would hope to hand the running of the organisation to the Finance Director—who, by then, will have taken its current £3 million turnover to well over £12 million.

The company now needs that energetic, tough and thoroughly commercially-minded F.D. capable of taking over when the time comes. If this sounds like you, a graduate chartered accountant, 28-32 years, read on.

The company, highly successful, fast-growing and profitable, specialises in food and drink product marketing. Its customers include Britain's leading hotels, restaurants and department stores.

This job is no soft option. You will immediately take responsibility for the accounting, secretarial

and administration functions and the development of the existing business. You will be stimulated by the negotiations of the mergers and acquisitions on which the company's major expansion strategy is based. You must be decisive and resilient as you will need to acquire loans and other finance to achieve the company's objectives. You will deal with banks and other financial support organisations.

If you feel you have the potential and would like to discuss this opportunity in more detail, please write in the first instance to Geoffrey Rutland, ACA, ATII, Executive Division, enclosing a comprehensive c.v., quoting ref. 285, at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH.

**MP**

**Michael Page Partnership**

International Recruitment Consultants

London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney  
A member of the Addison Page PLC group

## MANAGER, TAXATION

London Attractive salary + car

North Sea Sun Oil Company Ltd, is an operator of both offshore and onshore licences in the UK and onshore in Europe. We are currently developing the Balmoral Field which will commence production early in 1987. This development, together with our other activities and the increasing complexity of taxation regulations means that the Company's tax planning is of vital importance.

The newly-created position of Manager, Taxation will take responsibility for tax compliance and planning for all aspects of Sun's European exploration and production operations. The emphasis will be on planning, and you will play an important advisory role to Management on the impact of proposed or actual tax regulations and the necessary actions to be taken. You will liaise with the Planning Section in preparing foreign tax aspects of economic analyses and long-range plans, and you will also supervise the

development of a highly complex computer model designed to calculate taxation information required by the Balmoral Unit Operating Agreement.

You must possess a professional accounting qualification together with extensive taxation experience gained from an operating oil company. You will also need to be able to demonstrate a high level of interpersonal skills as you will be supervising and directing three other members of staff, and in regular close contact with tax advisors and visiting tax auditors. A thorough knowledge and experience of US Taxation would also be desirable.

A competitive salary is combined with an excellent benefits package which includes a company car, private health insurance, life assurance and pension scheme. Please write with full cv to Barry Page, Personnel Officer, North Sea Sun Oil Company Ltd, 90 Long Acre, London WC2E 9RG.

**SUN**  
North Sea Sun  
Oil Company Ltd.

East Yorkshire Up to £30,000 + Car

## Financial Director

Our clients have earned a high reputation in their industry. They are developers, providers and installers of advanced passive fire protection materials and systems. They operate worldwide, and structures they treat range from oil platforms and petrochemical plants to nuclear power stations. Now two years on the USM, they seek a Financial Director who will play a vital part in ensuring their Group's developing financial health.

Aged mid-30's upwards and an experienced ACA/ACMA, the successful candidate will preferably have an international Contracting industry background. City familiar, the appointee will run a well-organised Accounts Department and will further develop already sophisticated computerised management information and control systems.

The new incumbent will be both communicator and motivator at all levels and will help develop the Group's team management approach. The benefits package in return will include contributory pension, life assurance and private medical insurance, and assistance will be given with necessary relocation expenses.

Letters of application, together with CV, salary progression and any other relevant data should be sent without delay to the Managing Director, Performance Management Limited, 8th Floor, Peter House, St Peter's Square, Manchester, M1 5BS, quoting ref. P100.

**PM**

**Performance Management Limited**  
MANAGEMENT CONSULTANTS

**Truman Miles**

Management Recruitment Consultants

**Group Accountant**

International plc

£20,000 + Car

This British group has an outstanding record of success in the 80's, turnover has more than doubled to £1,000m plus, and a policy of active expansion has invested in new ventures in the US and Europe, with further acquisitions made in the current year.

Planned promotions within the corporate head office in the West End, provide a major opportunity for a graduate chartered accountant, aged 30, to move from practice as a senior finance manager. A strong personality, allied to commercial acumen and a flair for technical detail, is needed to direct and co-ordinate presentation of group financial and management information. You will enjoy close involvements with tax and treasury managers, and have the support of a small qualified team and excellent computer resources.

Preference will be shown to candidates with management experience of the control of audit, consolidation, taxation and investigation services for International Clients. Ref: 186

To apply, please call or write, in confidence, to Robert Miles  
01-242 2002/2003 or after 5pm 01-548 0085 10/11 Bishop's Court, Old Bailey, London EC4M 7EL

## ACCOUNTANCY APPOINTMENTS

appear every

THURSDAY

For further information,

contact:

LOUISE HUNTER

on

01-248 4864

## ACA's with analytical ability for an investigative role – U.S. Multinational.

Central London

Newly/Recently Qualified

£18,500-20,000+Car

We have been retained by a prestigious US Multinational to recruit high calibre ACA's for a non-routine role which will have a direct and substantial influence over the group's European operations including capital projects and acquisitions. Some time will be spent out of the country: likely areas being the commercial centres of Europe and the U.S.A. A knowledge of a second language is therefore desirable.

In our preliminary interviews we will be looking for applicants who can demonstrate highly developed interpersonal skills as the role will expose them to senior management and the decision-making process at an international level.

Interested applicants should contact David Ryves on 01-734 0493 or write, giving brief details to the address below quoting reference 1363.

**Robert Walters Associates**

Recruitment Consultants

54-62 Regent Street, London W1R 6PJ. Telephone: 01-734 0493

## Chief Financial Executive

c. £25,000 + car etc  
Middlesex

Our client, a small but important UK subsidiary, well established in the chemical industry and belonging to an American parent, wishes to appoint a determined, business orientated financial executive to this key role, as part of the company's development programme.

In addition to the finance and accounting functions, the successful applicant will work closely with the UK Managing Director in determining, developing and implementing future business plans which are biased towards sales and marketing strategies.

Applicants, 30 to 45 years of age, must be in possession of a major accounting qualification, have sound commercial flair and possess experience of profit centre

management in order to contribute to the company's success and future growth plans.

In addition to salary and bonus, benefits will include a fully expensed car, pension and life assurance arrangement and holidays etc. Removal costs will be discussed should the successful applicant require to move home to take up employment.

Please write in confidence quoting MCS/7175 and requesting a personal history form to Michael R Andrews, Executive Selection Division, Price Waterhouse, Management Consultants, Southwark Towers, 32 London Bridge Street, London SE1 9SY.

**Price Waterhouse**

## Young Accountants For Communications Group

London

c. £18,000 + Benefits

Our client is part of a major international communications group whose worldwide revenues exceed US \$2 billion.

The UK companies, with a combined turnover exceeding £500 million, are involved in publishing, printing, satellite television, paper making and transportation and can show a record of consistent growth. Internal promotions and planned expansion have created several openings for young graduate qualified accountants within our London based operating companies and the newly established group internal audit department.

Applicants for the accounting vacancies in the operating companies should have had some relevant commercial experience. Internal auditors who will be involved in business assessments, operational reviews and systems appraisals must be able to work independently, demonstrate sound commercial judgement and deal with senior management. It is expected that internal auditors will progress to senior financial positions within two years.

A fully competitive salary and benefits package based on age and experience will be offered.

Applicants should write enclosing a detailed CV with daytime phone number to: Richard Norman FCA, quoting reference no. M2322.

Please Note: CV's will be passed directly to our client and it is therefore important that you indicate any company to which you would not wish to be identified.

EMA Management Personnel Ltd.  
Balton House, 20/23 Holborn, London EC1N 2JD.  
Telephone: 01-242 7773 (24 hour).

LONRHO Plc

## Newly-Qualified Accountant

£16,250 + benefits

Applications are invited from newly-qualified Chartered accountants, who can demonstrate a high level of technical competence, for the position of Assistant Group Accountant at the Headquarters of Lonrho Plc.

The ability to communicate effectively with senior management throughout the group and a flexible attitude are essential.

Responsibilities will include the analysis of management information and assisting in the preparation of the Lonrho Group published accounts. A variety of ad hoc exercises will be undertaken, which may involve limited overseas travel. These tasks involve the use of advanced electronic information systems.

Career opportunities, in the UK and overseas, exist for candidates who show themselves able to achieve the high standards demanded.

In addition to the above salary, the range of benefits includes membership of a private medical insurance scheme and a subsidised lease car scheme.

For further information please send career details, quoting reference V.310, to—

The Group Personnel Manager,  
LONRHO Plc,  
Cheapside House, 138 Cheapside,  
London EC2V 6BL

## ASSISTANT ACCOUNTANT

(Part Qualified)

required now at Thorpe Park, a major leisure development owned by RMC Group plc. Based at Chertsey, Surrey, and responsible for the preparation of financial accounts, together with the control of accounting staff and cashiers. The successful candidate will be aged 24-28 and currently studying for professional accounting qualifications having achieved at least Part I by exam. Experience in the preparation of financial accounts and the supervision of staff is essential. Excellent opportunities exist for career development within the group.

Personnel Dept,  
Leisure Sport Limited,  
Thorpe Park,  
Staines Road,  
Chertsey, Surrey

# Accountancy Appointments

## Finance director designate

Motor trade  
London, c £23,000+car



The rapid growth of this acquisitive, private, commercial holdings group has created the need for a financial director designate for their subsidiary motor division. Current divisional turnover exceeds £15m and is planned to more than double within the next two years.

Part of the small management team and reporting initially to the Group Finance Director you will concentrate in the first instance on developing the management reporting and control systems. You will also be responsible for monitoring of performance, planning and forecasting and statutory reporting.

A qualified accountant in your early 30s you should have the personality and drive to rapidly assume overall financial responsibility for this motor trading group. Good all round financial experience coupled with presence, ambition and enthusiasm are more important than previous experience of the motor trade although this would be an advantage.

Resumes including a daytime telephone number to Torrance Smith, Executive Selection Division, Ref. S014.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited  
management consultants  
10 Boulevard Street  
London EC4Y 8AX

## ASSISTANT ACCOUNTANT/ COMPANY SECRETARY

London c.£20,000

A City based public company, specialising in insurance and insurance underwriting, requires an Accountant qualified to ACA/ACCA to join a small management team reporting directly to the main board.

Applicants should be capable of managing all accountancy and secretarial functions associated with a rapidly expanding public company. Career prospects are excellent.

Please reply with full curriculum vitae to

WALTER JUDD LIMITED (Ref. L704),  
(Incorporated Practitioners in Advertising)  
1a, Bow Lane, London EC4M 9EJ

## Appointments Wanted

### I'M LOOKING FOR A NEW CHALLENGE

Which will include management of people, bottom line responsibility, and the opportunity to use career success to mutual benefit.

If you would like to know more

please reply to Box 4876 Financial

Times, 10 Cannon Street, London

EC4P 4BY.

### INTERNATIONAL BUSINESS

Excellent success achieved in UK/International FMCG at senior management level, has been Chief Executive. Seeking a new challenge where high management skills required. Would represent companies wishing to set up new markets. Write Box 4876, Financial Times, 10 Cannon Street London EC4P 4BY.

## Company Notices

OSG MFG CO.  
US\$25,000,000  
3% PER CENT CONVERTIBLE BONDS  
1985

In respect of the above issue, notice is

hereby given as follows:

On the 21st October 1985 the Board

of Directors of OSG MFG CO. (the

Company) resolved to make a

distribution of 100 new shares in the

Company of £2.50 each to the

holders of the 100,000 existing

shares of the Company at the rate of

one new share for every ten existing

shares. The new shares shall be

distributed to the shareholders in

accordance with the provisions of the

Articles of Association of the

Company. The new shares shall be

issued to the shareholders in

accordance with the provisions of the

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## FINANCIAL ACCOUNTANT City Minimum £22,000 + Package

Our client, a well-known, prestigious financial institution, wishes to appoint a Chartered Accountant to manage its Financial Accounting function.

Primary responsibilities will be the preparation of published and internal accounts and statements, all tax matters and the provision of ad hoc financial accounting advice throughout the organisation.

Candidates should have at least 4 years post-qualification experience gained in a commercial/industrial environment, ideally with a blue-chip organisation, able to demonstrate a comprehensive knowledge of financial accounting, computerised accounting systems and corporate tax, with the ability to apply this acquired knowledge and experience in problem-solving.

Candidates, aged 28-35, should have proven abilities in the leadership of a professional team, possessing communication skills necessary for liaison with senior staff.

This opportunity, initially on a 3-year fixed contract, represents a challenging appointment in a stimulating environment for the exceptional candidate who meets the required personal and technical attributes.

Please apply in confidence to:  
S.D.H. Mawditt,  
Managing Director.

**Senior Management International**  
Executive Search Consultants  
Landseer House  
19, Charing Cross Road  
LONDON WC2H 0ES

## General Appointments

# -PORTFOLIO MANAGER-

Credit Suisse First Boston Ltd. (CSFB), firmly placed among the world's leading international investment banks, are continuing to strengthen their investment management business through the London-based group company - CSFB Investment Management Limited (CSFBIM). We are now seeking a Portfolio Manager to complement the existing team at CSFBIM and contribute to the further rapid growth of the company.

In this position, you will be dealing with multicurrency and U.S. \$-based fixed income portfolios. To provide the level of expertise required, you will have gained experience in preferably fixed income portfolio management. Gift-edged Securities would be an added advantage.

Reflecting our continuing success, we are able to offer a most attractive salary and benefits package together with excellent career prospects.

Interested candidates should forward full C.V. to:

Dr. Manfred J. Adams, Managing Director, CSFB Investment Management Limited, 22 Bishopsgate, London EC2N 4QB.

Telephone: 634 3000 (CSFB) or 283 5920 (direct).

**CSFB**

## A Senior Advertisement Sales Executive

is required

by the Financial Advertisement Department  
at the Financial Times

Age early twenties to early thirties. Salary by negotiation. Ideally the candidate should have a good background knowledge of the workings of the City and sales experience.

Apply in writing, enclosing a Curriculum Vitae to:  
Brian Kelaart - Financial Advertisement Manager

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER  
Bracken House, 10 Cannon Street, London EC4P 4BY

## INVEST IN YOURSELF

Hill Samuel has created the opportunity for you to invest in someone who appreciates your ambitions completely - YOURSELF!!

If you are responsible, confident and self-motivated, we could help you to become successfully self-employed, running your own business without an initial high capital investment.

A prestigious, international company, offering a broad range of personal financial services - from portfolio management and unit trusts through to pension plans and offshore investment services for expatriates - we can provide invaluable training, support and assistance to ambitious men and women aged 30+.

If you are interested in running your own financial advisory business, talk to:

HILL SAMUEL INVESTMENT SERVICES LTD.  
Contact: Mike Talbot or Richard Armstrong at  
50, Pall Mall, London SW1Y 5JQ  
Tel: 01-839 1012

## Contracts and Tenders

## ALGERIE - الجزائر

### ALGERIAN POPULAR DEMOCRATIC REPUBLIC

MINISTRY FOR ENERGY & CHEMICAL & PETROCHEMICAL INDUSTRIES  
NATIONAL OIL EXPLOITATION COMPANY  
NOTICE OF INTERNATIONAL OPEN INVITATION TO TENDER  
NUMBER: 9181.AY/MF

The National Oil Exploitation Company (ENTP) is launching an International Open Call for Tender for the following equipment:

- LOT No. 1: WIRE LINE GUIDE ROLLER
- LOT No. 2: HYDRAULIC SPINNER FOR D.P. D.G. and KELLY
- LOT No. 3: ELEVATOR DRILL COLLARS
- LOT No. 4: TONG TORQUE ASSEMBLY
- LOT No. 5: HYDRAULIC WRENCH

This invitation to tender is intended for manufacturing companies only and excludes amalgamations, representatives of companies and any other intermediaries, in conformity with the provisions of the Law No. 70-02 of 11 February 1978, with respect to State Monopoly on Foreign Trade.

Companies interested in bidding may obtain the Specifications from the following address: Entreprise Nationale des Travaux aux Puits (ENTP), 16 Route de Meftah, Oued Smar, El-Harrach, Algiers, ALGERIA. Suppliers Division - with effect from the date on which this notice is published.

Offers, of which five (05) copies should be prepared, must be sent in a double-sealed envelope, by registered mail, to the Secretariat of the Directorate, Supplies Division, at the above address.

The outer envelope should not bear any mark that might identify the tenderer, and should read: "INTERNATIONAL OPEN CALL FOR TENDERS NO. 9181.AY/MF - CONFIDENTIAL - DO NOT OPEN"

The final date for receipt of tenders is fixed at 45 days from the first publication of this notice.

Tenderers shall be bound by their proposal for a period of 180 days with effect from the closing date of this notice.

## ALGERIE - الجزائر

### ALGERIAN POPULAR DEMOCRATIC REPUBLIC

MINISTRY FOR ENERGY & CHEMICAL & PETROCHEMICAL INDUSTRIES  
NATIONAL OIL EXPLOITATION COMPANY  
NOTICE OF NATIONAL & INTERNATIONAL OPEN INVITATION TO TENDER  
NUMBER: 9038-AA/MEC

The National Oil Exploitation Company is launching a National and International open call for tender for the following equipment:

- LOT No. 1: ALLISON box, model CLT - 5860 - 4 - parts number 6837218 x 2
- ALLISON box, model CLT - 5860 - 4 - parts number 6837453 x 1
- LOT No. 2: Complete twin axle for CABOT 750 trailer (D4640) ref: 130-048-90 equipped with 1 axle D 4640 ref: JRPX562, 1 axle D4640 ref: JFPX343.

Companies interested in bidding may obtain the Specification on payment of the sum of 400 Algerian Dinars from the following address:

Entreprise Nationale des Travaux aux Puits (ENTP), 16 Route de Meftah, Oued Smar, El-Harrach, Algiers, ALGERIA. Supplies Division - with effect from the date on which this notice is published.

Offers, of which five (05) copies should be prepared, must be sent in a double-sealed envelope, by registered mail, to the Secretariat of the Directorate, Supplies Division, at the above address.

The outer envelope should not bear any mark that might identify the tenderer, and should read: "INTERNATIONAL OPEN CALL FOR TENDERS NO. 9038-AA/MEC - CONFIDENTIAL - DO NOT OPEN"

The final date for receipt of tenders is fixed at 45 days from the first publication of this notice.

Selection will be made within 180 days of the closing date of this Call for Tender.

## ALGERIE - الجزائر

### ALGERIAN POPULAR DEMOCRATIC REPUBLIC

MINISTRY FOR ENERGY & CHEMICAL & PETROCHEMICAL INDUSTRIES  
NATIONAL OIL EXPLOITATION COMPANY  
NOTICE OF INTERNATIONAL OPEN INVITATION TO TENDER  
NUMBER: 2240.1M/DIV

The National Oil Exploitation Company (ENTP) is launching an International open call for tender for the following equipment:

LIFTING AND HANDLING GEAR

This invitation to tender is intended for manufacturing companies only and excludes amalgamations, representatives of companies and any other intermediaries, in conformity with the provisions of the Law No. 78-02 of 11 February 1978, with respect to State Monopoly on Foreign Trade.

Companies interested in bidding may obtain the Specifications from the following address:

Entreprise Nationale des Travaux aux Puits (ENTP), 16 Route de Meftah, Oued Smar, El-Harrach, Algiers, ALGERIA. Supplies Division - with effect from the date on which this notice is published.

Offers, of which five (05) copies should be prepared, must be sent in a double-sealed envelope, by registered mail, to the Secretariat of the Directorate, Supplies Division, at the above address. The outer envelope should not bear any mark that might identify the tenderer, and should read: "INTERNATIONAL OPEN CALL FOR TENDERS No. 2240 1M/DIV - CONFIDENTIAL - DO NOT OPEN"

The final date for receipt of tenders is fixed at 45 days from the first publication of this notice.

Tenderers shall be bound by their proposal for a period of 180 days with effect from the closing date of this notice.

## ALGERIE - الجزائر

ALGERIAN POPULAR DEMOCRATIC REPUBLIC  
MINISTRY OF ENERGY AND PETROCHEMICAL INDUSTRIES  
NATIONAL OIL EXPLOITATION COMPANY  
NOTICE OF EXTENSION

The National Oil Exploitation Company (ENTP) - 16 ROUTE DE MEFTAH - OUED SMAR - EL-HARRACH - ALGER - hereby informs companies concerned with National and International Call for Tender No. 1187/11/MEC: SPARE PARTS FOR CLARK CRANE that the closing date, initially set as 2.11.85, has been extended to 30.11.85.



## HIGHER SALES BOOST WEST GERMAN VEHICLE MAKER'S RECOVERY

## VW rebounds to DM 424m profit

BY JOHN DAVIES IN FRANKFURT

VOLKSWAGEN, the West German motor vehicle maker, has made further progress in its financial recovery, with increased sales boosting its profits.

VW, including its Audi subsidiary, made group net profits of DM 424m (\$182.5m) in the first nine months of this year, compared with a loss of DM 47m in the same period last year.

Worldwide sales revenue reached DM 38.6bn, 18.3 per cent ahead of sales in the first nine months last year.

After losses of DM 300m in 1982 and DM 215m in 1983, VW has been making a strong comeback, aided by the success of its new generation Golf in Europe and improved earnings in export markets, including the US.

VW suffered a setback last year with the seven-week labour conflict in the motor industry over shorter working hours but overcame its problems to report a group profit of DM 228m by the end of the year.

It had outstripped this result by the half-way stage this year, when group earnings reached DM 281m. VW paid a dividend of DM 5 a share on last year's earnings after omitting a payout for the previous two years.

With profits surging ahead, there has been speculation that it will increase its dividend on this year's results although the company has refrained from a commitment.

Mr Carl Hahn, chief executive, has pointed out that VW must continue its intensive efforts to improve profitability. In 1979 VW

made net profit of DM 667m on sales of DM 30.7bn.

VW and Audi boosted their production to 1.78m vehicles in the first nine months of this year, up 14.8 per cent on a year ago.

Production in West Germany was up 17.8 per cent at 1.31m. Output abroad showed a more modest rise of 8.9 per cent to 548,000.

VW and Audi distributed 1.74m vehicles to their dealer organisations, a 13.8 per cent rise on the same period last year. Deliveries worldwide were up 11.4 per cent at 1.8m vehicles.

Although the West German market is still lagging a little behind last year, VW's sales on its home terrain are slightly ahead. Its sales in North America are well up on a

year ago. In Brazil sales have risen in spite of a strike.

South Africa, however, is proving a headache for VW and other West German car makers, with sales suffering further setbacks.

VW made a loss of DM 51m in South Africa last year, and the industry as a whole is unhappy with results there so far this year.

VW incurred heavy losses through its Triumph-Adler office equipment subsidiary in recent years but hopes for a lighter burden this year.

VW has been building up its workforce to increase car production and offset the introduction of shorter working hours. The group employed 255,000 workers at the end of September, 7 per cent more than a year earlier.

## Healthier MAN to reinstate dividend

By Rupert Cornwell in Bonn

THE long-troubled MAN motor and heavy vehicle subsidiary of the Gutehoffnungshütte (GHH) engineering group yesterday celebrated its return to financial health by announcing a dividend of DM 2 per DM 50 share - its first payment to stockholders for three years.

In the year to last June 30, MAN achieved a profit of DM 407.5m (\$153.5m), made up of an operating profit of DM 32.5m and exceptional capital gains of DM 375m, resulting from the sale to Daimler-Benz earlier this year of its 50 per cent stake in MTU, the engine manufacturer.

The latter sum is being made over to reserves, meaning that MAN's own resources rose over the year to DM 1,255m from DM 881m at the end of the 1983-84 financial year.

The rest will go to shareholders. Not only will all stockholders receive a DM 2 payment for 1984-85, but - in accordance with the company's statutes - preference shareholders will get guaranteed dividends for a similar amount covering 1982-83 and 1983-84, when the dividend was passed.

MAN's revival, the fruit of a rigorous programme of cost cutting and labour shedding, ends a difficult period during which it declared a balance-sheet loss of DM 260m, covered by running down reserves.

The success of the measures has helped pave the way for a plan, announced two months ago, for GHH to merge with MAN, of whose DM 430m capital it holds 75 per cent, and to create a single, better-integrated group GHH/MAN had long been bedevilled by poor co-ordination and often near-hostility between the two partners.

## Nestlé forecasts earnings advance as sales soar

BY WILLIAM DULLFORCE IN GENEVA

NESTLÉ, the Swiss foods group, expects to achieve a "satisfactory advance" in net earnings this year, Mr. Helmut Maucher, managing director, said yesterday.

Consolidated sales should reach the Sfr 41bn-Sfr 42bn (\$19bn-\$19.5bn) bracket, slightly below the Sfr 43bn-Sfr 45bn target set by Mr. Maucher last May.

The decline in the value of the dollar is the main reason for the shortfall.

The anticipated improvement on last year's net profit of Sfr 1,480m also depends on there being no further dramatic deterioration in the dollar rate in the remaining few weeks of the year.

Group sales climbed by more than 39 per cent to Sfr 35.4bn in the first 10 months, mainly due to the consolidation into the accounts of Carnation, the US food processing company which Nestlé bought at the beginning of the year.

Mr. Maucher had warned earlier that 1985 would be a transitional year for Nestlé, dominated by the incorporation of Carnation, and that profit margins would be squeezed.

It was Nestlé's practice to let the payout to shareholders follow the profit development and it was unlikely that the board would propose a 1985 dividend lower than last year's Sfr 135 a share, he said.

The Swiss foods group has spent roughly Sfr 9bn over the last two years to buy companies - whose combined annual sales total Sfr 12bn - in order to reinforce its positions in countries and products where it had not been active.

It paid Sfr 8bn for Carnation. The strategic value of that decision had been underlined by more recent takeovers in the US foods business, where the synergy effects were more uncertain than in the Nestlé-Carnation case, Mr. Maucher said.

The price, roughly 13 times earnings, that Nestlé had paid for Carnation was considerably less than Philip Morris, the US foods and tobacco group, recently paid for General Foods.

Nestlé appears to be comfortably swallowing the costs of its purchases. The net cost after recent sales of companies which were regarded as marginal to group business is about Sfr 6.2bn.

It met Sfr 3.4bn from its own resources and since June 1984 has raised Sfr 1.93bn in new share capital and collected Sfr 840m from issues of bearer participation certificates.

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## Fiat to take full control of Fiat-Allis

By Alan Friedman in Milan

FIAT, Italy's leading private-sector group, and Allis-Chalmers, the US corporation, have settled their six-year-old dispute over the ill-fated Fiat-Allis joint venture in the earthmoving equipment sector.

Under the terms of an agreement announced jointly by the two companies yesterday Fiat is to have 100 per cent control of Fiat-Allis. The size of the US company's remaining minority stake had been at issue, with Fiat claiming it amounted to less than 2 per cent and Allis-Chalmers saying it totted up 5 per cent.

Neither Fiat in Turin nor Allis-Chalmers in Milwaukee were willing yesterday to disclose the financial terms of the settlement, which has the effect of avoiding an arbitration agreement by a Swiss tribunal. Allis-Chalmers did disclose last February, however, that it was seeking the payment of more than \$100m from Fiat.

The two companies linked their earthmoving equipment businesses in 1973, when Fiat paid Allis-Chalmers \$55m for a 65 per cent stake in its construction equipment subsidiary. In 1979 Allis-Chalmers told Fiat it wished to get out of the venture and sought a return of its investment.

Mr. Giovanni Germano, Fiat-Allis managing director, explained earlier this year that Fiat had refused to buy out the US company's participation, "because we had no interest in buying out a minority shareholder. After all, we had control."

Fiat-Allis, hit by the crisis in the construction equipment sector, lost \$220.4m between 1977 and 1983. Last year it returned to the black with a \$5.1m profit.

The size of Allis-Chalmers' share stake in the venture was at issue because the US company did not participate in key capital injections and investments in the early 1980s.

## Swiss profits outlook rosy

BY JOHN WICKS IN ZURICH

EARNINGS of Switzerland's listed companies should rise by about 25 per cent this year, according to estimates from the Zurich-based Bank Vontobel.

This expected growth rate, which would bring total net profits to nearly Sfr 12.8bn, is seen as following a 20 per cent increase last year.

Biggest corporate earners this year remain the banks, the chemicals and food industries and insurance, whose combined profits are

put at about 85 per cent of the total by the report. Their 1985 growth rates are estimated at 18-20 per cent.

Machinery manufacturers are seen as making the biggest recovery with net earnings this year reckoned to have jumped by 100 per cent from more than Sfr 180m to more than Sfr 350m.

For 1986, Vontobel reckons with a further 15 per cent improvement in overall corporate profits.

## US retailers maintain strong growth

By Our Financial Staff

TWO MORE US retailers have reported strong growth in latest-quarter net profits. F. W. Woolworth turned in a 46 per cent advance in third-quarter net earnings to \$38m, and R. H. Macy showed a 36 per cent rise to \$42.72m for its first quarter to November 2.

At Woolworth, sales for the three months were up at \$1.47bn, against \$1.4bn, with domestic turnover 4 per cent higher and a 5.8 per cent rise overseas.

The group increased nine-month earnings to \$11m, from \$49m, on sales of \$4.11bn, against \$3.98bn. On a per-share basis the earnings rise was from \$1.34 to \$2.21 in the nine months with \$1.20 against 83 cents, in the quarter.

Macy, which operates 96 department stores and is currently facing a management buy-out bid, had first-quarter sales of \$1.1bn compared with \$1.01bn.

On a per-share basis its earnings for the three months were up from 61 to 83 cents.

## UK home loan group seeks £75m credit

By Peter Montagnon, Euromarkets Correspondent

NATIONAL & PROVINCIAL Building Society has made its debut in the international capital markets with the launch of a £75m seven-year loan led by Lloyds Merchant Bank.

The credit, which was due to enter syndication last night, bears a margin of 1/4 per cent over sterling money market rates. It is part of a continuing flow of borrowings by British building societies, which are seeking to diversify their funding into wholesale markets.

Unlike some other building society borrowers which have tapped the floating-rate note market, National & Provincial opted for a credit because of its additional flexibility.

The society can choose between one, three and six-month rates as a reference charge, which allows it to benefit from fluctuations in the yield curve.

## Bell &amp; Howell buys Xerox unit

BY PAUL TAYLOR IN NEW YORK

BELL AND HOWELL, the US communications equipment and services group, yesterday agreed to acquire Xerox's University Microfilms International unit for \$100m in cash in a deal which extends Bell and Howell's push into database publishing.

Separately, the Skokie, Ill.-based group also announced plans to acquire the Bekins Records Management companies from Mr. Irwin Jacobs' Minstar Group for \$42m in cash.

Bekins Records, based in Los Angeles, provides off-site storage, retrieval and document management services for corporate and other

customers from facilities in 37 metropolitan areas. It was acquired by Minstar in 1983 as part of the Bekins group.

University Microfilms, based in Ann Arbor, Michigan, republishes newspapers, periodicals, rare books, doctoral dissertations and government publications in microfilm, xerographic or on-line formats.

Mr. Donald Frey, Bell and Howell's chairman and chief executive, said the purchase "reaffirms our commitment to the database publishing industry and the continued development of new modes of data-based delivery systems."

The acquisition would complement the group's micropublishing business headquartered in Wooster, Ohio, he said.

Mr. Frey said the Bekins Records purchase would complement the group's information storage and retrieval business. Off-site document storage and management was estimated to be a \$250m annual business in the US, he said.

Minstar, the Minneapolis-based group, also announced the sale of two other business units, AMF Union Machinery and AMF Biological and Diagnostics, as part of efforts to reduce its debt burden following the recent acquisition

## Learjet maker plans further cuts

BY OUR NEW YORK STAFF

GATES LEARJET, the US business jet aircraft maker, is to close its main manufacturing plant in Tucson, Arizona, next month and lay off about a quarter of its already reduced 2,850-strong workforce, the group said yesterday.

The move, which came as the group reported a substantially higher \$8.2m third-quarter net loss, highlights the impact of the continued slump in the business aviation market coupled with the completion of the company's large US Air Force contract.

Mr. James Taylor, who took over as president and chief executive of the group earlier this year, said production of its main products, the Learjet Series 35 and Series 55 air-

craft, would be switched from Tucson to Wichita, Kansas.

The latest job cuts follow similar-sized reductions announced in September as part of a cost-reduction programme and the completion of Gates Learjet's C-31A contract with the US Air Force. The group's workforce has been slashed from 6,000 in 1981, mainly reflecting an extended slump in the industry.

Gates Learjet's third-quarter net loss, equivalent to 77 cents a share, compares with a net loss of \$1.8m, or 15 cents, in the year-quarter and came on sales which plunged by 25 per cent to \$61.8m from \$82m.

The group blamed the higher losses on "liquidation of slow-

moving inventory which included sales of Learjet Model 25s and used aircraft at lower margins," coupled with reduced sales of Learjet 30 and 50 Series and high interest costs.

The group posted a \$11m, or 91 cents a share, loss for the first nine months of this year, up from a \$1.3m, or 10 cents a share, net loss in the same period last year.

Sales in the latest nine months fell to \$206.4m from \$284.2m, partly reflecting \$47.9m in sales of 20 C-21A aircraft in the 1984 period to third-party lessors.

Gates Learjet is 85 per cent owned by the family-controlled Gates Corporation led by Mr. Charles Gates, group chairman.

## Cologne Re gloom over reinsurance

BY JONATHAN CARR IN COLOGNE

KÖLNISCHE Rückversicherung (Cologne Re), one of West Germany's leading reinsurance companies, will raise gross premium income slightly this year for the first time since 1982 and looks likely to pay an unchanged 18 per cent dividend.

But despite the increase in income Dr. Richard Wiedemann, chief executive, warned against "wishful thinking" that the situation on the reinsurance market has markedly and durably improved.

Although Cologne Re had "re-released the brake a bit" after years

of strict consolidation, premium rates and conditions generally remained very unsatisfactory. The company would continue to put earning strength before premium income growth, Dr. Wiedemann stressed.

Improved results were expected notably in the life and vehicle sectors, but the liability reinsurance market remained difficult.

Moreover a series of major disasters - including earthquakes in Mexico and Chile, hurricanes in the US and air crashes - would add to this year's costs.

As a result, the loss on Cologne Re's reinsurance business alone would be no less than in 1984.

Last year Cologne Re cut its reinsurance loss to DM 81.4m (\$31m) from DM 81.0m, on gross premium income which fell by 1.8 per cent to DM 1.45bn. This followed a cut of 2.8 per cent in premium income in 1983.

Thanks to profits of DM 101.6m from "general business" and after boosting reserves by more than in 1983, Cologne Re recorded a net profit of DM 7.8m and paid an 18 per cent dividend.

## EUROBONDS

## SAS revives the fixed-to-floating swap

BY MAGGIE URRY IN LONDON

SCANDINAVIAN Airline Systems was the first borrower for some days to launch a plain vanilla fixed-rate Eurodollar bond with a swap into floating-rate funds. The recent rise in the New York bond market had ruled out such deals because swaps are priced off the US Treasury market which had been outperforming the Eurodollar market. Yesterday New York fell back early in the day, and Eurodollar bonds were unchanged.

SAS achieved a cost of borrowing of about 49 basis points over the US Treasury curve for its \$150m issue with a coupon of 10 1/2 per cent, a par issue price and fees of 2 per cent. Lead manager is Morgan Guaranty.

The borrower is rare in the Eurodollar market, and the bonds were trading within the fees.

Banque Nationale de Paris obtained a swap into floating-rate dollars at 35 basis points below London interbank offered rate (Libor) through a \$100m five-year issue with warrants. The structure is based on deals done by Morgan Stanley for 10-year issues, and traders said the idea of a five-year bond with a call after three years was not attractive.

The bonds have a 9 1/2 per cent coupon and 100% issue price. The warrants were placed privately by omon Brothers at an undis-

BNP Bank bond average			
Nov 13	Previous	Nov 13	Previous
104.302	104.107	104.302	104.107
High	105.993	Low	99.940

closed price. They can be exercised into bonds with the same coupon and maturity using the bonds in the first three years and cash thereafter. Fees total 1 1/2 per cent, but dealers said the bonds were trading at a greater discount.

A Euro-Canadian dollar bond for Gaz Métropolitain, the Quebec utility, was launched by Société Générale. The C\$50m 10-year deal has a coupon of 10 1/2 per cent, thought to be a little aggressive when there are issues with 11 per cent coupons available. Issue price is 100%, and the bonds were trading just inside the 2 per cent fees.

The price tender for Sweden's \$100m bulldog issue will go ahead today with a minimum price set by Morgan Grenfell of 87.10. The coupon for the 29-year issue fixed at 9 1/2 per cent to give a yield of 11.566 per cent, 75 basis points above the yield on Treasury 13 1/2 per cent 2004-08 at 3pm yesterday. The gilt-edged market firmed following the UK Chan-

cellor of the Exchequer's autumn statement on Tuesday.

The Malaysian floater appeared as expected in the D-Mark sector at DM 1.2bn with a 20-year maturity and a coupon to be set quarterly at 10 basis points above three-month Libor.

Lead manager CSFB-Effektbank has pre-placed around DM 550m of the deal. However, traders regarded the terms as too aggressive for this borrower, and the bonds were bid at a level equal to the full 60 basis point fees, making it unprofitable to non-German co-managers. German banks in the deal got an extra fee.

A fixed-rate private placement for Australia totalling DM 150m went well and was trading close to the par issue price. The bonds have a five-year life, a popular maturity, and a 9 1/2 per cent coupon. Deutsche Bank is the lead manager.

The secondary market for D-Mark Eurobonds firmed in the morning but drifted lower again, leaving net gains of up to 1/2 point. An excess of supply in the Euro-bond sector means that prices are lagging behind the domestic market.

In the Swiss franc foreign bond market prices were slightly firmer in average turnover yesterday.

International bond service, Page 21

All these Bonds having been sold outside Great Britain, this announcement appears as a matter of record only.

New Issue

November 1985

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— Groupe Société Générale —

BFC Banque Financière de la Cité  
BKA Bank für Kredit und Ausserhandel AG  
Bank Leumi le-Israeli (Schweiz)  
Citicorp Bank (Schweiz) AG  
Dai-ichi Kangyo Bank (Schweiz) AG  
Mitsubishi Trust Finance (Schweiz) Ltd.  
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Banque Morgan Grenfell en Suisse S.A.  
Caisse d'Epargne du Valais  
Fuji Bank (Schweiz) AG  
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Händlerbank Midland Bank  
Hypothesen- und Kreditbank Winterthur  
Kredit, Baumann & Co. AG  
Spartaco Schwyz

مكتبة النجف

6/9/9

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Kreditbank N.V.  
Mitsubishi Finance International Limited  
Samuel Montagu & Co. Limited  
The National Commercial Bank Saudi Arabia  
Nippon Credit International (Hong Kong) Limited  
Saitama Bank (Europe) S.A.  
Saudi International Bank  
Société Générale  
Tokai International Limited  
Wood Gundy Inc.

Application has been made for the Notes, in bearer form in the denomination of US\$10,000, constituting the above issue to be admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the Temporary Global Note. Interest will be payable three monthly in arrears in February, May, August and November, commencing in February 1986.

Particulars of the Notes are available in the statistical services of Eutel Statistical Services Limited. Copies of the listing particulars relating to the Notes may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) from the Company Announcements Office of the Quotations Department of The Stock Exchange, Throgmorton Street, London EC2P 2BT, up to and including 18th November, 1985 or during usual business hours on any weekday (Saturdays and public holidays excepted) at the addresses shown below up to and including 29th November, 1985.

Lloyds Bank Plc,  
71 Lombard Street,  
London EC3P 3BS  
(Attn: Secretary)

Lloyds Merchant Bank Limited,  
40-66 Queen Victoria Street,  
London EC4P 4EL  
(Attn: Capital Markets)

Moore Govett Ltd.,  
Heron House,  
319/325 High Holborn,  
London WC1V 7PB  
(Brokers to the Issue)

The Chase Manhattan Bank, N.A.  
Woolgate House,  
Coleman Street,  
London EC2P 2HD  
(Attn: Corporate Trust)

14th November, 1985

## INTL. COMPANIES & FINANCE

### Sanko shares delisted as bail-out efforts continue

BY YOKO SHIBATA IN TOKYO

SANKO STEAMSHIP, the Japanese tanker operator which is under court protection from its creditors, will today have its shares delisted from the eight domestic exchanges on which it is quoted as well as from the markets in Hong Kong, Luxembourg and Frankfurt.

In Tokyo the shares closed their final day's trading at ¥1.10, the lowest for an issue in the history of the exchange. They fell from ¥2 on Tuesday, with more than 63m shares traded as last ditch speculation persisted.

The shares, which reached as high as ¥2.560 in 1980, have been traded on the "liquidation post" of the Tokyo exchange since August 13.

The Japanese authorities are meanwhile continuing with efforts to secure a bail-out which will keep Sanko in business. A

series of approaches have been made to the company's creditor banks and to the nine leading trading houses which have charter deals with Sanko.

Mr. Tokuo Yamashita, the Transport Minister, said this week that he had reiterated a request to Daiwa Bank to co-operate in the reconstruction of Sanko. Mr. Sumio Abekawa, the bank's president, indicated yesterday that it is finding it difficult to meet the request for additional loans.

Daiwa is understood to have been asked to extend ¥5bn (\$34.4m) out of ¥11bn which Mr. Mitsuhide Miyata, the court-appointed custodian, says should be shouldered by the trading houses.

According to Mr. Miyata, ¥31bn is needed to run the company until next April. The three

lead banks have agreed to shoulder ¥20bn, but the nine trading houses have been reluctant to contribute the rest.

Mr. Kiyochi Zosen, one of the country's major shipbuilders, yesterday reported a pre-tax loss of ¥13.13bn for the half-year to September, a sharp downturn from the previous year's interim profits of ¥4.8bn.

The net loss at ¥18.6bn compares with profits of ¥2.8bn. Turnover was ¥145.3bn, down 1.2 per cent. The interim dividend is omitted: last year ¥2.50 per share was paid.

The company has set aside a special provision of ¥5.5bn for irrecoverable credits to Sanko Steamship. Earlier this month it announced the closure of its Hiroshima new vessels yard and 5,000 redundancies.

### National Australia Bank lifts earnings

By Lachlan Drummond in Sydney  
NATIONAL AUSTRALIA Bank yesterday reported net earnings of A\$301.7m (US\$98.2m) for the year to September, after winning market share from its domestic rivals. The profits were 30 per cent higher than an adjusted total of A\$231.9m for the previous year.

The National is the first of the three major private sector banks to report profits for the year. It revised the previous year's figure downward from A\$277.7m to take account of its full ownership this time of its merchant bank arm, formerly half owned by Chase Manhattan.

The bank said the main influences on profit growth were demand for funds leading to increases in deposits and lending, continued strong demand for housing finance, expansion in its offshore business and use of funds raised through a convertible note issue in September last year.

Gross income grew 27 per cent to A\$1,044m with the interest income component up 28 per cent to A\$549m. Interest on loans rose 35 per cent to A\$516m with the margin between interest income and costs up only 12.3 per cent to A\$951m.

Non-financing operating costs were held to a 12.9 per cent increase at A\$998m, with pre-tax earnings coming out 21.8 per cent higher at A\$491.5m. Taxes were only 10.5 per cent higher at A\$189.2m, mainly because of higher levels of taxable dividend income.

Mr. Nobby Clark, the managing director, said the National's share of the savings bank market grew by 0.8 points to 13.9 per cent while its trading bank share was 1.4 points higher at 23.7 per cent.

The bank is paying a 14 cents a share final dividend for a total of 27.5 cents compared with 25 cents. Earnings per share were 87.7 cents against 70.1 cents.

### Setback for Japan's steelmakers

BY OUR TOKYO STAFF

WORSE than expected earnings were reported yesterday by Japan's five major steelmakers, with their combined pre-tax profits for the half year to September, dropping by 17 per cent.

Earnings were initially projected to maintain the previous year's level. The decline stemmed largely from a misreading of the US market. When the companies started voluntary restraints of high-margin steel exports to the US, the expected the US market price to improve. However, intensified sales competition was triggered by price cutting offensive by US Steel.

They have also suffered from slower demand from China.

Nippon Steel, the largest steelmaker, said its production of rolling steel dropped by 3.23m tonnes to 13.27m tonnes and value sales of rolled steel fell by ¥32.5bn (\$158.7m) to ¥1,220bn. Exchange gains were cancelled out by these negative factors.

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#### JAPANESE STEELMAKERS

Parent company results, Yen: half-year to Sept. 25 (Sept. 84)

	Sales	Pre-tax profits	Net profits
Nippon Steel	1,432 (1,386)	33.71 (48.24)	21.91 (30.48)
Kawasaki Steel	603 (605)	18.11 (20.82)	10.61 (11.42)
Nippon Kokan	646 (678)	13.46 (13.38)	9.46 (10.83)
Kobe Steel	615 (610)	12.35 (12.06)	6.45 (5.86)
Sumitomo Metal	571 (587)	14.12 (15.09)	13.32 (11.08)

look for earnings. A recovery in the US market is seen as unlikely and a further slow-down of exports to China is expected. Full-year crude steel production estimates have been revised downward by 4m tonnes to between 120m and 130m tonnes.

Nippon Steel, Kawasaki Steel, and Sumitomo Metal Industries expect a fall of some 20 per cent in pre-tax profits for the year. Those of Nippon Kokan are expected to fall by 40 per cent, while the setback at Kobe Steel is thought likely to be smaller than at the others.

### Japanese bond prices fall

BY CARLA RAPOPORT IN TOKYO

JAPANESE GOVERNMENT bond prices fell to new lows yesterday on fears that short-term interest rates may rise further in the next few weeks.

The benchmark 68th Government 6.5 per cent long bond, lost ¥0.57 to close at ¥98.71, which put it below par value in large-lot trading for the first time. Its yield rose to 6.85 per cent from 6.75 per cent.

Share prices on the Tokyo Stock Exchange also fell for the fifth day in a row. The TSE

stock average ended trading at 12,716.29, down 18.79 on Tuesday's close.

Bond dealers said the drop in prices was due to further unloading of bonds by large agricultural credit co-operatives, regional banks and the long-term banks. The rush to liquidate was encouraged by reports that commercial banks may raise their short-term prime lending rate to 5.75 per cent from 5.5 per cent.

### Fuji Heavy ahead midway

BY OUR TOKYO STAFF

FUJI HEAVY Industries, the maker of Subaru cars, boosted pre-tax profits by 41.8 per cent to ¥34bn (\$117.2m) in the half year to September.

Net profits advanced by 11.7 per cent to ¥8.7bn, and sales were ¥378.16bn, up 21 per cent. Net earnings per share moved up from ¥11.16 to ¥23.27.

The increase in sales were attributed chiefly to strong exports of small cars, up by 19,744 units to 135,830 or some 42 per cent of all the company's

sales of these vehicles. Cars accounted for 85 per cent of total turnover.

For the full year, car exports including knock-down kits are projected to increase by 19 per cent to 295,000 units, with domestic sales of 310,000, up 5 per cent.

Pre-tax profits are expected to reach ¥35bn, up 16.4 per cent, on sales of ¥768bn, up 13 per cent. The company plans to maintain its annual dividend at ¥8.

\$240,000,000

## European Economic Community

3 Year Interest Rate Swap

This transaction has been arranged privately in connection with the issuance of \$240,000,000 of 9¼% Notes due 1988.

### Goldman, Sachs & Co.

New York Boston Chicago Dallas Detroit  
Houston Los Angeles Memphis Miami  
Philadelphia St. Louis San Francisco  
London Hong Kong Tokyo Zurich

August 1985



\$240,000,000

## European Economic Community

9¼% Notes Due 1988

Goldman, Sachs & Co.

The First Boston Corporation

Merrill Lynch Capital Markets

Morgan Stanley & Co.

Incorporated

Salomon Brothers Inc.

Shearson Lehman Brothers Inc.

Bear, Stearns & Co.

Daiwa Securities America Inc.

Deutsche Bank Capital

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette

Drexel Burnham Lambert

E. F. Hutton & Company Inc.

Securities Corporation

Incorporated

Kidder, Peabody & Co.

Lazard Frères & Co.

The Nikko Securities Co.

Incorporated

PaineWebber

International, Inc.

Nomura Securities International, Inc.

Incorporated

Prudential-Bache

L. F. Rothschild, Unterberg, Towbin

Incorporated

Smith Barney, Harris Upham & Co.

Swiss Bank Corporation International Securities Inc.

Incorporated

UBS Securities Inc.

Wertheim & Co., Inc.

Dean Witter Reynolds Inc.

Yamaichi International (America), Inc.

July, 1985







## UK COMPANY NEWS

## Tesco rises 46% to over £44m

Tesco, the multiple retailing group, yesterday matched City expectations with a near 46 per cent rise to £44.2m in first half taxable profits.

The result, which follows in the wake of J. Sainsbury's 23 per cent increase, was initially accompanied by a 5p rise in the share price to 303p, a high for 1985, but finished the day at 295p.

The improvement was almost split equally between higher operating profits and a £6.6m swing to £5.7m in interest receivable, neglecting an accounting change.

Tesco, traditionally the lowest net margin maker among the large supermarket chains, raised turnover by over 12 per cent from £1.4bn to £1.57bn and operating profit by over 23 per cent from £31.2m to £38.5m.

The board, headed by its recently appointed chairman, Mr Ian MacLaurin, says that business has grown steadily and turnover during the period has been satisfactory, representing a volume gain of about 7 per cent.

Implementation of improved central distribution systems has continued, as have other productivity initiatives, which benefit net margin. Competition within the industry remains vigorous, says Tesco.

Nine new stores together with one major extension have been opened to date, increasing selling area by 233,000 sq ft. These together with eight further stores to be opened during the financial year, will increase selling area by 520,000 sq ft.

Eleven smaller stores, representing 185,000 sq ft, have been closed.

Tesco says that the 1986-87 store opening programme will continue at the current substantial level.

The cost of funding the store expansion programme now impacts substantially on results on ordinary trading activities which has led the company to capitalise interest (net of tax) on borrowings specifically related to financial acquisition and development of new stores.

This, Tesco explains, increased pre-tax profits for the 24 weeks to August 10 1985 by £3.5m and will have an increasing effect in the future. In addition, the proceeds of the rights issue made in April increased net interest receivable by around £2.5m.

Without both these benefits, there would have been a £0.7m interest charge for the period. Shareholders will receive a higher interim dividend of 2.1p against 1.75p, which is comfortably covered by earnings per share of 6.99p (5.39p) before



Mr Ian MacLaurin, chairman of Tesco, outside one of the company's supermarkets.

taking account of property disposal profits. Tax took £18m (£12m) leaving the net result ahead from £18.3m to £26.2m which was further increased by property disposal profits of £2.5m (£2.4m). After the dividend, which

absorbs £8.6m (£5.9m), retained profits are shown £13m higher at £20.1m. In the 1984-85 year Tesco achieved taxable profits of £31.2m on turnover of £3.18bn and paid a final dividend of 3.1p. See Lex

## KIO pays £108m for 21% stake in Exco

By Charles Batchelor

The Kuwait Investment Office, the London-based organisation which handles much of Kuwait's oil wealth, emerged yesterday as the surprise purchaser of the 21.4 per cent stake in Exco International, the money broking group, held by British & Commonwealth Shipping. The KIO paid £108m for the shares.

Speculation has surrounded B & C's holding in Exco in recent weeks following the departure of Mr John Gunn, Exco's chief executive, for an executive directorship with B & C. One suggestion was that B & C would itself launch a takeover bid for the rest of Exco.

B & C sold its 50.1m shares in Exco through brokers de Zoete & Bevan, at 215p each, a discount of 10p to Exco's closing price yesterday. Exco's shares later rose to 237p but fell back to close at 217p, a fall of 8p on the day.

The sale of the Exco shares at a discount to the market price surprised City analysts. Normally a large holding in a company would be sold at a premium since it could give the buyer a launching pad for a takeover bid.

The KIO is understood not to have any bid intentions towards Exco but sees the shares as a good investment. Neither the KIO nor B & C would comment yesterday but analysts said they believed the KIO would have undertaken to hold the Exco shares for the long term.

The share sale may be the first in a series of deals by which B & C and Exco unravel their joint interests, principally Gartmore Investment Management and London Forfeiting Company. B & C has 49.9 per cent of Gartmore and 50 per cent of London Forfeiting.

B & C is understood not to have wished to be seen as meddling of its Exco holding to a predator. This would help explain its acceptance of a lower-than-market price.

Mr Gunn's departure from Exco on October 31 reduced that company's attractiveness to many in the City. Mr Gunn was largely responsible for Exco's rise in 1979 from £1.5m to £4.4m, a small money broker, with financial help from B & C.

Exco went on to become one of the largest UK financial service companies with a market value of £440m, employing 1,700 people and making Mr Gunn a millionaire several times over.

Exco increased pre-tax profits to £49.4m in the first six months of 1985 from £32.2m previously. Turnover rose to £129m from £85m. In July it sold one of its most attractive investments, a 52 per cent holding in Telerate, the financial information group, for £346m to two US media groups.

The sale of the Exco holding to the KIO will mean its directors need no longer fear an immediate bid for the company. But in the longer term this large shareholding could still form the basis of a takeover bid by a third party, one analyst said.

In a separate deal announced yesterday St Mary Axe Holdings, the investment holding arm of B & C, and Gartmore Investments and Financial Trust, bought a 16.5 per cent holding in Abaco Investments, a small quoted financial services and property company. Mr Gunn will become a non-executive director of Abaco.

St Mary Axe bought 9.67m Abaco shares while Gartmore bought 6.25m. These represented the holding previously owned by Amec Investments, part of Amec the building and property company.

Abaco was created in 1983 from Greencoat Properties, an unsuccessful property group.

**Pearson expands oil services**  
Camco, part of the oil and oil services sector of Pearson, has acquired the operating assets of Coll Tubing and Nitrogen Services, Inc. for \$8.5m cash (nearly \$8m).

Coll Tubing specialises in workover services for offshore and onshore oil and gas wells. It will become a new division of Camco and continue to operate from Louisiana and California.

## CU recovers more lost ground in third quarter

Commercial Union, one of Britain's leading composite insurance groups, has made up more of the ground it lost in the early part of the year with a £2.2m increase in profit for the third quarter.

The result, together with the second quarter profit of £5.6m, has cut losses for the nine months following a £3.9m loss in the corresponding period in 1984.

CU's business, excluding the US, achieved a third quarter profit of £2.2m and has shown progressive improvements for each quarter of 1985.

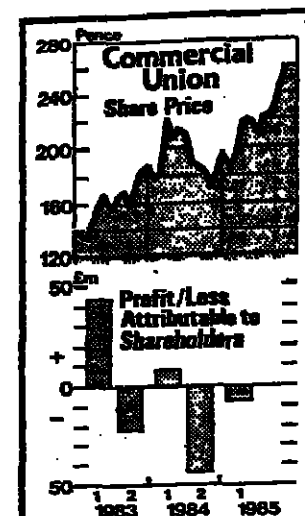
In contrast, the US has incurred heavy losses which now stand at £50.2m for the nine months following a £24.6m loss in the third quarter.

Total non-life premium income for the nine months to end-September fell by more than 17 per cent from £5.8bn to £1.32bn. The underlying fall allowing for exchange rate fluctuations was 9 per cent, with the planned reduction of 27 per cent in premium income in the US offset by increases in other territories.

Mr Cecil Harris, the chief executive, said that by the end of 1985 the US would account for only 30 per cent of premium income compared with 40 per cent at the end of 1984, while the UK would account for 40 per cent this year. This change, he claimed, would provide greater stability for profitability.

Share prices fell slightly to £1.03bn, while the group's solvency margin rose to 89.3 per cent at the end of September.

Total underwriting losses fell in the nine months from £23.5m to £23.4m and life profits rose by £1.9m to £4.6m. But as the company's earnings dropped from £2.9m to £2.7m, nearly trebled tax of £27.5m was offset by £29.6m of realised



capital gains giving attributable profits for the nine months to £2.2m compared with a £1.3m loss.

Losses in the US have not reduced as much as hoped with the third quarter hit by US\$10m of costs for two hurricanes.

CU's strengthening loss reserves in the US will continue in the final quarter, and Mr Harris warned not to expect a dramatic improvement in US results.

However, several positive factors are coming from the US: rate increases averaging 30 per cent are being obtained on commercial business, with 3 per cent increases on personal lines; an expense control programme will be achieved in 1985, with staff numbers and agencies being significantly reduced; and exposure will be reduced in adverse geographical areas, because of political, climatic, legal and natural hazard reasons.

The US recovery, however, is still being restricted by prior year claims.

A strong recovery has taken place in the UK where a third quarter, pre-tax profit of £1.3m was earned to add to the £17m and £3m profit earned in the second and third quarters respectively. Premium growth of 9.9 per cent in the third quarter has resulted in 8 per cent growth over the nine months. Underwriting losses over the nine months have halved from £70.5m to £35.6m.

The results reflect rate increases in commercial and personal business. Further increases in house-building rates up 12 per cent from next February and 8 per cent on motor rates from January indicate aims to obtain an adequate rating structure on both personal and commercial business.

Elsewhere, were good a difficult market. Premium income rose 10.3 per cent in the third quarter resulting in a 2.7 per cent growth for the nine months from £317.9m to £317.7m. Underwriting losses were static in the third quarter, leaving losses over the nine month period to £32.4m. Rate increases in automobile business were made in October and more are due next year.

Profitability has not been maintained in the Netherlands because of more severe fire losses and results from the rest of the world were on average much better.

Total life premium income rose more than 13 per cent over the nine months from £242.5m to £288.8m. CU is continuing to develop the life side with the establishment of a life operation in Spain, to go alongside already established life operations in France and Belgium.

See Lex

## General Accident in the black

General Accident has moved back into the black at the nine-month stage following a £12.7m taxable profit against £8.6m, for the nine months to end-September 1985.

The result has overturned the small loss shown for the first half, giving a profit of £11.2m, compared with £4.4m, for the nine months.

Mr Buchan Marshall, chief general manager of this leading composite insurance group, said that the impact of hurricanes Gloria and Gloria in the Caribbean eliminated the prospect of a relatively acceptable result for the third quarter but in the large part, the underlying trends in our major territories are now in the right direction.

However, he said that the important motor accounts in both the UK and the US would require a relatively substantial correction in the light of ever escalating claims costs.

Worldwide underwriting losses in the third quarter were reduced from £2.9m to £2.8m, leaving the nine-month total £2.1m lower at £18.2m.

Despite losses of £10m on hurricanes Gloria, the underwriting improvement in the US continued through the third quarter to produce a deficit for

the nine months £18.5m lower (£1.3m).

However, UK underwriting was in the black for the first time since the nine months were nearly 25 per cent higher at £58.6m due entirely to adverse experience in the large motor account.

Losses in the non-UK/US markets for the nine months were up from £40.4m to £42.6m following an unchanged loss in the third quarter.

Mr Marshall said that in sterling terms investment earnings for the nine months were virtually unchanged at £192.4m (£192.5m), but reflected an underlying growth rate of 13.5 per cent. Amortisation of deep discount bonds in the US would have added £2.6m income (£7.4m).

General premiums maintained the strong underlying growth reported at the half year and increased at the nine months by 14.7 per cent excluding currency movements. This has resulted largely from "successful action to strengthen rates in all territories and has been achieved without a corresponding increase in exposure."

Attributable profits for the nine months were £15.4m (£4.7m) after tax of £5.8m

Currency solvency margin worldwide is 82.2 per cent at the end of September and similarly net asset value per 25p share is 83.6 against 79.4.

There was a £2.1m increase to £5.1m in long-term life business profits at the nine months stage which included a contribution from the new subsidiary in Puerto Rico.

New annual premiums in the UK were £19.7m (£21.9m), but single premium business increased from £38.6m to £44.4m. On the underwriting side in the UK the company said that results in all major classes remained influenced by weather losses in the opening three months of 1985.

In the motor account, third quarter losses were substantially higher at £3.3m (£2.7m) against nine months deficit of £18.1m (break-even).

Outside the UK and US, losses in Canada were reduced from £21.5m to £19.5m for the nine months, but Australia produced a loss £1m higher at £2.7m. EEC territories showed a marginal deterioration with losses of £11.4m (£10.7m). See Lex

## HB Electronic suspended on acquisition talks

By David Goodhart

HB Electronic Components, USM-listed distributor of passive components, was suspended yesterday at 46p pending the outcome of talks over the possible acquisition of Axiom Electronics, part of the Coats Patons Group.

Axiom has never been in the mainstream of Coats Patons, a £1bn plus turnover world leader in threads and knitting yarns. It is a distributor of active electronic components — which in 1984 incurred a small loss after interest on a turnover of just under £2m.

Mr Mike Davies, managing director of HB, said that no further details of the talks could be given but he added: "It shows we are certainly on the look-out for acquisitions."

If the deal went through it would nearly double the size of HB — which to end of December 1984 made pre-tax profits of £107,000 on turnover of £4.75m. The company is 83 per cent owned by W. Canning.

It appears that the suspension — at 10.10 yesterday morning — became inevitable after the nearly 30 per cent increase in the company's share price since last Friday.

**Unilever**  
Brooke Bond has dispatched to stockholders of the outstanding 7 per cent, 7½ per cent and 5½ per cent loan stock 2208-08 proposals for the exchange of their stock for new Unilever loan stocks 1991-2006 on a £1 for £1 basis.

## Battle looms at Cooper Inds

By David Goodhart

Cooper Industries, a West Midlands precision engineer, faces a potentially acrimonious battle for control following the sale by the Cooper family of its 35 per cent stake at the end of October.

Mr Alex Johnstone, a 78-year-old Scottish accountant and chairman of Kennedy Smale, has acquired 21 per cent of the company but has been refused the chairmanship.

Mr Johnstone said yesterday that he did not want to comment in detail on his plans: "I would rather keep my powder dry. I have various ideas and I am watching events. I do not wish to make any waves but watch this space."

Mr Julian Bryant, of merchant bank Robert Fleming, which is acting for Cooper Industries, retorted that Mr Johnstone should "put up or shut up."

Mr Bryant alleged that Mr Johnstone was claiming that Mr Johnstone was claiming that he now controlled the company.

Mr Roy Kettle, a managing director of Tarmac who was appointed non-executive chairman of Cooper Industries on November 4, said that the board had considered offering Mr Johnstone a non-executive directorship "but he insisted that he would not accept an appointment unless it was as chairman and chief executive."

Mr Kettle continued: "In these circumstances, because he would not give any specific information regarding his intentions for the company the board felt unable to agree to his request."

Cooper's performance has been improving over the past two years. For the year to the end of January it produced pre-tax profits of £844,000 on turnover of £24.13m. The half year figure was up from £312,000 in 1984 to £473,000 this year.

Mr Kettle has written to shareholders announcing his own appointment and that of Mr Maurice Davies, managing director of Redman Fisher, as an executive director. He also explained the recent buying and selling of stakes in the company.

He summed up by saying that the board's corporate plan is to continue the improving performance of the group and make further acquisitions. "I have no doubt that the company has an exciting and profitable future," he concluded.

The company could, however, now face a bitter takeover battle. Cooper was unchanged at 26p — Kennedy Smale rose 3p to 123p.

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## Carlton Comm. in £2.6m acquisition

By Charles Batchelor

Carlton Communications, the television services company which was thwarted last month in a bid for Thames Television, has paid £2.6m cash for Television International, part of Rank Video Services.

TVI made a trading profit of £7,000 on turnover of £4.9m in the year ended October 1984. Management accounts for the year ended October 1985 indicate a trading profit of £100,000 on turnover of £5.9m but the company faces an exceptional charge

of £380,000. Net assets were worth £1.6m at the year-end. The exceptional charge arose from a full provision for bad debts principally incurred through the closure of Tye Entertainment Channel (TEC).

Mr Michael Green, Carlton's chairman, said the company planned to invest £2m in TVI. Carlton sees TVI as a means of expanding its presence in the satellite transmission field. TVI provides services for Mr Rupert Murdoch's Sky Channel, broad-

cast by cable in Europe, and Mr Robert Maxwell's Mirrorvision. The ITV companies also plan to launch a cable channel which would use satellite transmission.

TVI supplies studio and production facilities to these networks and the hardware for transmitting programmes.

Carlton last month announced plans to sell its publishing interests including a number of share tip-sheets to Barham Group.

## TEHEEGIN

Clue: Anag.

**BTR**

BTR PLC, SILVERTOWN HOUSE, VINCENT SQUARE, LONDON SW1P 2PL. 01-834 3848.

The answer is the number of years that BTR has achieved consistently good growth.

A key to success?

ANSWER: EIGHTEEN

## Plantation Trust's net assets 78p

The Plantation Trust Company, created in March 1985 to exploit investment opportunities in the plantation sector worldwide, has announced pre-tax profits of £112,207 for the six months to end-September. At that date it had a net asset value of 77.75p per share.

Dividends and interest received amounted to £304,543. Administrative expenses took £35,696, and interest payable was £136,640. After a tax charge of £40,000, net profits totalled £72,207 for earnings of 1.03p per share.

When the company began investing in March 1985 Plantation shares were a relatively buoyant sector of the stock market. During the first half year of operation, however, prices of palm oil, tea and cotton, among soft commodities, eased substantially and sterling strengthened.

The company therefore exercised a strategy of a rest in the which just under 45 per cent of its total net assets at market value on September 30 had been retained in fixed interest securities, principally short gilts.

The retention of nearly half of its net assets in fixed interest, this stage of its development has enabled the company to mitigate the consequences of the fall in most plantation share prices which has taken place.

These market conditions have enabled the company to make progress in building up certain shareholdings which would probably otherwise have proved impossible to buy in size.

## DIVIDENDS ANNOUNCED

		June 10	Dec. 17	Feb. 18	Jan. 28	Dec. 16	Feb. 26	Jan. 6	Dec. 18	Jan. 2	Feb. 21	Jan. 17	Jan. 8
Atlantic Computers	1.5	—	—	—	—	—	—	—	—	—	—	—	—
Allied Irish	4.5	—	—	—	—	—	—	—	—	—	—	—	—
External Invest.	4.5	—	—	—	—	—	—	—	—	—	—	—	—
A. Goldberg	1.1	—	—	—	—	—	—	—	—	—	—	—	—
Q. Portland	2.9	—	—	—	—	—	—	—	—	—	—	—	—
Land Securities	2.9	—	—	—	—	—	—	—	—	—	—	—	—
New Court Tel.	10.13	—	—	—	—	—	—	—	—	—	—	—	—
Redifarm	2	—	—	—	—	—	—	—	—	—	—	—	—
Regalian Props.	1.23	—	—	—	—	—	—	—	—	—	—	—	—
Seot. Nat. Trust	3.33	—	—	—	—	—	—	—	—	—	—	—	—
Smith Industries	3	—	—	—	—	—	—	—	—	—	—	—	—
Tesco	2.1	—	—	—	—	—	—	—	—	—	—	—	—
Valor	1.367	—	—	—	—	—	—	—	—	—	—	—	—
Wade Potteries	3	—	—	—	—	—	—	—	—	—	—	—	—

Dividends shown pence per share except where otherwise stated.  
\* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ US\$1.  
§ After adjusting for sub division and scrip issue. || At least 13.5p forecast. \*\* To reduce disparity.

## GEORGE H. SCHOLES PLC

WYLEX WORKS, WYTHENSHAW, MANCHESTER M22 4RA

Manufacturers of Wylex Electrical Products



Extracts from the Directors' Report and Chairman's Statement for the year ended 30th June 1985

	1985	1984
Profit on ordinary activities before taxation	£900	£900
Tax on profit on ordinary activities	4,936	4,716
Profit on ordinary activities after taxation	2,039	2,093
Extraordinary items	2,897	2,668
Profit for the financial year	2,897	2,668
Dividends per share (net)	20.00p	18.00p

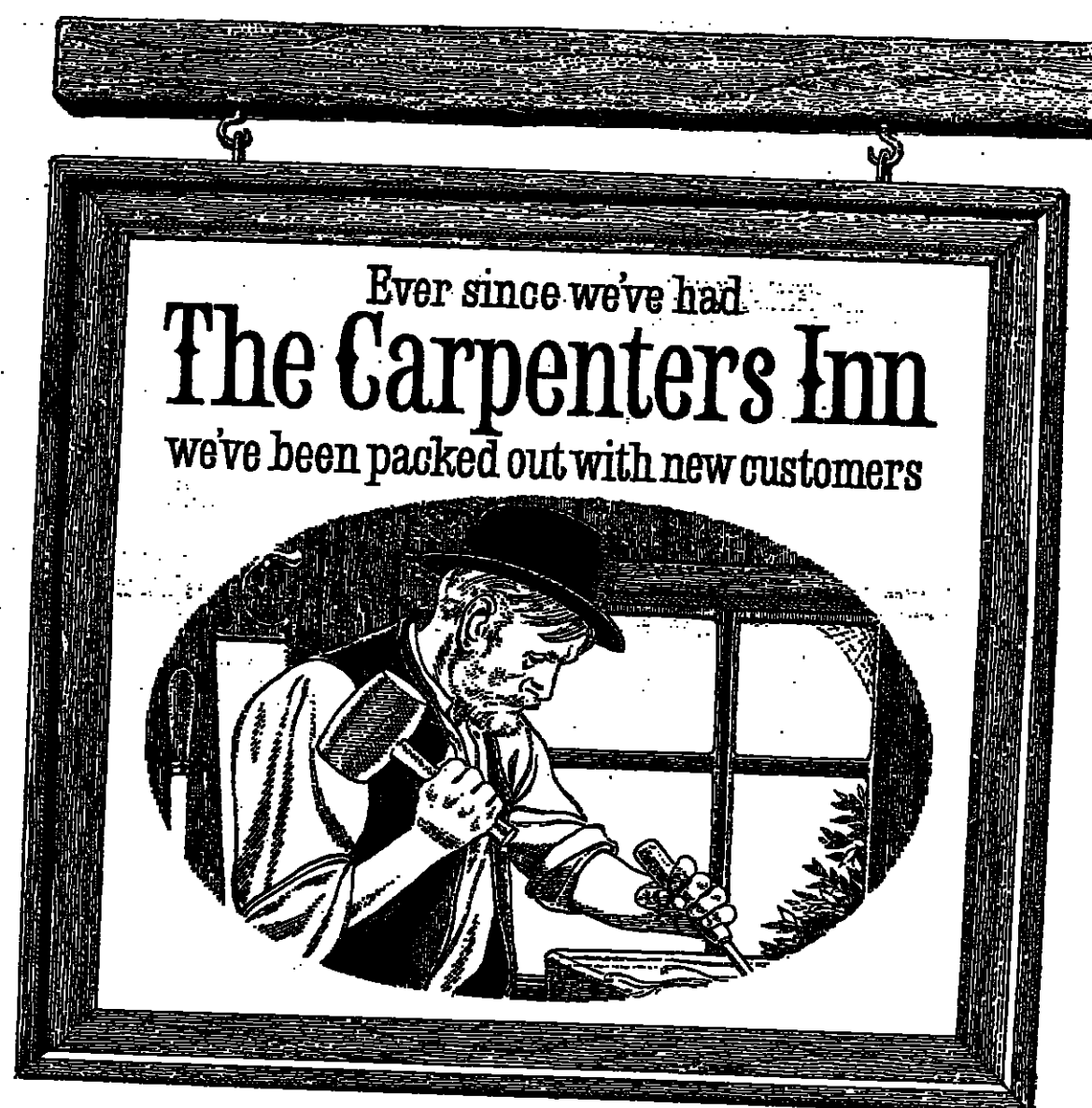
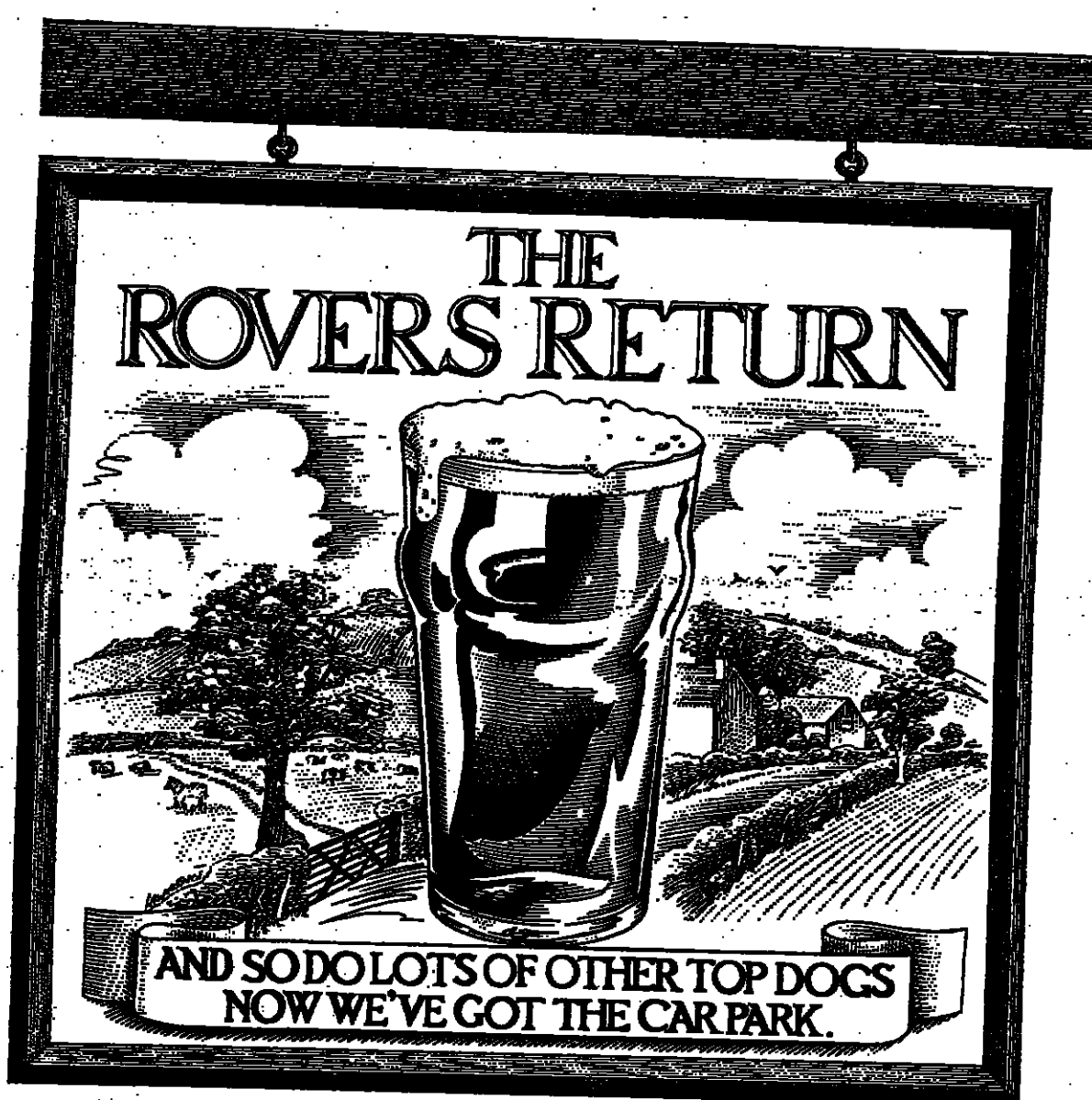
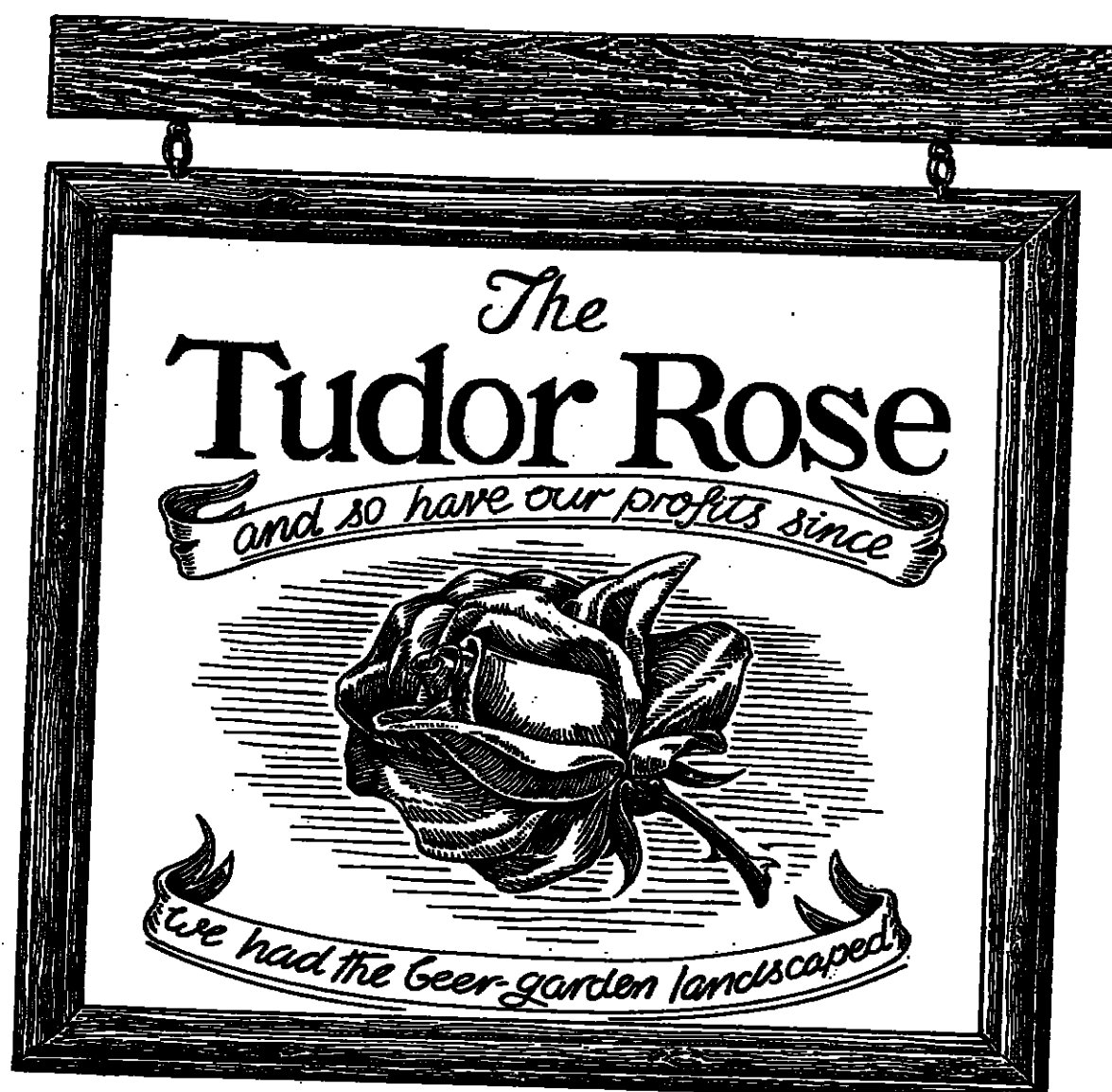
The company continues to produce higher profits although with only a modest increase in turnover. Ever increasing sales of RCCB's and MCBS continues and constitutes a very significant proportion of the company's turnover.

This satisfactory result allows the board to recommend a final dividend of 14p per share resulting in a total distribution for the year of 20p per share.

Strengthening of our engineering team together with close liaison with both our licensors and the Cooperative Testing Institute in Vienna is proving fruitful in providing the future technology necessary for us to remain our refer to our comments last year when we said the next two years would be exciting. This has proved to be the case as



What's  
happened to  
our pubs since  
we ploughed  
£275\* million  
into them?



No small beer.

But then times are changing and so are Allied-Lyons. That's why many of our 7,000 pubs have had more than just a face lift. Five years ago we saw the writing on the wall. The public wanted more from their public houses.

More modernisation but less plastic. More traditional pubs. More facilities. So in 1980 we started to give them what they wanted.

Our first improvements soon paid dividends (in fact many of them ahead of schedule).

Since then we have ploughed more and more into our pubs and the returns have grown accordingly.

All the signs show it could be one of the best investments we've ever made.

**Allied-Lyons**

In the five years up to February 1985, our pre-tax profit rose from £112m to £219m

\*Refurbishment and improvement expenditure in the latest five financial years.  
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## UK COMPANY NEWS

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Rights Issue of  
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8 per cent. Convertible Unsecured Loan Stock 1991  
at par

The Council of The Stock Exchange has granted permission to deal in the Unlisted Securities Market in the Convertible Stock. It is emphasised that no application has been made for the Convertible Stock to be admitted to listing.

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Wellbrey Road London EC2A 1JJ  
Ashford  
Kent TN24 8ET

14th November 1985

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## Over-the-Counter Market

High	Low	Company	Price	Change	Gross Yield	P/E	Fully
146	122	Ass. Brit. Ind. Ord.	131	-2	6.8	5.0	7.3
151	125	Ass. Brit. Ind. C.I.L.S.	135	-	10.0	7.4	-
77	43	Airbus Group	60	-	6.4	10.6	10.0
48	28	Armstrong & Rhodes	40	-	4.3	5.8	8.7
165	108	Barton Hill	165	-	4.0	2.4	20.9
64	42	Bray Technologies	51	-	3.9	7.8	6.2
201	145	CCL Ordinary	145	-	12.0	8.3	3.5
182	103	CCI, Type Conv. Pl.	103	-	15.7	18.2	3.5
130	10	Carborundum Ord.	122	-	4.9	3.9	8.7
93	82	Carborundum 7.5pc Pl.	93	-	10.7	11.5	-
72	48	Debonth Services	57	-	7.0	12.2	5.9
32	21	Frederick Parker	21	-	-	-	-
83	30	George Blais	30	-	3.1	5.8	-
80	20	Ind. Precision Castings	45	-	3.0	6.8	11.9
218	177	Isis Group	185	-	15.0	8.1	14.2
124	101	Jackson Group	105	-	15.5	5.0	7.3
286	213	James Burrough	285	+5	15.0	5.3	9.0
95	83	James Burrough SpCP	95	-	12.8	13.6	6.0
85	71	John Howard and Co.	75	-	5.0	5.8	6.0
225	100	Linguaphone Ord.	190	-	15.0	16.7	-
100	50	Linguaphone 10.5pc Pl.	50	-	6.8	12.4	-
650	300	Minihouse Holding WV	570	-	6.8	12.4	-
120	31	Robert Jenkins	75	-	-	-	-
80	28	Scotsons	31	-	5.0	7.4	3.4
92	61	Tonday and Carline	68	-	4.3	1.3	18.8
444	320	Travira Holdings	330	-	2.1	5.8	8.8
36	17	Unilock Holdings	36	-	8.6	7.0	8.8
122	81	Walter Alexander	122	-	17.4	8.7	5.7
247	195	W. S. Yates	200	-	-	-	-

S=Suspended.

## Smiths Industries rises 32% to nearly £48m

AIDED BY a strong performance from the North American activities, Smiths Industries has increased pre-tax profits by 31.6 per cent from £26.16m to £34.58m in the year ended August 3 1985.

For the current year the directors expect further significant progress. They say the group is in a strong trading and financial position. Cash improved by £50m to give net cash balance of £6m at August 3.

Earnings for the year were up from 10.2p to 12.9p, and shareholders receive an increase of 1p net in their dividend - the final is 3p for a total of 4.5p.

The group has written down the value of the investment in Lucas Electrical Electronics & Systems to a nominal amount, because of the trading difficulties being experienced by that company.

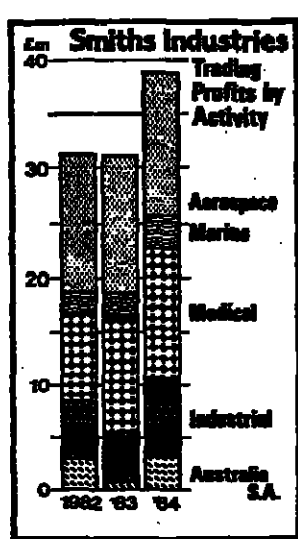
Total sales for the year were £385m (£388.6m). The trading profit from continuing businesses moved ahead from £37.95m to £48.55m, and discontinuing activities accounted for £52.00m (£1.28m).

The directors report that aerospace and defence profits increased from £13.33m to £17.45m at the trading level. This was aided by the recovery in the civil aviation market and strong performances by overseas companies. In North America the division had its best ever year.

A £2.6m increase to £14.9m in medical systems came principally from UK exports, European subsidiaries and a full year's contribution from Downes Surgical which was well up to expectations. In North America there was an improvement against the background of a market adjusting to the new methods of reimbursement to hospitals under US government medicare programmes.

On the industrial side profits rose by £3.9m to £14.15m, with most businesses contributing to their second year of significant growth.

A geographical split of the profits of continuing businesses shows UK £29.39m (£22.70m), North America £18.74m (£14.15m) on the conversion



of £31.56m (£16.15m), Australia £2.23m (£2.04m) on converting A\$4.56m (£3.07m), and others £1.19m (£865,000).

The policy of converting overseas results at period-end rates has been maintained and results would have been £300,000 higher had exchange rates remained constant.

Withdrawal from the supply of original equipment to the motor industry world-wide was completed by the sale of all the company's South African interests, and the sale by the Australian company of its major holding in SIDA Pty. Remaining activities in Australia improved their results, but this was not so pronounced on conversion because of the sharp fall of the Australia dollar in the latter part of the year.

Interest charges in the year were cut from £3.0m to £1.3m, reflecting the benefits of good cash performance in the UK, US, and Australia. After tax £22m (£14.7m) and minorities £72,000 (£201,000), the attributable profit comes through at £27.5m (£21.26m).

Extraordinary charges this year came to £5.95m (£2.5m) and

mainly represent the writing down of the LEES investment.

Research and development expenditure was maintained at the high level of the previous year, particularly that related to aerospace and defence.

## comment

The excellent performance of Smiths Industries clearly justifies the shares' premium rating. With the minor exception of its slightly ill-fitting Australian out-post, where currency turned higher local profits into a sterling decline, Smiths has produced strong figures throughout its comprehensively rebalanced business. Overcoming an ordering hiatus in the US, when hospital reimbursement spending was capped at the middle of the year, Smiths' medical division has made strong progress overall; and the remaining scope for growth from the shift towards disposable products is headroom for the future. Defence and aerospace is protected by a long orderbook (most encouragingly by the success of the Boeing 737 programme) and should produce real annual growth of 15 per cent for the next three years or so. It may nonetheless be hard for Smiths to do more than reap the benefits of its underlying sales growth, virtually all the past rationalisation has now bounced into current profit.

A multiple of around 15 times 1985 earnings is well above the market. Though the risks are limited by strong orders and positive cash flow, at 241p, the shares may be too far ahead to be worth the chasing.

German Securities

Only half of the shares on offer to the public in the German Securities Investment Trust were taken up by the time the issue closed yesterday afternoon. To £2 per share, the £20m fund was £10m short. The £10m gap was made up by a £10m loan from the trust's £10m loan facility. The £10m loan was made up of £5m from the trust's £10m loan facility and £5m from the trust's £10m loan facility.

Low & Bonar

Low & Bonar, which is making a £2.5m takeover bid for Cole Group, the plastics and electricals company, said yesterday that Cole's businesses would form a "natural complement" to its own.

## Distillers starts to erect bid defences

By Martin Dickson

Distillers, the Scotch whisky group under threat of a hostile £1.5m takeover bid from Argyle, is beginning to erect defences to its interim results by a month as a defensive tactic.

Distillers said yesterday it would be announcing the strong month figures on November 21, instead of on December 20. Mr Bill Spengler, the new deputy chairman, said: "We felt it would be in our best interests to announce them at this time."

Argyle has been told by the Takeover Panel that it cannot launch a bid for Distillers until at least December 1.

City Analysts said they expected Distillers to announce reasonably good interim figures, which could help bolster the share price ahead of any offer.

Distillers had pre-tax profits of £90.5m in the first six months of 1985. The figure would have been £8m higher if industrial action had not pushed into the second half some large whisky export shipments.

Argyle announced in early September that it had no present intention of bidding for Distillers, and the Takeover Panel said that statement precluded it making any bid for between three and four months.

Argyle has asked for a relaxation of the ruling allowing it to make an early bid, but the Panel has refused.

## Allied Irish Banks rises 9% in spite of heavy bad debt toll

Allied Irish Banks made pre-tax profits of £144.1m (£97m) in the six months ending September 30 1985, a 9 per cent rise over the same period of 1984.

In spite of heavy debt charges in the Irish property and construction sector.

Group operating profits were down from £135.6m to £134.8m but overall profits were boosted by £18.8m from its US affiliate, First Maryland Bancorp., 55 per cent rise over the half-year to March 30 1985.

Mr Gerry Scanlon, chief executive, said he was satisfied with the results and said there was no reason to change the forecasts for the whole year of pre-tax profits of between £184m and £185m. The directors declared an unchanged interim dividend of 12.00p, worth 4.2p to institutional investors.

The bank said: "In the Republic of Ireland the incidence of bad debts remains high, good lending opportunities are scarce and the recessionary climate will continue to depress profitability."

Mr Scanlon said the current year rescue this year of its insurance company, Insurance Corporation of Ireland, was about £12m a year. The bank, which wrote off £150m when the company collapsed, and while over £200m of the Government in March, lent the Central Bank £150m towards the rescue package on which the Central Bank pays interest at 3.5 per cent below prevailing rates.

AIB reported substantially higher tax charges of £14m against £10.7m, mainly due to a decline in tax-based lending. This was particularly marked in the UK where the run-down of capital allowances and high Irish taxes made AIB uncompetitive.

Bad debt provisions were £22.1m compared with £15.8m. The heaviest burden fell on Allied Irish Finance which recorded £14.7m in bad debts, against £10.7m in 1984.

Low & Bonar, which is making a £2.5m takeover bid for Cole Group, the plastics and electricals company, said yesterday that Cole's businesses would form a "natural complement" to its own.

In its formal offer document, Low said its 290p share cash offer was generous, representing a 30 per cent premium on a bid for Cole from Hartons Group earlier this year, and a 115 per cent premium on the share price in April, before Robert Moss launched a bid for Cole.

Cole's shares closed unchanged last night at 285p.

IN BRIEF

EXTERNAL INVESTMENT Trust is raising interim dividend to 6p (5.5p) and forecast final of at least 7.5p for year ended March 31 1986 (£6.5p). For half year ended September 30 1985 gross income came to £262,000 (£101m) including investment income £713,000 (£280,000). Expenses and interest £241,000 (£249,000) and tax £240,000 (£240,000) leaving net revenue £281,000 (£284,000) for earnings of 7.28p (5.82p) basic and 7.72p (6.33p) diluted. At September 30 net asset value per share starts (0.67p) and diluted 482.6p (472.6p).

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## UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1978=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Ind. prod.	Mfg. output	Eng. orders	Retail vol.	Retail value	Unemp.	Vacs.
1984 4th qtr.	103.4	101.2	185	112.7	164.0	3.103	153.9
1985 1st qtr.	106.0	102.7	183	113.3	133.9	3.138	153.6
2nd qtr.	106.0	103.1	191	115.0	141.2	3.174	161.7
3rd qtr.	106.0	103.1	191	115.0	141.2	3.174	161.7
February	105.3	102.4	198	112.7	130.2	3.144	153.1
March	107.1	103.5	191	113.9	136.5	3.167	156.1
April	107.8	102.9	87	113.5	140.3	3.176	161.0
May	108.2	102.4	98	113.5	142.0	3.177	162.7
June	107.9	102.0	111	116.0	141.0	3.188	162.4
July	106.3	101.4	97	116.0	145.9	3.175	163.0
August	106.8	102.9	97	117.5	145.4	3.183	162.9
September	106.8	102.9	97	118.9	143.7	3.179	167.3
October	106.8	102.9	97	118.9	143.7	3.179	167.3

OUTPUT—By market sector: consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacturing, textiles, leather and clothing (1980=100); housing starts (000s, 12 month average)

	Consumer goods	Invest. goods	Intmd. goods	Eng. output	Metal mfg.	Textile mfg.	Hous. starts
1984 3rd qtr.	102.0	97.7	104.6	100.2	110.8	98.2	16.2
4th qtr.	102.5	98.3	106.1	99.7	107.3	96.4	13.3
1985 1st qtr.	102.8	102.2	109.2	103.3	112.1	98.2	13.8
2nd qtr.	102.2	102.8	113.2	103.6	112.6	98.5	18.6
February	102.1	102.8	111.6	103.6	111.6	98.5	18.2
March	102.1	104.0	110.4	104.0	110.4	100.0	16.8
April	101.9	102.2	113.4	103.0	109.0	98.0	17.9
May	101.9	102.4	114.1	102.0	109.0	97.0	17.9
June	103.4	103.7	112.1	105.0	112.0	100.0	17.9
July	103.4	103.7	112.1	105.0	112.0	100.0	17.9
August	102.3	102.6	110.9	104.0	112.0	99.0	18.4
September	102.3	102.6	110.9	104.0	112.0	99.0	18.4

EXTERNAL TRADE—Indices of export and import volume (1980=100); value balance; current balance (£m); oil balance (£m); terms of trade (1980=100); excluding reserves.

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms of trade	Rev. US\$bn
1984 4th qtr.	119.7	129.1	-1,813	+424	+1,488	96.8	15.32
1985 1st qtr.	120.8	128.5	-1,283	-535	+1,862	96.5	12.33
2nd qtr.	120.6	126.0	-2,222	+1,183	+1,348	96.5	14.32
3rd qtr.	115.0	123.1	-1,890	+2,590	+2,042	100.6	14.18
February	123.6	127.5	-241	-12	+675	96.2	15.35
March	121.8	126.8	-977	-704	+260	96.5	14.33
April	121.8	126.8	-977	-704	+260	96.5	14.33
May	121.7	121.0	-287	-721	+438	98.3	15.98
June	118.4	126.9	-216	+252	+943	99.1	14.32
July	120.7	126.8	-86	+344	+693	99.5	14.26
August	119.8	122.8	-229	+386	+667	101.3	14.26
September	114.8	124.1	-200	+200	+683	101.1	16.21
October	114.8	124.1	-200	+200	+683	101.1	16.21

FINANCIAL—Money supply M0, M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); building societies' net inflow; HP, new credit; all seasonally adjusted. Clearing Bank base rate (end period).

	M0 %	M1 %	M3 %	advances %	inflow \$m	lending \$m	rate %
1984 4th qtr. 1985	9.6	24.3	13.4	16.9	2,482	2,946	9.83
1st qtr.	2.2	0.7	9.1	15.2	1,511	3,146	13.30
2nd qtr.	8.1	32.4	20.4	19.2	1,523	3,064	12.80
3rd qtr.	5.8	15.4	11.6	17.3	1,471	3,280	11.50
February	3.1	- 5.0	4.6	15.3	1,771	3,064	12.80
March	- 1.2	- 1.2	9.2	16.0	214	965	13.00
April	4.2	22.3	18.8	19.5	597	1,061	12.63
May	5.7	33.2	18.4	17.7	615	1,042	12.63
June	4.4	44.6	23.1	20.3	491	961	12.50
July	4.4	19.1	8.3	16.8	550	1,129	11.50
August	2.4	22.9	14.4	21.8	524	1,126	11.50
September	1.1	3.2	12.4	14.2	597	1,125	11.50
October					597		



## UK COMPANY NEWS

## Indonesian boost for Ultramar

A STRONG performance from its Indonesian producing operations has enabled the Ultramar group to lift third quarter pre-tax profits from £1.8m to £67.8m. This brings the figure for the nine months ended September 30 1985 up to £220m, an advance of £29.1m over the like 1984 period.

For the year to date those operations contributed over half of the group's operating profit directly and through the 50 per cent interest in ENSTAR.

Although the refining and marketing companies continued to experience weak market conditions, there was some improvement in margins over second quarter levels, especially in Eastern Canada, and this has continued into the fourth quarter.

Profitability of the North Sea producing operation was adversely affected by the weakness of the US dollar which resulted in lower average crude oil realisations.

Net profit attributable for the third quarter came to £17.1m (£22.1m) equal to 6.3p per share (£8.1p), and for the nine months it was £79.5m (£88.7m) or 29.1p (£32.7p) per share.

The directors say the future levels of crude oil prices, refined product margins and currency exchange rates continue to be the main uncertainties.

The fourth quarter should see the normal seasonal upturn in the business and they are optimistic that the rationalisation moves taken by the industry and by Ultramar will make for improved margins and profitability for the downstream operations,

particularly in Eastern Canada.

In terms of US dollars, the profit for the nine months, before exceptional items but after minorities, shows an increase of 20 per cent over 1984. But in sterling terms the apparent increase is only 7 per cent, from £77.6m to £83m.

In the quarter, exploration and production profit was £32.1m (£33.8m), with Indonesia providing £19.7m (£18.8m) and UK £12.4m (£15.0m). Refining and marketing came to £3.8m (£3.8m) of which Canada and the US east coast accounted for £1.6m (£2.9m), shipping incurred losses of £7.0m (£1.5m) and other activities made a profit of £200,000 (£300,000). The figures are stated after tax but prior to minority charges and administration charges, exceptional items and minorities.

The quarter has suffered an exceptional debit of £3.5m. This is the estimated cost of £13m, reduced to £3.75m by asset disposals and pension fund recoveries, of the major reorganisation and cost reduction programme in Eastern Canada.

Cash flow from operations continues at a record level — it was £46m in the quarter. With tighter controls on working capital requirements and capital expenditures, and the refinancing of the Canadian subsidiaries, this has led to a significant reduction in debt over the past 12 months.

Gearing has improved to 35 per cent compared with 64 per cent at the end of September 1984.

Mr Peter Raven, the finance director, said later that he



Mr Lloyd Benson, chairman of Ultramar

thought it would be "a bit much" to expect the 20 per cent profit improvement in dollar terms to be repeated over the full year.

He recalled that the group had turned in a particularly good fourth quarter in 1984. As for this year, he expected a good performance but "I do not think one should be looking for 20 per cent for the full year."

Mr Raven said he expected borrowings in the current quarter to increase because of seasonal factors and the financing of two Spanish vessels. The chairman, Mr Lloyd Benson, said drilling exploration

in the US had increased sharply. The group now had good teams in place and its interests would rise from single figure percentages to 25, 50 and in some cases 100 per cent.

On acquisitions, Mr Benson said he was glad the group had not made a major acquisition over the last six months because of market conditions. But there was now a much better chance of acquisitions, he said, and "we are still out there."

#### comment

Oil companies with income geared heavily to the price of crude are not exactly the flavour of the year and Ultramar's share price has stood still for months. The three-quarter figures show once again what an excellent investment Indonesian LNG has been, making up well over half of operating profits; but while these earnings are to an extent protected from dollar weakness — moving inversely to the dollar's relation to a basket of currencies — they would follow a fall in the crude price down.

Ultramar is now picking up US oil and gas prospects pretty cheap, but the key to the future is a turnaround in the North American downstream operations, still producing a miserable and unstable return on capital employed. At 210p, down 3p, Ultramar yields about 7 per cent on a small dividend increase; but given the risks on the downside, this may be inadequate against the yields on companies with lower balance-sheet gearing.

## Land Securities rises 20% to £54m

By Michael Cassell, Property Correspondent

Land Securities, the UK's largest property development group, yesterday reported a 20 per cent increase in interim profits.

The group, which last week arranged a £100m mortgage debenture issue, pushed up pre-tax profits for the six month period ending September 1985 to £54.2m, from £45.6m. Income available for distribution reached £22.5m, compared to £23m in the corresponding period of 1984.

An interim dividend of 2.9p a share is declared (2.6p). Earnings rose from 4.96p to 6.48p.

Lease reviews and renewals helped rental income from the group's £230-plus investment portfolio reach £74.1m during the six months, against £63.6m in the first half of 1984.

Land Securities says it does not expect the growth rate in rental income for the year to March 1986 to differ materially from that achieved in the twelve months to March 1985. Some properties will not be income producing because they will be withdrawn from the letting market for redevelopment or refurbishment.

The group says that good progress has been made with the letting of redevalued and refurbished premises. Offices at Devonshire House, Piccadilly, are now all let or under offer and 6-12 Fenchurch Street EC3 and Cromwell House SW, where works have recently been completed, are both under offer to single tenants.

The property group will not confirm reports that the 58,000 sq ft Fenchurch Street office building is being taken by Kleinwort Benson, the merchant bank. The rent agreed is believed to be in the region of £35 a sq ft.

Elsewhere in London, the offices at Ealing Broadway have been let to British Telecom and redevelopment of Queens House, St James's Street, SW, has started. In the provinces, work is under way on the third phase of the Kennet shopping centre at Newbury.

## Royal Bank to acquire Goldberg credit card

The Royal Bank of Scotland is to pay £4.8m for a 90 per cent stake in Style Financial Services, the credit card subsidiary of A. Goldberg.

At the same time A. Goldberg has announced a strong retail recovery with pre-tax profits of £124,000 for the six months to September 23 1985, compared with losses of £782,000 previously. Turnover was £4.57m ahead at £21.66m. For the year to March 30p profits of £640,000 were achieved.

The directors are doubling the interim dividend to 1p, which equals the total for 1984-1985.

Mr Mark Goldberg, the chairman, says that Style has achieved good growth during the half year, contributing £54,000 to profits. However, he explains that the continuing successful development of Style would require substantial funds which the directors consider would adversely affect the group's long term performance.

In addition to the immediate cash injection which the sale will bring, Mr Goldberg says that the group has entered into a trading agreement with Style

to maintain links until at least March 1986. This will significantly strengthen the group's long term trading position.

Style, launched by Goldberg in 1981 is one of the leading providers of consumer credit in Scotland, with external companies accounting for 19 per cent of its first half business. Encouraging increases in the number of cardholders and card holder activity have also been achieved, the chairman says.

The Stylecard currently has about 350,000 accounts, and is widely accepted by retailers other than the Goldberg and Wrynes group. The service has also been expanded to cover some travel companies, car services and hotels.

Mr Charles Winter, chief executive of the Royal Bank, said that it would follow through its option to buy the remaining 40 per cent of Style in 1988.

The Royal, which will take over the financing of the service from the Bank of Scotland, has agreed not to provide consumer credit facilities to direct competitors of Goldberg.

The acquisition will develop the bank's consumer credit business and complement its affiliation with Access in which it holds a 10 per cent stake. The benefit to the bank will be a new system to market financial services, and to gain potential new customers. Style cardholders do not necessarily need to have bank accounts.

Mr Winter said that the bank hoped to expand the use of the card, eventually increasing its circulation to south of the border.

The directors of Goldberg believe that the growth of Style will be accelerated by the resources of the Royal Bank and that an increase in the number of cardholders will benefit the shareholders, customers and staff of both Style and Goldberg.

The disposal releases funds for Goldberg which will permit and accelerate the revitalisation of the group's main retail business, Mr Goldberg states.

Looking ahead, he says that the second half has started well and further development of all aspects of the business should provide a satisfactory outcome for the year, with trading prospects for the company being "increasingly favourable."

## Williams offer for Ley's pref

Williams Holdings is making an offer to acquire the 4.2 per cent cumulative preference stock of Ley's Foundries and Engineering.

Williams already holds the whole of the ordinary stock, deferred ordinary stock and 3.5 cumulative preference stock.

The terms are: For every two Ley's 4.2 preference stock units one new Williams 10p per cent cumulative preference share.

The aggregate value of the offer is about £16m, on the basis of a value of 115p per Williams preference share, being the middle market quotation on November 11.

Ley's became a subsidiary of Williams as a result of offers made in November 1982 but, at that time, no offer was made for the 4.2 per cent cumulative preference stock.

SIDLAW GROUP is negotiating to acquire the share capital of S. B. Offshore Petroleum Base, the wholly-owned subsidiary of S. B. Offshore Group.

## Valor 39% ahead at halfway

INCLUDING A first full period of acquisitions, the Valor home appliance group has lifted its sales by 42 per cent and pre-tax profit by 39 per cent in the half year ended September 27 1985.

Mr Michael Montague, the chairman, says that market demand was steady in the period, but since September it has risen sharply.

He says the build up to privatisation of British Gas is likely to focus consumer interest further on gas appliances, and should have a beneficial effect on Valor sales.

The half year figures take in Heatrate Sadia, Gainsborough, and Breville electrical appliance operations. Total group sales were £58.14m (£50.52m) and profits £2.74m (£2m). The interim dividend is raised to 1.358p (£2.235p) net per share.

Mr Montague says that sales of heaters remained buoyant but cookers disappointed. Market share was lost on a new range because of technical troubles, but that has been cured.

The Dreamland electric blanket business is booming. A new range came out ahead of time and is selling well, while the new Physio pads heat pads have been generally well received by the medical profession, reports the chairman.

Heatrate Sadia and Gainsborough are holding on to their market share but the weather affected the sales of electric showers generally.

Gas heater sales were well up. The launch of the balanced flue version of the Homeflame has been an outstanding success, the chairman states.

After tax, £338,000 (£305,000) the net profit for the period works through at £1.96m (£1.4m), giving basic earnings of 7.27p (£6.32p) and full diluted of 6.96p (£6.37p). Pre-tax profit for the year ended March 31 1985 totalled £5.7m.

Further acquisitions are no doubt in the pipeline which may mean some more equity on the way — although the balance sheet is strong — but even so, the price does not look vulnerable.

comment  
Valor's profits increase of 39 per cent is roughly equally split between organic growth and the first time inclusion of acquisitions Heatrate Sadia and Gainsborough. The list of subsidiaries is liberally peppered with good performers but the most significant feature of the group's progress over the last couple of years has been the development of living flame gas fires which continues to show exceptional growth. Breville will make its maiden contribution in the second half and there should be a small profit following the closure of the Birmingham factory the costs of which have been above the line in these figures. For the year profits of £77m to £8m pre-tax look possible which drops the prospective p/e to a little under 10, assuming a 30 per cent tax charge and an average capital base. Further acquisitions are no doubt in the pipeline which may mean some more equity on the way — although the balance sheet is strong — but even so, the price does not look vulnerable.

## Losses of £3m fail to dent Memory optimism

Memory Computer, the troubled computer manufacturer and distributor, based in Dublin, recorded pre-tax losses of £3.62m (£3m) in the 15 months to June 30 1985 against profits of £78,000 for the 12 months to March 31 1984.

The result is in line with figures given in August when it announced plans to raise about £190,000 following a poorly received rights issue earlier this year.

The cash-raising scheme involves the placing of 1.08m convertible cumulative redeemable preference shares of 10p at par. Memory also said at the time that sales had picked up in the three months to June 30 and it had traded profitably.

The directors say the computer industry worldwide is undergoing rapid change and realignment but in spite of its difficulties, Memory faces the future with confidence.

There is no dividend. In the 12 months to March 31 1984, there was an interim of 1p but no final.

Turnover was down in the 15 months to June 30 1985 to £7.28m, from £10.02m compared with a credit of £61,000. Minorities took £11,000 (£12,000) and there were extraordinary debits of £2.72m (£191,000).

Losses per 10p share came out at 28.5p against earnings of 2.2p.

The continuing recession in Ireland has resulted in severe competition and a reluctance among purchasers to commit scarce funds, say the directors.

But Memory's substantial customer base serves to mitigate these forces, they say, giving cause for it to expect home sales to rise.

The Memory 55 computer is making progress, particularly in the credit union sector, say the directors. In addition, Memory has launched the Alto product and a wide range of software.

## Chester Water offer for sale to raise £1.5m

Chester Waterworks Company has raised £1.52m following the offer for sale by tender of £1.5m of 8 per cent redeemable preference stock 1982 through brokers Seymour Pierce. The amount of stock applied for was £4.4m and the average price obtained was £101.65p.

## Yearlings at 113%

YEARLING bonds totalling £5.9m at 113 per cent redeemable on November 19 1986, have been issued by the following local authorities: Basingstoke & De-Borough Council £0.5m; St Helens Metropolitan Borough Council £0.5m; Wansbeck District Council £0.4m; Llanelli (Borough of) £0.25m; Dundee (City of) District Council £0.5m; West Yorkshire Metropolitan County Council £0.75m; Allerdale District Council £0.5m; Medina Borough Council £0.5m; Cardiff (City of) £2.0m.



Do you see The Man, Janet?  
Yes John, I see The Man.  
Hello, Man.  
Tell us about the machines.  
We like machines.

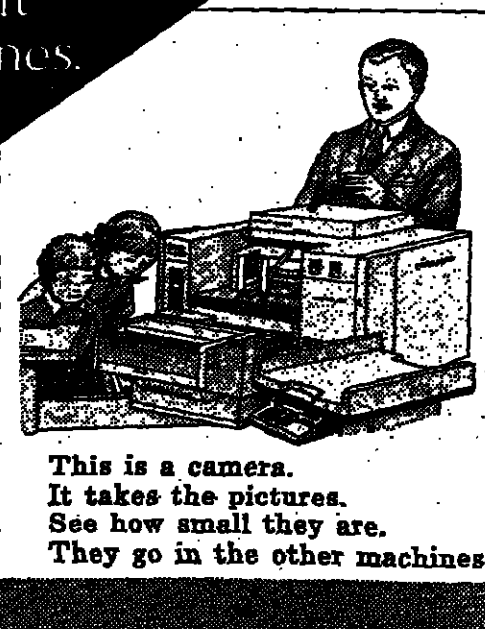


Press the button.  
Now you can see all the words.  
Can you read?  
Yes, we can read.

Janet and John learn about Machines.



Look, John, another machine.  
See how the copy comes.  
I can read the words.  
I can see the picture.



This is a camera.  
It takes the pictures.  
See how small they are.  
They go in the other machines.

Understanding the Agfa Microfilm range isn't particularly difficult.

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Unlike a computer system, you don't have to decipher endless jargon. Or go on an intensive training course.

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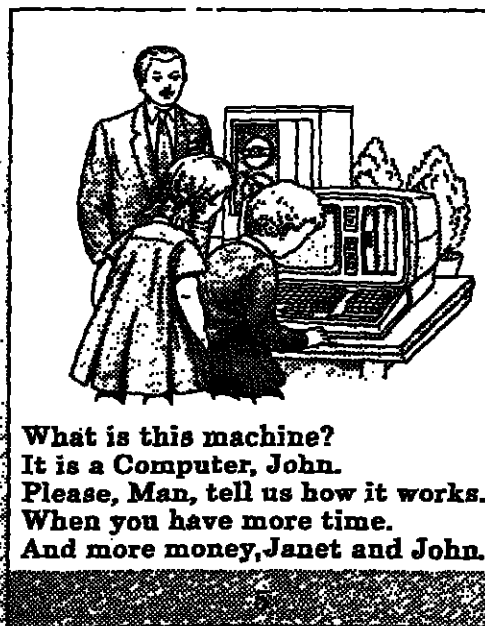
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LK 750 READER



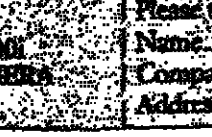
LK 750 READER



LK 750 READER



LK 750 READER



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# General Accident

## NINE-MONTHS' RESULTS

The results for the nine months ended 30th September 1985 estimated and unaudited are compared below with those for the similar period in 1984, which are restated at 31st December 1984 rates of exchange; also shown are the actual results for the full year 1984.

It must be emphasised that the results for the interim period do not usually provide a reliable indication of those for the full year.

	9 Months to 30.9.85 Estimate £ millions	9 Months to 30.9.84 Estimate £ millions	Year 1984 Actual £ millions
Premium Income—General Business	1,255.8	1,236.8	1,689.0
Long Term Business	156.3	119.9	188.9
	1,412.1	1,356.7	1,877.9
Investment Income	192.4	192.5	266.2
Underwriting Result—General Business	(186.2)	(191.3)	(268.3)
Long Term Insurance Profits	6.5	4.4	7.7
	12.7	5.6	5.6
Loan Interest	1.5	1.2	1.7
Profit before Tax and Minority Interests	11.2	4.4	3.9
Taxation	(5.8)	(1.3)	(8.1)
Minority Interests and Preference	1.6	1.0	2.2
Dividend	1.6	1.0	2.2
Net Profit attributable to Shareholders	15.4	4.7	9.8
Earnings per Ordinary Share	9.2p	2.8p	5.9p
Principal exchange rates used in converting overseas results:			
U.S.A.	\$1.41	\$1.16	\$1.16
Canada	\$1.33	\$1.53	\$1.53

### ANALYSIS BY TERRITORY OF GENERAL BUSINESS PREMIUM INCOME AND UNDERWRITING RESULT

	9 months to 30.9.85 Premium Underwriting Income Result	9 months to 30.9.84 Premium Underwriting Income Result
U.K.	£m (58.6)	£m (47.1)
U.S.A.	515.4 (85.0)	554.0 (103.8)
EEC other than U.K.	73.5 (11.4)	69.1 (10.7)
Canada	109.6 (19.8)	118.4 (21.5)
Australia	26.1 (2.7)	32.5 (1.7)
Others, including reinsurance	79.5 (7.2)	60.5 (4.1)
Marine and Aviation	39.8 (1.5)	32.3 (2.4)
	1,255.8 (186.2)	1,236.8 (191.3)

Net written premiums increased in sterling terms by 1.5%, whilst investment income decreased by 0.1%. Adjusted to exclude the effects of currency fluctuations, there were increases of 14.7% and 13.5%, respectively.

In the third quarter there were underwriting losses of £56.2m (1984 £60.5m loss) of which £15.3m (1984 £14.2m) occurred in the United Kingdom and £26.6m (1984 £32.3m) in the United States where the result was particularly affected by Hurricane "Gloria" which alone cost £10m. In the aggregate other territories produced underwriting losses of £14.3m (1984 £14.3m loss). The pre-tax profit for the quarter amounted to £12.7m (1984 £6.8m profit).

For the nine months in the United Kingdom there was a loss of £58.6m (1984 £47.1m). Losses in the Motor account increased to £18.1m (1984 Nil) reflecting a sharp increase in the incidence of claims. Improvement in the Homeowners account was maintained with a small profit in the quarter reducing the nine month loss to £9.4m (1984 £10.7m). Experience in the Commercial Property and Liability accounts showed substantial improvement but remains adverse.

For the nine months in the United States net written premiums were \$727m (1984 \$643m) and the operating ratio was 116.41%, as compared with 118.44% for the same period in 1984. On the United Kingdom accounting basis the underwriting loss was £85m (1984 £103.8m loss). The Property class results were particularly affected by windstorm losses in the second and third quarters aggregating £14m.

Elsewhere there were aggregate underwriting losses of £42.6m (1984 £40.4m loss). Results in France and Belgium showed some deterioration during the quarter although experience in other territories was little changed from the half year.

New annual premiums for life business in the United Kingdom for the nine months were £19.7m (1984 £21.9m), while single premiums increased from £38.6m in 1984 to £43.4m.

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**Banco de Santander, S.A.**

International placing

of

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S.G. Warburg, Rowe & Pitman,  
Akroyd Ltd.

Soditic (Jersey) Limited

24th October, 1985

## UK COMPANY NEWS

### Regalian doubles profits and plans £8.5m rights

BY RICHARD TOMKINS

Regalian Properties, a specialist in refurbishing housing estates previously owned by local authorities, yesterday announced more than doubled interim pre-tax profits of £1.6m against £838,000, and plans to raise £8.5m net through a two-for-five rights issue.

The shares rose 50p yesterday to close at 380p, and have more than doubled in price since the annual results for 1984-85 were published in June.

Regalian has expanded urban renewal activities significantly over the past 18 months, and has completed schemes comprising 450 flats at Battersea Village in south London and at Riverside in London's docklands.

Projects comprising more than 1,000 flats are under way at Cardiff, Lichfield (Staffordshire), Washington (Tyne and Wear), and Wandsworth (south London). Work has also started on a project at Free Trade Wharf in London's Docklands comprising 400 flats, 50,000 sq ft of commercial premises and 100,000 sq ft of offices.

Work is due to start soon on a scheme for 450 flats in Manchester and on refurbishment of 30 flats at Orchard Mead House in north-west London. Other refurbishments are also being carried out in London's West End.

Mr David Goldstone, Regalian's managing director, said recent developments had been carried out mainly by increasing bank borrowings, now at £11.73m, and an injection of further capital would enable the group to take advantage of further opportunities opening up.

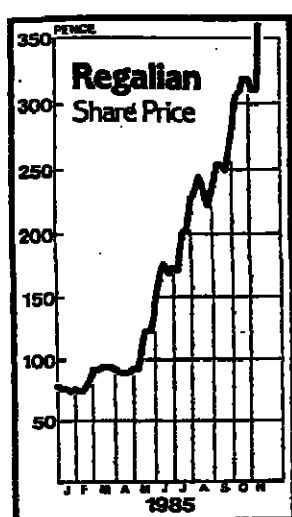
"We have been short-listed for six substantial urban renewal projects and I should be surprised if we didn't get at least two of them," he said.

The rights involves 3.4m new ordinary shares at 250p each and it is underwritten by Barclays Merchant Bank. Brokers to the issue are De Zoete & Bevan.

Mr Goldstone and his family are not taking up their rights to 32 per cent of the issue. Mr Goldstone said this was to widen the market, and the shares, Barclays Merchant Bank will place the family entitlement with institutional investors at 17.5/64p nil paid.

Turnover for the half-year to September 30 1985 was £10.2m (£3.43m) and gross profit was £2.6m (£1.3m). Earnings per share rose to 12.08p (5.2p) and the interim dividend has been lifted to 1.25p (0.85p).

Regalian said that although it was too early to make a profits forecast for the full year, the directors were strongly encouraged by recent developments.



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#### comment

The meteoric rise in Regalian Properties' share price over the past few months reflects the market's increasing awareness that the group has found itself a very propitious niche in a growth market, and the rights issue will enable it to add further impetus to the gains already made. There seem to be no immediate limitations on supply or demand in its main area of activity, urban renewal. Local authorities are increasingly seeing the disposal of problem housing estates to Regalian and others as part of the solution to inner-city problems, and customers for the refurbished flats are literally in one case—queuing up to buy. The market seems big enough to absorb competition but Regalian is in any case a leader in its field. The income stream is lumpy but forecasts for the full year suggest around £3.5m, putting the shares on a prospective p/e ratio of nearly 16 after a 40 per cent tax charge. This may not look cheap in the short term but with £10m in sight for the end of the decade on existing projects alone, it could yet appear to be a bargain a few months hence.

### Diversification lifts Wade Potteries to over £1.6m

DIVERSIFICATION helped Wade Potteries to achieve record turnover and pre-tax profits in the year to July 31 1985. Although there was temporary weakening of demand for its more advanced industrial products midway, Mr Anthony Wade, chairman, says this was effectively cushioned by increased orders for ornamental ware.

Wade, based in Stoke-on-Trent, is principally involved in making ceramic products. Group turnover for the year was up 14 per cent at £15.3m, while pre-tax profits showed a 47.7 per cent rise to £1.66m (£1.12m). At the half way stage, profits were £599,400 (£366,265).

The final dividend is 2p (1.9p), making a total 3p (2.5p) for the year. This is more than three times covered by earnings of 9.95p (8.76p) per 10p share.

A long-term project is the continuing development of Keralloy, a ceramic-coated alloy. Although this will not add to profits in the current year, there are signs that its applications may be considerably wider than originally envisaged, Mr Wade says.

A new development has been the installation of plant and equipment for the manufacture of ceramic fibre components. The directors expect this to start making a modest contribution to profits in the latter part of the financial year.

The group's policy of designing ware for individual users has considerably increased business, Mr Wade says.

Looking ahead, Mr Wade says the current year is likely to be one of consolidation with further growth following as and when the new developments mature.

Wade (Ireland) made only a marginal contribution to profits, he says, and this cannot be considered a satisfactory return on either capital or effort expended.

Total capital spending during the year was £683,247, mainly for new plant and equipment. The cost of the extension to the Wade & Co factory will be incurred in the current year.

Tax took £599,351 (£185,420).

### Great Portland increases pre-tax revenue by 5%

Great Portland Estates, property investor, increased pre-tax revenue by 5.6 per cent to £8.7m in the six months to September 30 against £8.23m last time.

Gross rental income rose 14.6 per cent from £5.99m to £10.3m. The UK tax charge was £3.25m against £3.81m, leaving net revenue from completed properties of £5.5m (£4.88m).

The interim dividend is raised 1p to 2p per 50p share to reduce disparity. Earnings came out at 3.3p (3.3p).

Net revenue includes other property expenses of £1.75m (£1.65m); interest receivable of £1.05m (£1.14m); and interest payable of £705,000 (£737,000).

Since the year-end, 80 Bishoosgate, London EC2, has been let, the company says. It will start to produce income from April 1 1986.

Refurbishment work has started at 45 Bonhill St, EC2, and the Sainsbury's Homebase.

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Interest on the Notes will cease to accrue on December 17, 1985. The December 17, 1985 coupons should be detached and presented for payment in the usual manner. The Notes will carry an interest rate of 5 1/8% per annum with a coupon amount of \$21.125.

The Notes may be presented for payment at the following addresses:

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Trust Company  
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Corporate Trust Window  
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The Notes may also be surrendered to:  
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Bankers Trust International  
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Girozentrale

Dated: November 14, 1985

### Ecobric falls £75,000 into the red

By Mark Secombe

Ecobric Holdings, a demolition and scrap metal recycling group, which failed to scrap recycling to blow up a block of flats in East London earlier this month, recorded pre-tax losses of £75,000 in the six months to July 31 against profits of £120,000 last time.

It says the losses reflect delays, now resolved, on two big demolition contracts and weaknesses in scrap prices.

However, Mr Graham Errington, group financial controller, said yesterday that these demolition contracts did not include Northair Point on the Towerbridge Estate in Hackney Wick.

A controlled explosion, in front of the television cameras, led to demolish the 21-storey block, owned by the Greater London Council.

Mr Errington said demolition was now going ahead using the conventional methods of ball and chain. The contract, he said, "will have little influence on profits."

The work is being carried out by L. E. Jones, a wholly-owned subsidiary of Ecobric.

Turnover in the half-year rose from £2.35m to £3.11m. There was a tax credit of £37,000 compared with a charge of £18,000 and an extraordinary credit of £19,000 (£10,000 debit). Losses per 10p share were 0.39p against earnings of 1.04p last time. The shares are traded on the LSE.

### Redfearn Glass back in profit

Redfearn National Glass, manufacturer of glass and plastic containers, based in Yorkshire, recorded its first pre-tax profit since 1981-82 in the year to September 29 1985. It turned a loss of £225,000 in 1983-84 into profits before tax of £1.08m, largely as a result of a good performance by the glass division which made trading profits of £1.5m against losses of £356,000.

R.N. Plastics, however, had a poor year, showing losses of £212,000 compared with profits of £10,000.

The dividend is increased from 0.1p to 2p a share. Earnings a share were 16.8p against losses of 3.9p.

Mr John Pratt, chairman, says that manufacture of plastic containers presents some short-term problems, but market research shows they will be used increasingly in the food and beverage industries.

The tough market conditions will not change in 1986, he says. Bank borrowings were reduced from £10.3m to £8m. The £1.65m pension fund refund, announced at the end of last month, and the proceeds of the sale of the York factory, completed on Monday, will improve the position further by £2.45m.

Interest costs will also be much lower as a result, the chairman says. The York factory has been sold to Costain Homes for housing for £300,000 cash. The book value is £500,000, says Mr Pratt, and the resulting £200,000 profit will be taken as an extraordinary item in the 1986 accounts.

Group turnover for the year rose from £36.55m to £38.2m. Operating profits before interest

and redundancy costs were up from £1.1m to £2.59m. Interest payable (net) was £1.81m (£1.32m). Tax took £35,000 (£5,000) and there were extraordinary credits of £1.67m (£856,000), including the £1.65m pension refund. Retained profits came out at £2.57m (£612,000).

#### comment

The turnaround at Redfearn National Glass has been impressive—much so that the market must be wondering whether the second half performance is really sustainable.

The dividend is increased from 0.1p to 2p a share. Earnings a share were 16.8p against losses of 3.9p.

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Group turnover for the year rose from £36.55m to £38.2m. Operating profits before interest

#### BOARD MEETINGS

TODAY	Nov 27
Intermar: Allied Irish Banks, John Foster, Henderson Administration, L.C.P., Mitchell Somers, Robert Moss, G. Ruddle, Scanlon, Staveley Industries, Thomson	New London Oil
Finals: G.R. (Holdings), M. J. Gleason, LWT, Moss Advertising, National Australia Bank	Nov 28
FUTURE DATES	Nov 29
Intermar: Allied Irish Banks, John Foster, Henderson Administration, L.C.P., Mitchell Somers, Robert Moss, G. Ruddle, Scanlon, Staveley Industries, Thomson	Nov 30
Nov 1	Nov 31
Nov 2	Nov 3
Nov 3	Nov 4
Nov 4	Nov 5
Nov 5	Nov 6
Nov 6	Nov 7
Nov 7	Nov 8
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Nov 28	Nov 29
Nov 29	Nov 30
Nov 30	Nov 31



**Egoli Consolidated Mines Limited**

Incorporated in the Republic of South Africa  
Registration number 68157/705  
("Egoli")

#### Announcement to shareholders

Shareholders are advised that since the preliminary statement of West Witwatersrand Gold Holdings Limited ("Westwits") appeared in the press on 25 October 1985 and the circular concerning Westwits was posted to Egoli shareholders on 1 November 1985, there has been an important development in the gold production operations at Westwits. Shareholders were informed in the technical adviser's report attached to the Westwits preliminary statement that certain reefs outcrop and sub-outcrop at a very shallow depth within the Westwits tribute area.

The management of Westwits have investigated some of these outcrops and commenced open-cast mining and treatment of the ore on 1 November 1985.

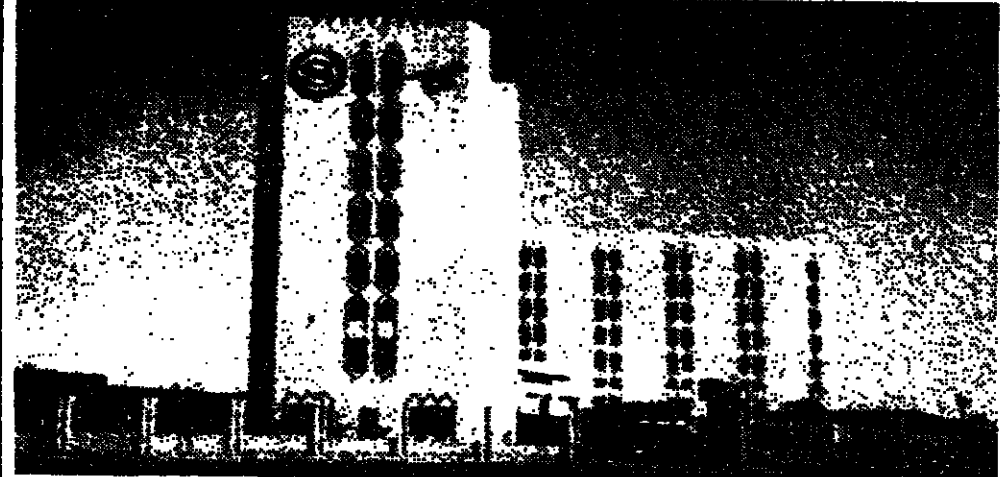
By order of the board

Investments and Technical Management Limited

Secretary

per: M. van der West

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## Money Market Bank Accounts



# COMMODITIES AND AGRICULTURE

## Malaysia urges LME to fix prices on outstanding tin contracts

BY STEPHEN WAGSTYL

SENIOR government officials and tin miners in Malaysia have urged the London Metal Exchange to fix settlement prices for outstanding tin contracts before tin trading resumes.

Their appeal implies that the LME authorities should set a settlement price which the International Tin Council (ITC), and its creditor bankers and brokers could all accept. One senior Malaysian official said: "LME traders should look to the long-term and not be greedy. If the ITC (the producers and consumers price pact of which Malaysia is a member) cannot bear the losses and deficits were going to see long years of court battles."

The Malaysian officials did not discuss the levels at which any deal on settlement price might be struck. But the implication of their argument is that the LME should set a price below the average price of just under the \$9,000 a tonne at which the ITC has agreed to buy 68,000 tonnes of metal from brokers.

Brokers who have sold tin forward might object to such a deal, however, because it could cut the profits they stand to make.

Malaysian officials said that a reopening of tin trading on the LME without a deal would lead to a collapse of the price, increasing the losses to be met by the tin council, whose main asset is its tin stockpile.

A price collapse would also hit Malaysia's 380 gravel pump mines, which account for about 60 per cent of the country's output. This sector suffered another blow this week when the two Penang smelters stopped advancing cash against their ore deliveries. The smelters have since the LME halted trading, been making 30 per cent cash payments to miners who sent their ore for smelting. But they were forced to stop this practice on Tuesday for fear of running out of money.

Cash flow problems have already forced nearly 100 Chinese gravel pump mines to cease operations temporarily,

causing some 4,000 workers to be laid off.

In addition, the state-owned Malaysian Mining Corporation (MMC), the world's biggest tin mining company, announced this week that it had decided to close down two more dredges because of export controls and weak demand. This takes the total of mothballed dredges to 21 out of 41.

The decision for the company's London trading arm, MMC Metals, to resign as a ring member of the LME was entirely due to the suspension of LME tin trading. Tan Sri Nasaruddin Mohamed, the MMC chairman, said yesterday. He described this as a "prudent commercial decision" and denied persistent rumours that the trading company was in financial difficulties because of its heavy exposure to the metals markets. Senior MMC officials are currently in London to negotiate the company's withdrawal from the LME.

Mr Nasaruddin said whether the company will resume its seat when trading resumes will depend on whether the LME

authorities will allow it to participate in the market again.

Even before yesterday's reports that the LME had changed its mind about restarting tin trading on Monday the Malaysian Government was saying that it had not yet decided when it would reopen the Kuala Lumpur market.

The Ministry of Primary Industries said that the authorities would have to study the full implications of the LME decision (to reopen) before an announcement was made. "We are adopting a 'wait and see' attitude," an official said.

In Bangkok meanwhile the tin crisis is threatening the survival of 275 mines and 24,000 jobs in four southern provinces of Thailand, the Mining Industry Labour Federation of Thailand said yesterday, reports Reuters.

About 14 mines have already closed permanently following the LME suspension and another 34 have halted operations temporarily, according to the federation's president, Mr Chalong Khomkoltharakul.

## LONDON MARKETS

DEMAND FOR cash metal and former New York values helped to lift copper prices on the London Metal Exchange yesterday and the cash higher grade position reached \$72.75 a tonne, adding \$2.75 to Tuesday's \$70.00 advance. The cash premium over three months widened from \$22.75 to \$27.75. Other base metals prices were down, mostly notably zinc, where the cash position lost \$7.50 to Tuesday's \$26 rise at \$19.50 a tonne. The biggest mover among the softs was coffee, the January position losing \$43 of the previous day's \$83 advance at \$1,873.50 a tonne. Dealers said the coffee market seemed to lack direction and its late sell-off was mainly a reflection of movements on the New York market. Operators were reported to be nervous ahead of today's expected US Agriculture Department report on the Brazilian coffee situation following the four-month drought, which broke two weeks ago.

LME prices supplied by Amalgamated Metal Trading.

## ALUMINIUM

	Unofficial + or -	High/Low
Cash	65.5 - 2.75/55.5/55.5	
3 months	65.5 - 2.5/55.5/55.5	

Official closing (am): cash 65.5 (55.5), three months 55.5 (55.5). Final bar close: 65.5-2.5. Turnover: 13,750 contracts.

## COPPER

	Unofficial + or -	High/Low
Cash	67.5 - 2.5/67.5/67.5	
3 months	67.5 - 2.5/67.5/67.5	

Official closing (am): cash 67.5 (67.5), three months 67.5 (67.5). Final bar close: 67.5-2.5. Turnover: 13,750 contracts.

## LEAD

	Unofficial + or -	High/Low
Cash	84.5 - 1 - 84.5/84.5	
3 months	84.5 - 1 - 84.5/84.5	

Official closing (am): cash 84.5 (84.5), three months 84.5 (84.5). Final bar close: 84.5-1. Turnover: 13,750 contracts.

## NICKEL

	Unofficial + or -	High/Low
Cash	93.50 - 3.75 - 93.50/93.50	
3 months	93.50 - 3.75 - 93.50/93.50	

Official closing (am): cash 93.50 (93.50), three months 93.50 (93.50). Final bar close: 93.50-3.75. Turnover: 13,750 contracts.

## ZINC

	Unofficial + or -	High/Low
Cash	41.50 - 7.5 - 41.50/41.50	
3 months	41.50 - 7.5 - 41.50/41.50	

Official closing (am): cash 41.50 (41.50), three months 41.50 (41.50). Final bar close: 41.50-7.5. Turnover: 13,750 contracts.

## GOLD

	Unofficial + or -	High/Low
Cash	325.00 - 3.25 - 325.00/325.00	
3 months	325.00 - 3.25 - 325.00/325.00	

Official closing (am): cash 325.00 (325.00), three months 325.00 (325.00). Final bar close: 325.00-3.25. Turnover: 13,750 contracts.

## SILVER

	Unofficial + or -	High/Low
Cash	10.00 - 0.25 - 10.00/10.00	
3 months	10.00 - 0.25 - 10.00/10.00	

Official closing (am): cash 10.00 (10.00), three months 10.00 (10.00). Final bar close: 10.00-0.25. Turnover: 13,750 contracts.

## SUGAR

	Unofficial + or -	High/Low
Cash	11.00 - 0.25 - 11.00/11.00	
3 months	11.00 - 0.25 - 11.00/11.00	

Official closing (am): cash 11.00 (11.00), three months 11.00 (11.00). Final bar close: 11.00-0.25. Turnover: 13,750 contracts.

## INDICES

	Nov. 13/Nov. 12	Nov. 12/Nov. 11	Nov. 11/Nov. 10
FTSE 100	1,200.00	1,200.00	1,200.00
DOW JONES	1,200.00	1,200.00	1,200.00

## MAIN PRICE CHANGES

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## NEW YORK

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## CHICAGO

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## COCAOA

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## COFFEE

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## CRUDE OIL

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## GOLD

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## COFFEE

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## CRUDE OIL

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## GOLD

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## COFFEE

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## CRUDE OIL

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## GOLD

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## US MARKETS

PRECIOUS METALS traded modestly higher on cautious optimism the tin crisis might be close to resolution, reports Reuters. Copper and aluminium were also supported although cash dealers remained cautious ahead of the planned meetings by the ITC to consider new proposals from creditor banks. An upward revision in the estimated European crop by F.O. Licht prompted selling in sugar. Cocoa continued under pressure from adequate nearby availability. Coffee lost ground ahead of a USDA assessment of crop damage in rain along with forecasts for rain this weekend in Brazilian growing areas. Cotton firmed reflecting good movement in the US export program and light cash sales which offset a larger than expected estimate of cotton production by USDA. The energy complex remained mixed with expectations of higher U.S. refinery runs benefiting crude oil at the expense of heating oil. The grain complex gained ground with wheat sharply higher on lower than expected stock levels on October 1. Soybeans came under pressure on better cash offers from the Delta.

## NEW YORK

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## CHICAGO

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## COCAOA

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## COFFEE

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## CRUDE OIL

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## GOLD

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## COFFEE

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## CRUDE OIL

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## GOLD

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## COFFEE

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## CRUDE OIL

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## GOLD

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## ORANGE JUICE

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## PLATINUM

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## SILVER

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## SUGAR

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## WHEAT

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## CRUDE OIL

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## GOLD

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## COFFEE

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## CRUDE OIL

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## GOLD

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## COFFEE

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## CRUDE OIL

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## GOLD

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## COFFEE

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## CRUDE OIL

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## GOLD

	Nov. 13 + or -	Nov. 12 - or +
Aluminium	+11.00	-11.00
Copper	+2.75	-2.75

## Lessons to be learned from the crisis

BY GORDON GEMMILL

WHATEVER HAPPENS over the next few months in the tin market, the present crisis holds some clear lessons for the London Metal Exchange. Whether or not tin trading is successfully restarted, it is the interest of the LME to move as quickly as possible to a full clearing system - a move it has staunchly resisted in the past.

The LME is organised differently from any other commodity exchange in the world. It is effectively a clearing house between a forward and a futures market. Like a forward market, such as the inter-bank forward market in currencies, trading is predominantly to a date three months ahead and members of the LME are not obliged to make any margin payments one to another to ensure performance. The loss or gain is therefore accepted only at the end of the three-month period. Nevertheless, members may at their discretion ask a clearing house to clear a contract. Like a futures market, there is a central exchange and all trades are recorded, (even if agreed outside the exchange). During trade on the exchange a member may not refuse to trade with any other member there can be no preferential trading.

In the currency forward market each bank allocates a "credit-line" to each other bank, which is the value of trade it is prepared to do with that bank. On the LME, instead of individual credit lines there is a centralised system of monitoring, which allows each member to have an exposed position equal to a multiple of that member's net worth. After the limit is reached, the member will be called by the LME authorities for margin on any additional trades. Because the bankruptcy of one member could have a "domino" effect on other members, there is a compensation fund. Should that prove inadequate, it is usual for members to share-out the loss rather than the burden falling on the unfortunate members who traded on the central market in good faith.

In a "true" futures market, the clearing house would call for an initial margin (deposit) on each forward contract and would thereafter call

commodity futures markets to give credit to favoured customers, so the











## INDUSTRIALS—Continued

[illegible]**LEISURE—Continued**

PROPERTY—Continued

	Ac	Cu	Wt	Wt	Wt	Wt	Wt	Wt	Wt
	High	Low	Stock	Price	Int	Net	Cw	Gr	Wt
108	108	108	108	108	108	108	108	108	108
109	109	109	109	109	109	109	109	109	109
110	110	110	110	110	110	110	110	110	110
111	111	111	111	111	111	111	111	111	111
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225	225	225	225	225	225	225	225	225	225
226	226	226	226	226	226	226	226	226	226
227	227	227	227	227	227	227	227	227	227
228	228	228	228	228	228	228	228	228	228
229	229	229	229	229	229	229	229	229	229
230	230	230	230	230	230	230	230	230	230
231	231	231	231	231	231	231	231	231	231
232	232	232	232	232	232	232	232	232	232
233	233	233	233	233	233	233	233	233	233
234	234	234	234	234	234	234	234	234	234
235	235	235	235	235	235	235	235	235	235
236	236	236	236	236	236	236	236	236	236
237	237	237	237	237	237	237	237	237	237
238	238	238	238	238	238	238	238	238	238
239	239	239	239	239	239	239	239	239	239
240	240	240	240	240	240	240	240	240	240
241	241	241	241	241	241	241	241	241	241
242	242	242	242	242	242	242	242	242	242
243	243	243	243	243	243	243	243	243	243
244	244	244	244	244	244	244	244	244	244
245	245	245	245	245	245	245	245	245	245
246	246	246	246	246	246	246	246	246	246
247	247	247	247	247	247	247	247	247	247
248	248	248	248	248	248	248	248	248	248
249	249	249	249	249	249	249	249	249	249
250	250	250	250	250	250	250	250	250	250
251	251	251	251	251	251	251	251	251	251
252	252	252	252	252	252	252	252	252	252
253	253	253	253	253	253	253			

**PROPERTY—Continued**[illegible]**INVESTMENT TRUSTS 8-1**[illegible]

## FINANCE LAND Corp.

MINES—Continued									
1945	High	Low	Stock	Price	Dr	Net	Car		
D.F.S.									
385	138	138	Dee River Mtn	170	07	05	1	1	1
386	138	138	Dee River Mtn	170	07	05	1	1	1
387	138	138	Dee River Mtn	170	07	05	1	1	1
388	138	138	Dee River Mtn	170	07	05	1	1	1
389	138	138	Dee River Mtn	170	07	05	1	1	1
390	138	138	Dee River Mtn	170	07	05	1	1	1
391	138	138	Dee River Mtn	170	07	05	1	1	1
392	138	138	Dee River Mtn	170	07	05	1	1	1
393	138	138	Dee River Mtn	170	07	05	1	1	1
394	138	138	Dee River Mtn	170	07	05	1	1	1
395	138	138	Dee River Mtn	170	07	05	1	1	1
396	138	138	Dee River Mtn	170	07	05	1	1	1
397	138	138	Dee River Mtn	170	07	05	1	1	1
398	138	138	Dee River Mtn	170	07	05	1	1	1
399	138	138	Dee River Mtn	170	07	05	1	1	1
400	138	138	Dee River Mtn	170	07	05	1	1	1
401	138	138	Dee River Mtn	170	07	05	1	1	1
402	138	138	Dee River Mtn	170	07	05	1	1	1
403	138	138	Dee River Mtn	170	07	05	1	1	1
404	138	138	Dee River Mtn	170	07	05	1	1	1
405	138	138	Dee River Mtn	170	07	05	1	1	1
406	138	138	Dee River Mtn	170	07	05	1	1	1
407	138	138	Dee River Mtn	170	07	05	1	1	1
408	138	138	Dee River Mtn	170	07	05	1	1	1
409	138	138	Dee River Mtn	170	07	05	1	1	1
410	138	138	Dee River Mtn	170	07	05	1	1	1
411	138	138	Dee River Mtn	170	07	05	1	1	1
412	138	138	Dee River Mtn	170	07	05	1	1	1
413	138	138	Dee River Mtn	170	07	05	1	1	1
414	138	138	Dee River Mtn	170	07	05	1	1	1
415	138	138	Dee River Mtn	170	07	05	1	1	1
416	138	138	Dee River Mtn	170	07	05	1	1	1
417	138	138	Dee River Mtn	170	07	05	1	1	1
418	138	138	Dee River Mtn	170	07	05	1	1	1
419	138	138	Dee River Mtn	170	07	05	1	1	1
420	138	138	Dee River Mtn	170	07	05	1	1	1
421	138	138	Dee River Mtn	170	07	05	1	1	1
422	138	138	Dee River Mtn	170	07	05	1	1	1
423	138	138	Dee River Mtn	170	07	05	1	1	1
424	138	138	Dee River Mtn	170	07	05	1	1	1
425	138	138	Dee River Mtn	170	07	05	1	1	1
426	138	138	Dee River Mtn	170	07	05	1	1	1
427	138	138	Dee River Mtn	170	07	05	1	1	1
428	138	138	Dee River Mtn	170	07	05	1	1	1
429	138	138	Dee River Mtn	170	07	05	1	1	1
430	138	138	Dee River Mtn	170	07	05	1	1	1
431	138	138	Dee River Mtn	170	07	05	1	1	1
432	138	138	Dee River Mtn	170	07	05	1	1	1
433	138	138	Dee River Mtn	170	07	05	1	1	1
434	138	138	Dee River Mtn	170	07	05	1	1	1
435	138	138	Dee River Mtn	170	07	05	1	1	1
436	138	138	Dee River Mtn	170	07	05	1	1	1
437	138	138	Dee River Mtn	170	07	05	1	1	1
438	138	138	Dee River Mtn	170	07	05	1	1	1
439	138	138	Dee River Mtn	170	07	05	1	1	1
440	138	138	Dee River Mtn	170	07	05	1	1	1
441	138	138	Dee River Mtn	170	07	05	1	1	1
442	138	138	Dee River Mtn	170	07	05	1	1	1
443	138	138	Dee River Mtn	170	07	05	1	1	1
444	138	138	Dee River Mtn	170	07	05	1	1	1
445	138	138	Dee River Mtn	170	07	05	1	1	1
446	138	138	Dee River Mtn	170	07	05	1	1	1
447	138	138	Dee River Mtn	170	07	05	1	1	1
448	138	138	Dee River Mtn	170	07	05	1	1	1
449	138	138	Dee River Mtn	170	07	05	1	1	1
450	138	138	Dee River Mtn	170	07	05	1	1	1
451	138	138	Dee River Mtn	170	07	05	1	1	1
452	138	138	Dee River Mtn	170	07	05	1	1	1
453	138	138	Dee River Mtn	170	07	05	1	1	1
454	138	138	Dee River Mtn	170	07	05	1	1	1
455	138	138	Dee River Mtn	170	07	05	1	1	1
456	138	138	Dee River Mtn	170	07	05	1	1	1
457	138	138	Dee River Mtn	170	07	05	1	1	1
458	138	138	Dee River Mtn	170	07	05	1	1	1
459	138	138	Dee River Mtn	170	07	05	1	1	1
460	138	138	Dee River Mtn	170	07	05	1	1	1
461	138	138	Dee River Mtn	170	07	05	1	1	1
462	138	138	Dee River Mtn	170	07	05	1	1	1
463	138	138	Dee River Mtn	170	07	05	1	1	1
464	138	138	Dee River Mtn	170	07	05	1	1	1
465	138	138	Dee River Mtn	170	07	05	1	1	1
466	138	138	Dee River Mtn	170	07	05	1	1	1
467	138	138	Dee River Mtn	170	07	05	1	1	1
468	138	138	Dee River Mtn	170	07	05	1	1	1
469	138	138	Dee River Mtn	170	07	05	1	1	1
470	138	138	Dee River Mtn	170	07	05	1	1	1
471	138	138	Dee River Mtn	170	07	05	1	1	1
472	138	138	Dee River Mtn	170	07	05	1	1	1
473	138	138	Dee River Mtn	170	07	05	1	1	1
474	138	138	Dee River Mtn	170	07	05	1	1	1
475	138	138	Dee River Mtn	170	07	05	1	1	1
476	138	138	Dee River Mtn	170	07	05	1	1	1
477	138	138	Dee River Mtn	170	07	05	1	1	1
478	138	138	Dee River Mtn	170	07	05	1	1	1
479	138	138	Dee River Mtn	170	07	05	1	1	1
480	138	138	Dee River Mtn	170	07	05	1	1	1
481	138	138	Dee River Mtn	170	07	05	1	1	1
482	138	138	Dee River Mtn	170	07	05	1	1	1
483	138	138	Dee River Mtn	170	07	05	1	1	1
484	138	138	Dee River Mtn	170	07	05	1	1	1
485	138	138	Dee River Mtn	170	07	05	1	1	1
486	138	138	Dee River Mtn	170	07	05	1	1	1
487	138	138	Dee River Mtn	170	07	05	1	1	1
488	138	138	Dee River Mtn	170	07	05	1	1	1
489	138	138	Dee River Mtn	170	07	05	1	1	1
490	138	138	Dee River Mtn	170	07	05	1	1	1
491	138	138	Dee River Mtn	170	07	05	1	1	1
492	138	138	Dee River Mtn	170	07	05	1	1	1
493	138	138	Dee River Mtn	170	07	05	1	1	1
494	138	138	Dee River Mtn	170	07	05	1	1	1
495	138	138	Dee River Mtn	170	07	05	1	1	1
496	138	138	Dee River Mtn	170	07	05	1	1	1
497	138	138	Dee River Mtn	170	07	05	1	1	1
498	138	138	Dee River Mtn	170	07	05	1	1	1
499	138	138	Dee River Mtn	170	07	05	1	1	1
500	138	138	Dee River Mtn	170	07	05	1	1	1
501	138	138	Dee River Mtn	170	07	05	1	1	1
502	138	138	Dee River Mtn	170	07	05	1	1	1
503	138	138	Dee River Mtn	170	07	05	1	1	1
504	138	138	Dee River Mtn	170	07	05	1	1	1
505	138	138	Dee River Mtn	170	07	05	1	1	1
506	138	138	Dee River Mtn	170	07	05	1	1	1
507	138	138	Dee River Mtn	170	07	05	1	1	1
508	138	138	Dee River Mtn	170	07	05	1	1	1
509	138	138	Dee River Mtn	170	07	05	1	1	1
510	138	138	Dee River Mtn	170	07	05	1	1	1
511	138	138	Dee River Mtn	170	07	05	1	1	1
512	138	138	Dee River Mtn	170	07	05	1	1	1
513	138	138	Dee River Mtn	170	07	05	1	1	1
514	138	138	Dee River Mtn	170	07	05	1	1	1
515	138	138	Dee River Mtn	170	07	05	1	1	1
516	138	138	Dee River Mtn	170	07	05	1	1	1
517	138	138	Dee River Mtn	170	07	05	1	1	1
518	138	138	Dee River Mtn	170	07	05	1	1	1
519	138	138	Dee River Mtn	170	07	05	1	1	1
520	138	138	Dee River Mtn	170	07	05	1	1	1
521	138	138	Dee River Mtn	170	07	05	1	1	1
522	138	138	Dee River Mtn	170	07	05	1	1	1
523	138	138	Dee River Mtn	170	07	05	1	1	1
524	138	138	Dee River Mtn	170	07	05	1	1	1
525	138	138	Dee River Mtn	170	07	05	1	1	1
526	138	138	Dee River Mtn	170	07	05	1	1	1
527	138	138	Dee River Mtn	170	07	05	1	1	1
528	138	138	Dee River Mtn	170	07	05	1	1	1
529	138	138	Dee River Mtn	170	07	05	1	1	1
530	138	138	Dee River Mtn	170	07	05	1	1	1
531	138	138	Dee River Mtn	170	07	05	1	1	1
532	138	138	Dee River Mtn	170	07	05	1	1	1
533	138	138	Dee River Mtn	170	07	05	1	1	1
534	138	138	Dee River Mtn	170	07	05	1	1	1
535	138	138	Dee River Mtn	170	07	05	1	1	1
536									

**MINCE & Maud**

Year	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
1976	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100

43

[illegible]

**OVERSEAS TRADE**  
African Lakes 75

[illegible]

PLANTATIONS	
Stock	Price

	Rubbers	Palm Oil	
571 Anglo-East Plants	58	42	
140 Anglo-Lankans'n	148		
100 Bertram 10p	180	70	5.0
681 Cey. Plants MSO 5	75	1.25	2.1
5 "Grand Central 10p	23	1	10.1
88 Harrisons May PI MSO	91	1.5	9.6
67 Highland MSOC	71	0.025	2

## Teas 800

174	Leaven Exp. £1.	£154	-4	35.0	43	3.3
242	McLure Russel £1	285		115.75	45	4.2
170	On R 40000 Pl.	208	+3	5.4%	74	5.0
694	Shaw £1	700		912.0	6	2.4
252	Plantation & Gen Int.	257		15.0	67	2.8
410	Washington £1.	430	-5	70.0	39	7.0

**MINES**

Location	Depth (m)	Temperature (°C)
North Deep R1	476	14.6
East Ramp Prg R1	351	14.2

154	West Rand R1	262	+8	1080c	2.3	10.3
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Eastern Rand						
177	Bracken 90c	98	+3	0100c	0	26.5
188	W.C. Moore 5c	250	+15	0053.3	0	5.7
150	East Dapple R1	188	+9	-	-	-

Admiral Tris. Ca. 50c	700	+75
REG RO 50	277	+3
rootyle 25c	316	+7

636	Kanessa R1	852	+13	0135c	0	9.9
90	Leche 65c	216	+10	0100c	0	23.6
70	Alaravale R2 25c	95	+3	0254c	10	14.8
40	Whitaker B Ego 25c	50	+5	-	-	28.9
75	S African Ld. 35c	185	+7	040c	15	11.4
56	Maidstone 35c	700	-	0400d	09	14.8
923	Widmerbach R1	611	+4	0400d	0	10.5
29	Wm. Nigen 25c	364	-	-	-	-

**Far West Band**

97	Deedland RD 20	126	+4	98126	32	6.7	Fur
566	Doonbrook R1	126	+6	100126	18	6.2	Fur
903	Drehtown R1	172	+50	22070	30	18.1	Hol
287	Drehtown R1	633	+7	91633	14	7.3	Hol
87	Elanovard Gid 20c	352	+15	70500	21	3.7	Fur
197	Elanovard Gid 20c	352	+6	10332	0	7.6	Fur
197	Elanovard Gid 20c	241	+13	9800	14	8.7	Nat
366	Elanovard Gid 20c	241	+26	91007	18	5.2	Fur
775	Elanovard Gid 20c	905	+31	9300	18	9.5	Fur

Bedford 50c	E191 +4
Bedford 50c	448 +15
Bedford 50c	E434 +3

331	Western R1	430	+24	Q240	1.5	14.6	
346	Western Area R1	185	+6	Q500	3.1	7.8	
316	Western Area R2	228	+3	Q450	2.7	5.9	
32	Zandbergen 10c	42	+2	Q131	10	8.4	

<b>REGIONAL &amp; IRISH STOCKS</b>					
Involvement in a selection of Regional and Irish stocks - the latter being quoted on Irish currency					
any Inc 20p	: 100	:	Aercon	: 228	:
Ang & Plow 11	: 800	:	CPI Hops	: 63	:
Bay Map 5p	: 54	:	Carroll Ind	: 139 <sup>1</sup> / <sub>2</sub>	:
In Lloy 20p	: 720	:	Dublin Gas	: 85	:
Soc. E.	: 77	:	Hall's L & S	: 10	:
<b>IRISH</b>			Healey Metals	: 21	:
Inc 11 <sup>1</sup> / <sub>2</sub> 1988	: £200 <sup>+</sup>	:	Irish Rapex	: 45	:
94% 1989	: £75 + 4%	:	Limerick	: 112	:
13% 1992	: £104 <sup>+</sup>	:			

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a service is available to every Company both in its own Stock changes throughout the United Kingdom for a fee of £300 per annum for each security.



## LONDON STOCK EXCHANGE

## MARKET REPORT

## Lawson's optimism drives FT-SE index through 1400 before limited late reaction

Account Dealing Dates  
 \*First Declared Last Account  
 Dealings Dates  
 Oct 20 Nov 7 Nov 22 Dec 2  
 Nov 11 Nov 21 Nov 22 Dec 2  
 Nov 25 Dec 5 Dec 16

Investors gave the Chancellor's economic statement an enthusiastic reception yesterday. Share prices surged higher across the board and in the mid-afternoon the FT-SE 100 share index rose to 1400, the first time since the 1980s. The FT Ordinary share index also took a step forward to end 14.2 higher at a record 1088.8.

A resumption of the London market's good run was supported by Mr Lawson's optimistic assessment of prospects for UK growth and inflation. His unveiling of a £100-million programme to build down public spending levels was another boost to sentiment.

Sustained institutional buying soon absorbed offerings, described as profit-taking, by one or two smaller institutions and also private clients. Continuous buying of the demand later uncovered market shortages of stock of many top-quality issues with recently-overlooked ICI a prime example. Helped by a market re-rating following Beecham's unexciting interim profits on Monday, ICI was heavily bought by domestic and overseas sources.

Confirmation of increased Government spending on public works swept selected Building issues higher, and sectors such as Stores and Foods were stimulated by hopes of a record Christmas business. Bid speculation intensified, embracing leading and secondary industrial firms trading statements brought firm features throughout the market. Late afternoon trade was enlivened by reports, later confirmed, that British and Commonwealth had its 21 per cent stake in Exco International; the Kuwait Investment Office was said to be the buyer.

The burst of enthusiasm filtered through to Government securities. Overshadowed for several weeks by a buoyant equity market, gilt-edged stocks responded to revived demand. Part of this represented bear-covering but there was enough genuine buying to help exhaust the authorities' remaining supply of Conversion 91 per cent 2005 at a cut price of 93. Longer-dated maturities afterwards came away from the best levels to settle a net 1 up, while the shorter managed gains of around 10p. Index-linked stocks sustained losses extending to 1 reflecting the outlook for inflation.

**CU & GA please**  
 Better-than-expected third-quarter earnings for the Union and General Accident paved the way for a firm session

In Composite Insurance. News of CU's deficit of £3.9m over the nine-month period surprised dealers who had expected losses in the region of £20m-plus; the shares touched 250p before reacting on profit-sharing to close at the overnight level of 253p. GA's third-quarter profit figure of just over £11m exceeded expectations by around £2m and the first time crossed the 1400 level to 1400.5, before easing to close 15.3 up on the day at a best-ever 1396.8. The FT Ordinary share index also took a step forward to end 14.2 higher at a record 1088.8.

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## FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS	Wed Nov 13 1985									
	Index	Day's Change	Est. %	Est. %	Est. %	Est. %	Est. %	Est. %	Est. %	Est. %
1 CAPITAL GOODS (287)	563.25	+0.9	10.23	4.05	12.25	14.28	557.96	556.58	558.15	556.28
2 Building Materials (22)	631.70	+0.4	10.39	4.25	11.99	13.38	623.80	622.57	623.45	621.07
3 Contracting, Construction (28)	590.21	+0.4	10.20	4.07	12.64	13.28	584.62	583.48	584.05	581.57
4 Electricals (13)	550.15	+0.6	10.54	4.31	13.36	14.04	543.99	542.81	543.39	540.91
5 Electronics (39)	1293.63	+0.6	11.87	3.51	11.12	12.22	1277.63	1276.27	1276.95	1274.54
6 Mechanical Engineering (61)	327.68	+0.6	10.38	4.40	11.67	12.77	323.58	322.39	322.95	320.51
7 Metals and Metal Forming (7)	232.18	+0.7	10.38	4.40	11.67	12.77	228.01	226.81	227.37	224.93
8 Motors (17)	232.18	+0.7	10.38	4.40	11.67	12.77	228.01	226.81	227.37	224.93
9 Other Industrial Materials (20)	1045.74	+0.3	7.15	3.45	12.78	13.96	1032.31	1030.87	1031.64	1029.23
10 CONSUMER GROUP (177)	754.37	+1.2	8.51	3.56	14.73	16.35	749.19	747.78	748.28	745.82
11 Breweries and Distillers (23)	790.81	+1.0	8.78	3.46	14.40	15.92	785.61	784.28	784.73	782.28
12 Food Manufacturers (34)	545.75	+0.7	5.38	3.47	9.46	10.44	540.37	538.94	539.42	536.98
13 Food Retailing (14)	1715.70	+0.2	5.96	2.49	22.78	23.60	1712.33	1710.93	1711.53	1709.13
14 Health and Household Products (9)	1344.97	+1.2	6.57	2.81	12.87	13.90	1340.49	1339.08	1339.68	1337.28
15 Leisure (24)	763.34	+1.3	7.52	3.12	17.45	18.40	758.82	757.41	757.91	755.51
16 Newspapers, Publishing (11)	1891.23	+0.5	7.16	3.15	12.67	13.62	1887.07	1885.67	1886.27	1883.87
17 Packaging and Paper (31)	375.03	+1.6	9.47	4.15	12.35	13.30	369.45	368.05	368.55	366.15
18 Stores (42)	789.57	+1.5	6.44	2.74	20.40	21.49	784.13	782.73	783.23	780.83
19 Textiles (16)	370.44	+1.5	11.72	4.52	9.71	10.77	365.95	364.55	365.05	362.65
20 Tobacco (3)	827.13	+0.5	7.16	3.15	12.67	13.62	822.97	821.57	822.07	819.67
21 OTHER GROUPS (96)	728.62	+0.8	8.99	3.97	14.34	15.41	724.19	722.79	723.29	720.89
22 Chemicals (18)	715.49	+0.3	10.80	5.23	9.38	10.47	710.31	708.91	709.41	706.91
23 Office Equipment (4)	722.25	+0.5	6.82	3.13	13.36	14.40	717.43	716.03	716.53	714.13
24 Shipping and Transport (11)	501.86	+0.1	7.16	3.46	17.17	18.19	496.70	495.30	495.80	493.40
25 Miscellaneous (63)	931.86	+0.1	7.16	3.46	17.17	18.19	926.70	925.30	925.80	923.40
26 Telephone Networks (2)	898.78	+0.5	6.27	3.63	16.33	17.35	894.31	892.91	893.41	891.01
27 INDUSTRIAL GROUP (452)	764.68	+1.0	6.82	3.78	16.80	17.82	759.20	757.80	758.30	755.90
28 All (18)	764.68	+1.0	6.82	3.78	16.80	17.82	759.20	757.80	758.30	755.90
29 500 SHARE INDEX (334)	740.49	+1.0	6.82	3.78	16.80	17.82	735.01	733.61	734.11	731.71
30 FINANCIAL GROUP (316)	531.97	+1.0	4.54	—	—	15.79	526.79	525.39	525.89	523.49
31 Banks (6)	544.27	+1.3	16.46	5.44	8.88	20.18	537.28	535.88	536.38	533.98
32 Insurance (Life) (9)	886.11	+2.0	—	—	—	23.48	881.23	879.83	880.33	877.93
33 Insurance (Non-life) (7)	488.13	+0.8	—	—	—	13.36	482.77	481.37	481.87	479.47
34 Insurance (Brokers) (8)	1221.17	+0.4	6.87	3.52	19.46	20.71	1215.55	1214.15	1214.65	1212.25
35 Merchant Banks (11)	284.83	+0.3	—	—	—	5.89	284.49	284.09	284.59	282.19
36 Property (51)	601.86	+0.7	5.38	3.47	9.46	10.44	596.48	595.08	595.58	593.18
37 Other Financial (24)	205.46	+0.9	9.96	4.52	12.38	13.30	201.16	200.76	201.26	198.86
38 Investment Trusts (206)	642.29	+0.8	—	—	—	13.47	637.08	635.68	636.18	633.78
39 Mining Finance (3)	291.32	+1.4	12.96	5.99	9.02	18.48	285.32	283.92	284.42	282.02
40 Overseas Traders (14)	599.88	+1.2	13.28	6.78	9.01	20.59	594.60	593.20	593.70	591.30
41 ALL-SHARE INDEX (739)	679.96	+1.0	—	—	—	18.26	674.68	673.28	673.78	671.38

## FIXED INTEREST

PRICE INDICES	AVERAGE GROSS REDEMPTION YIELDS									
	Index	Day's Change	Est. %	Est. %	Est. %	Est. %	Est. %	Est. %	Est. %	Est. %
1 British Government	118.66	+0.09	118.56	—	10.54	—	—	—	—	—
2 5-15 years	132.62	+0.24	132.31	—	11.87	—	—	—	—	—
3 Over 15 years	137.53	+0.36	137.04	—	11.87	—	—	—	—	—
4 Irredeemables	148.90	+0.02	148.86	—	13.34	—	—	—	—	—
5 All stocks	130.33	+0.20	129.86	—	11.52	—	—	—	—	—
6 Behaviour & Lm	111.54	+0.07	111.53	—	11.06	—	—	—	—	—
7 Preference	82.20	—	82.20	—	6.27	—	—	—	—	—

## BRITISH GOVERNMENT INDEX-LINKED STOCKS

PRICE INDICES	AVERAGE GROSS REDEMPTION YIELDS									
	Index	Day's Change	Est. %	Est. %	Est. %	Est. %	Est. %	Est. %	Est. %	Est. %
8 All stocks	110.86	-0.31	110.49	—	2.69	—	—	—	—	—

\*1141 yield. Highs and lows record, base dates, values and constituent changes are published in Saturday issues. A list of constituents is available from the Publishers, the Financial Times, Bracken House, Cannon Street, London EC4A 3DF, price 15p, plus 5p p.p.

## FINANCIAL TIMES STOCK INDICES

	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Nov. 30	Nov. 29	Nov. 28	Nov
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YSE

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12 Month  
High Low Stock Inv. Ytd. P/ Stc  
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Stock	P/E	52 Hrs	Low	Cl	Chg	Stock	P/E	52 Hrs	Low	Cl	Chg	Stock	P/E	52 Hrs	Low	Cl	Chg	Stock	P/E	52 Hrs	Low	Cl	Chg
AccorPr	10	26	34	34	1/2	ULPH	10	26	34	34	1/2	AccorPr	10	26	34	34	1/2	AccorPr	10	26	34	34	1/2
Acson	40	10	10	10	1/2	OWGPO	1.82	12	12	12	1/2	AccorPr	10	26	34	34	1/2	AccorPr	10	26	34	34	1/2
Admco	16	18	24	27	27 1/2	Couch	1	8	12	12	1/2	Admco	16	18	24	27	27 1/2	Admco	16	18	24	27	27 1/2
Aero	30	10	10	10	1/2	Couch	1	8	12	12	1/2	Aero	30	10	10	10	1/2	Aero	30	10	10	10	1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
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Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
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Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
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Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch	1	8	12	12	1/2	Alto	60	81	74	69	49 1/2	Alto	60	81	74	69	49 1/2
Alto	60	81	74	69	49 1/2	Couch																	

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# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Debt-limit debate cools fed bonds

FIXED INTEREST and equity sectors paused for consolidation on Wall Street yesterday, writes Terry Byland in New York.

Turnover in stocks remained high but the profit-takers were resisted until the end of the session. In the credit market, the 10 per cent yield hurdle remained intact as bond prices shaded lower.

Blue chips and second-line stocks were easier for most of the day. The Dow Jones industrial average fell 5.85 to 1427.75, on turnover of 1.10.9m shares.

The debt-limiting political debate on the federal debt ceiling, emphasised by White House opposition to the proposed short-term debt-extension measure, cooled enthusiasm in the federal bond market.

In the stock market, selling pressure was moderate, and underlying confidence remained intact. After the massive rise in the market on Veterans' Day and the huge turnover of Tuesday's session, a pause for profit-taking was widely expected. There were some signs of retail buying as private investors followed the institutions back into equities.

Technology and interest rate-sensitive stocks, which have led the recent upsurge, appeared less sure of themselves

and minor losses ranged across the market.

A weak start by IBM brought the buyers out for a time, but by the close, Big Blue was a net 5% off at \$135, with turnover well above 1m shares. Merck, another overseas-earning stock which has been a market star, fell 1 1/4% to \$121 in sluggish trading.

Airline issues, also prominent this week, suffered minor falls. American, at \$42 1/4, shed 3/4%, retaining much of its recent strength.

Several sectors, which had kept a low profile earlier in the week, showed firmness. General Motors, at \$69, added 3/4%, and Ford followed suit in busy trading to gain 5/4% to \$49. Chrysler, unchanged at \$42 1/4, suffered from profit-taking.

The chemical sector, too, held firm. Monsanto, after announcing plans to sell its British oil interests, added 3/4% to \$45 1/4. Union Carbide edged up 3/4% to \$39 1/4. Imperial Chemical Industries of Britain jumped \$1 to \$39 1/4, encouraged by the strength of the UK stock market.

Retail stocks turned dull although Woolworth stood out with a gain of 5/4% to \$55 1/4 after announcing high profits. But with no sign yet of the formal offer from the management group, higher earnings brought no benefit for Macy, which eased 1 1/4% to \$61 1/4.

The market pondered the identity of a seller of 1m shares in Colgate-Palmolive, at \$30 1/4. The stock eased by 3/4% to \$30 1/4 after the deal.

Also heavily traded was Baxter Travenol, up 5/4% at \$13 1/4. Other pharmaceutical issues were mixed, with Pfizer 5/4% off at \$50 and Bristol-Myers 5/4% off at \$61 1/4, pausing after their run-up in recent sessions.

In a sluggish banking sector, Security Pacific, the West Coast house, shaded by 5/4% to \$30 in miniscule trading after announcing the purchase of Baumeister Kreditbank of Frankfurt, West Germany. Of the week's stars, Bankers Trust eased by 5/4% to \$69 1/4, but Chase Manhattan edged up 5/4% to \$61 1/4.

Ahead of news from an unexpected board meeting, Beatrice Group added 5/4% to \$43 1/4 in heavy trading. The Beatrice board sought, unsuccessfully, a trading suspension pending an announcement from the meeting. Wall Street believes Beatrice is struggling to find a friendly takeover offer.

A gloomy trading report from CBS added \$1 to the stock at \$119 1/4, but turnover was light.

Short-term rates were pushed smartly higher in the credit market, despite a dip in Federal Funds below 3 per cent. Some analysts discounted prospects of a cut in the federal discount rate, suggesting increased business activity will put upward pressures on rates.

However, bond prices fell only slightly and traders continued to position themselves for a further rise in federal issues. Long-dated bonds have risen by 2% points since the beginning of the month, and a pause for profit-taking is no surprise.

### TOKYO

## Entrenched stance on sidelines

TRADING continued to focus on small-capital issues in Tokyo yesterday, with many investors refraining from buying, writes Shigeo Nishitani of Jiji Press.

Some biotechnology issues began to draw interest, while Fancu tumbled on massive sales by West Germany's Siemens, and Sanko Steamship continued to trade heavily.

The Nikkei average fell 18.79 to 12,716.29, its fifth consecutive daily loss, on a volume of 316m shares, up from 246m on Tuesday. Declines led advances 472 to 298, with 154 issues unchanged.

Fancu plunged Y380 to Y7,250 on news that Siemens had sold, through West German and Swiss banks, 7m of the 8.4m shares it had owned. Fancu's Tokyo volume amounted to 990,000 shares.

Sanko Steamship, which is scheduled to be delisted from the Tokyo stock exchange today, moved Y1-Y3 range in speculative trading and closed down Y1 at Y1. Its turnover was the busiest of the day with 63.6m shares traded.

Companies with capital of around Y3bn continued to attract speculative sources. Shochiku gained Y80 to Y1,120 on investor interest in its urban redevelopment project. Nikkatsu added Y6 to Y146. Kyodo Shiro Y7 to Y347. Hodogaya Chemical Y40 to Y1,140, and Takashima Y34 to Y348.

Biotechnology-related stocks gained ground almost across the board. Asahi Chemical firmed Y27 to Y820 with the second busiest volume of 10.12m shares. Mitsubishi Chemical gained Y11 to Y511. Kuraray Y10 to Y1,480. Toyozono Y40 to Y1,200, and Tanabe Seiyaku Y80 to Y1,240. However, no specific incentives were observed.

Other leading issues remained out of favour. Mitsubishi Heavy Industries was unchanged at Y354, while Nippon Steel shed Y4 to Y155 on small-lot selling. Tokyo Electric Power lost Y40 to Y2,290.

Blue-chip issues also remained out of favour, with Canon dropping Y20 to Y1,030. Canon Sales Y90 to Y2,590. Sony Y40 to Y3,730 and Matsushita Communication Y40 to Y2,500. Conversely, Minolta soared Y20 to Y1,030 on active sales of a new single-lens reflex camera model.

Bonds continued to decline on sales by some financial institutions amid concern over the market outlook. Investors did not react to an overnight plunge in the yield on the 30-year US treasury bonds.

The yield on the bellwether 6.8 per cent 68th government bond due in December 1994 rose from 8.750 per cent to 8.850 per cent, falling below par for the first time since its listing in July this year. Local agricultural co-operative investors were sellers due to rumours of a short-term prime-rate increase.

The dominant view among major securities companies was that the bond price would stop falling after the yield's upsurge above 7 per cent.

**SOUTH AFRICA**  
THE FIRMER gold price and a weaker rand, before Reserve Bank intervention, strengthened sentiment in Johannesburg, although by the close prices traded mixed.

Buffels managed to hold on to a 25-cent rise to R78. Vaal Reefs picked up R1 to R205 although Driefontein held steady at R54.25.

Mining financials were firmer but leading diamond share and international favourite De Beers eased 10 cents to R14.30.

**CANADA**  
A RALLY in gold shares left the broader Toronto market largely unmoved.

Most active was Dome Petroleum, up 9 cents to C\$2.89 after reporting a turnaround in earnings, while Canadian Pacific traded C\$5 lower to C\$17 1/4. The higher bullion price lifted golds with Lac Minerals moving C\$5 higher to C\$33 1/4 and Dome Mines C\$5 to C\$12 1/4. A weaker Montreal registered a fall of C\$2 to C\$24 1/4 for Imasco and a gain of C\$4 to C\$13 1/4 for Provingo.

### EUROPE

## Brussels peaks on rates cut

FOREIGN BUYERS tended to scale down their activity in most European bourses yesterday, leaving prices mixed to lower with only a few exceptions.

A cut in Belgium's key lending rates nudged Brussels higher and electricals were particularly sought.

The Belgian Stock Exchange index rose 28.71 to a record 2,885.76, and dealers complained of a shortage of paper on the market.

Retail group Delhaize added Bfr 100 to Bfr 8,700.

In the industrial sector Bekaert, the wire producer, rose Bfr 10 to Bfr 8,600, and in metals, Vieille-Montagne fell Bfr 170 to Bfr 3,500.

Stockholm surged on continuing expectations of lower domestic interest rates.

Drug producer Fermenta was again heavily traded and added Skr 13 to Skr 135.

Ericsson was also active ahead of today's nine-month report and ended Skr 5 higher at Skr 210. Among blue chips, Electrolux rose Skr 5 to Skr 189.

Food issues again led Paris higher with Beghin-Say Ffr 10 ahead at Ffr 272 and Docks de France up Ffr 50 at Ffr 1,250.

UCB stood out in the banking sector with a gain of Ffr 14 to Ffr 394. Redoute led stores with a Ffr 33 rise to Ffr 1,713.

Shares to hit highs for the year included Thomson-CSF, up Ffr 20 at Ffr 630 and Radiotechnique, Ffr 10 higher at Ffr 360.

A buoyant start in Frankfurt turned easier as foreign investors took profits. The Commerzbank index shed 18.5 to 1,742.0.

One exception to the trend was BMW, which is involved in talks with the Bavarian state government to buy a stake in the arms and aerospace group MBB. The car issue rose DM 51 to a peak DM 602.

Elsewhere in cars, Daimler dropped DM 50 to DM 1,180 on profit-taking after having climbed steeply after announcing its bid for electrical group AEG.

Machinery-maker MAN, which reported a profit for the year ending in June, faded DM 3 to DM 205, while Bayerische Hypotheken bank, which is raising capi-

tal through the issue of bonds with warrants to buy shares, gained DM 3 to DM 447.

Bonds firmed by an average of 45 basis points with some longs adding about 60 basis points. The Bundesbank intervened to sell a hefty DM 92.4m worth of paper after buying DM 24.3m on Tuesday.

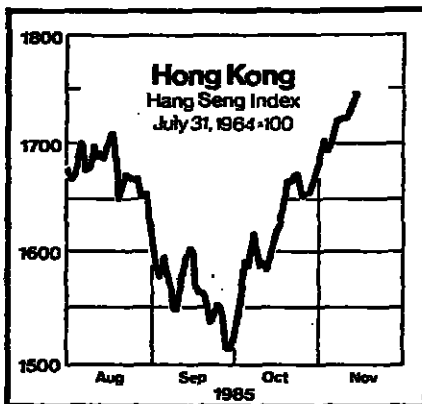
Lack of any fresh factors and continued profit-taking kept Zurich lower.

Financials and holding companies extended their falls from the previous session and banks ended mixed after recent strong performances.

Jacobs Suchard, which hopes to broaden its investment appeal to overseas buyers by launching a sale of new bearer-participation certificates in the Euro market, dropped Sfr 35 to Sfr 7,840, while Nestlé, which is bracing itself for a slow growth in profits, remained unchanged at Sfr 8,100 after gaining Sfr 20 on Tuesday.

Bonds ended steady. Amsterdam was mixed to lower although some bourse indices reached records. Shipping group Nedlloyd was one of the few strong issues, rising Fl 540 to Fl 191.90.

Demand in the insurance sector led Milan higher. Industrials were also popular. In Madrid all sectors saw gains.



### HONG KONG

PROSPECTS of good trading results from a number of local property companies tempted more buyers in Hong Kong and pushed the Hang Seng index 17.03 higher to 1,747.18, its highest level since July 1981.

Cheung Kong firmed 20 cents to HK\$20.80. Hongkong Land picked up 10 cents to HK\$49.95. Hongkong Wharf added 10 cents to HK\$7.60, while Sun Hung Kai Properties added 30 cents to HK\$13.40.

New World and Henderson Land, both due to report healthy profits soon, provided the spur to the sector with the former picking up 15 cents to HK\$8.80 and the latter holding steady at HK\$32.28.

### LONDON

## Chancellor stimulates fresh record

FRESH RECORDS were achieved in the London equity market yesterday as investors gave the Chancellor of the Exchequer's autumn economic statement an enthusiastic reception. The FT Ordinary index scored a 14.2 advance to a peak of 1,088.8 while the FT-SE 100 broke through 1,400 briefly before settling at a record 1,396.9 with a rise of 15.3.

The unveiling of a £14bn privatisation programme to help curb public spending levels was a further boost to sentiment.

ICI was particularly sought by domestic and overseas investors and finished the session 23p higher at 700p. Insurers were also busy, due partly to a series of profit statements. General Accident added 10p to 720p, Commercial Union held steady at 253p.

The euphoria in equities flowed over into gilts with gains of up to 1/2 in longs and 1/4 in shorts.

Chief price changes, Page 35; Details, Page 34; share information service, Pages 32-33

### SINGAPORE

SERIOUS CONCERN over the commodity-based nature of Malaysia's economy in general and the immediate difficulties surrounding the tin market in particular hit Singapore again. The Straits Times industrial index dropped a further 4.60 to 766.46.

Among leading issues, Far East Levinston fell 10 cents to S\$2.80, while Genting and Singapore Press shed 5 cents apiece to S\$5.75 and S\$6.75, but Fraser & Neave recovered 5 cents to S\$8.70.

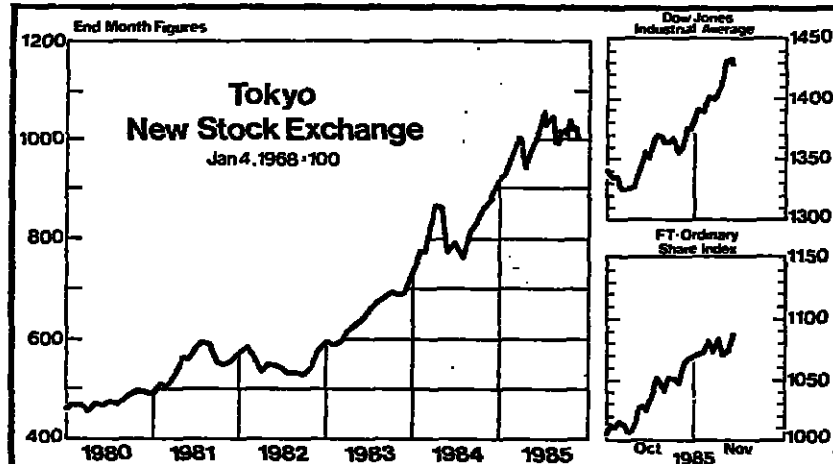
### AUSTRALIA

THE RETREAT in Sydney continued as buying support for BHP - largely in the form of Mr Robert Holmes & Court - dried up and dragged the rest of the market down. The All Ordinaries index lost 13.5 to 1,010.4.

BHP fell 42 cents to A\$9.76 while Holmes & Court's Bell group declined 10 cents to A\$11.40.

National Australia Bank was unchanged at A\$4.85 despite reporting an increase of 30 per cent in annual profits. Most other banking issues held steady.

### KEY MARKET MONITORS



STOCK MARKET INDICES	Nov 13	Previous	Year ago
NEW YORK			
DJ Industrials	1,427.75	1,433.60	1,206.80
DJ Transport	680.01	684.11	527.28
DJ Utilities	164.80	165.32	144.65
S&P Composite	197.10	198.08	165.97

LONDON	Nov 13	Previous	Year ago
FT Ord	1,088.8	1,074.6	923.7
FT-SE 100	1,396.9	1,381.6	1,183.7
FT-A All-share	679.56	673.4	558.10
FT-A 500	741.69	734.51	609.74
FT Gold mines	268.8	257.4	578.2
FT-A Long gilt	10.44	10.47	10.02

TOKYO	Nov 13	Previous	Year ago
Nikkei	12,716.29	12,735.08	11,265.2
Tokyo SE	1,000.10	1,004.20	852.23

AUSTRALIA	Nov 13	Previous	Year ago
All Ord.	1,010.4	1,023.9	778.3
Metals & Mins.	500.0	504.4	475.1

AUSTRIA	Nov 13	Previous	Year ago
CECRA Aktien	103.29	101.77	57.41

BELGIUM	Nov 13	Previous	Year ago
Belgian SE	2,896.76	2,867.05	161.53

CANADA	Nov 13	Previous	Year ago
Toronto	1,865.9	1,865.5	2,031.0
Metals & Mins	2,772.6	2,785.3	2,412.1
Montreal	194.64	195.51	119.67

DENMARK	Nov 13	Previous	Year ago
SE	n/a	229.88	170.54

FRANCE	Nov 13	Previous	Year ago
CAC Gen	231.0	230.2	180.8
Ind. Tendence	133.3	132.4	96.4

WEST GERMANY	Nov 13	Previous	Year ago
FAZ-Aktien	589.64	594.56	370.46
Commerzbank	1,742.0	1,760.5	1,082.9

HONG KONG	Nov 13	Previous	Year ago
Hang Seng	1,747.18	1,730.15	1,066.13

ITALY	Nov 13	Previous	Year ago
Banca Com.	407.06	404.90	211.95

NETHERLANDS	Nov 13	Previous	Year ago
ANP-CBS Gen	233.1	233.8	180.0
ANP-CBS Ind	210.5	211.3	141.1

NORWAY	Nov 13	Previous	Year ago
Oelo SE	406.73	412.88	285.47

SINGAPORE	Nov 13	Previous	Year ago
Straits Times	766.46	771.06	795.52

SOUTH AFRICA	Nov 13	Previous	Year ago
JSE Golds	-	1,138.8	1,094.4
JSE Industrials	-	928.5	898.2

SPAIN	Nov 13	Previous	Year ago
Madrid SE	139.89	130.57	98.31

SWEDEN	Nov 13	Previous	Year ago
J & P	1,536.01	1,511.08	1,359.57

SWITZERLAND	Nov 13	Previous	Year ago
Swiss Bank Ind	522.8	526.4	379.9

WORLD	Nov 12	Prev	Year ago
Capital Int'l	237.9	237.6	187.4

COMMODITIES	Nov 13	Prev	Year ago
(London)			
Silver (spot fixing)	430.75p	429.50p	-
Copper (cash)	C\$76.75	C\$76.50	-
Coffee (Jan)	C\$1,873.50	C\$1,916.50	-
Oil (spot Arabian Light)	\$27.85	\$27.85	-

GOLD (per ounce)	Nov 13	Prev	Year ago
London	\$326.50	\$323.75	-
Zurich	\$325.25	\$323.55	-
Paris (fixing)	\$325.03	\$323.98	-
Luxembourg	\$324.80	\$323.20	-
New York (Dec)	\$326.20	\$325.80	-

## Land Securities

### INTERIM RESULTS

Extracts from the consolidated revenue account for the half year ended 30th September, 1985

Year to 31.3.85 (audited)	Half year to 30.9.85 (unaudited)	Half year to 30.9.84 (unaudited)
£m	£m	£m
132.1	74.1	63.6
148.4	81.8	71.5
114.9	63.5	55.0
95.6	54.2	45.4

Note: It is not expected that the growth rate in rental income for the year to 31st March, 1986 will differ materially from that achieved in the year to 31st March, 1985, as a result of the incidence of reviews and renewals in the second half year and the withdrawal from letting of certain premises for refurbishment or redevelopment.

An interim dividend has been declared of 2.9p per share (1984: 2.6p) which with the related tax credit is equivalent to 4.143p (1984: 3.714p).

- ✓ Satisfactory rental levels have been achieved in rent reviews and renewals.
- ✓ Good progress has continued with the letting of redeveloped and refurbished premises.
- ✓ Considerable progress has been achieved in building up the portfolio of retail warehouses.
- ✓ Acquisitions include two major freehold properties in Salisbury Square, EC4.
- ✓ Progress towards various major projects in central London and the provinces is being maintained.

As announced on 5th November, £100 million 10% First Mortgage Debenture Stock 2025 has been issued at £92.899 per cent.

A leaflet setting out the Interim Results and comments in more detail will be despatched shortly to the Shareholders. A copy may be obtained from The Secretary.

LAND SECURITIES PLC Devonshire House, Piccadilly, London W1X 6BT